CITY OF MONROE

a heritage of progress

FY 2017 ANNUAL BUDGET
AND
FIVE (5) YEAR C.I.P.

FY 2017 PROPOSED BUDGET

CITY OF MONROE

P.O. BOX 69 – MONROE, NC 28111-0069
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May 3, 2016

Dear Honorable Mayor and City Council:

This letter hereby transmits the proposed Budget for the Fiscal Year Ending **2017** to the Mayor and City Council of the City of Monroe.

The preparation of the annual budget is one of the major responsibilities conferred by law upon city managers in North Carolina. City staff has thoughtfully sought to assist in this responsibility of quantifying the cost of service delivery focusing on the most urgent of those requirements.

In developing the City's spending plan to affect services and operations a number of principles were used during the conceptualization of this Recommended Budget:

- ❖ Realistic assumptions for revenue and expenditure estimates that matched reoccurring revenues with expenditures, as a basis of budget recommendations;
- ❖ Strategies sought to balance citizen interests for public safety, staff views on facility sustainment, and employee wellbeing without placing additional financial burdens on our citizenry, merchants, and industry;
- ❖ Preserving Fund Balance for future capital outlays, improvements, and contingencies.

The major resourcing challenges driving this budget planning and expenditure reconciliation process were:

- ✂ Improving the competitive elements of employee compensation, in terms of wages and benefits;
- ✂ Capital Outlays;
- ✂ Deferral of major facility projects or acquisitions related to Public Safety, Downtown, Airport and for Industrial recruitment;

The Manager's Recommended Budget increases by approximately **3.7%,** with *General Fund budget (including subsidized funds) increasing by 13.5%* and *Enterprise Funds budget increasing by .8 %* over their current year budgets. This spending plan does include maintaining the current ad valorem tax rate of $0.5863 cents and the municipal tax district's tax rate of $0.219 cents. A recommendation to increase the vehicle tax from $5 to $30 per vehicle is included to offset the cost of road maintenance. Other fee and rate revisions are summarized in the respective sections of this Message.

The Governing Body possesses the great responsibility of being stewards of City funds as well as ensuring policies are implemented that foster a vibrant and healthy community. Your direction sets the tone for how the City may progress and in collaboration with our management team and your feedback, a clear set of priorities that can be fulfilled. The budget encompasses a number of recommendations that will foster work force stability, address the more prolific deferred maintenance challenges, and deploy projects that enhance our community.

GENERAL FUND

The City is enthusiastically pursuing all avenues to beautify our community. Beautification plans provided in this budget include the purchase of the fifth segment of U.S. 74 tree and flower plantings and the continuation of the implementation of the downtown master plan by providing funding for beautification along Skyway Drive. Also included is continuing funding for greenway capital improvements. Funding is included to begin implementation of the Concord Avenue area master plan. A new initiative to reduce the number of homes that become dilapidated is beginning in fiscal year 2017 with the hiring of a new community development coordinator to oversee a housing rehabilitation loan program.

Improving existing facilities is priority and the proposed FY 2017 budget continues to address many deferred maintenance issues. The renovation of the restrooms in city hall, tile maintenance at the fire stations and the replacement of the roof at Fire Station #3 are included in the proposed budget. Funding has also been included for sidewalk maintenance to continue needed repairs of unsafe areas.

The proposed budget will provide funding for terminal remodeling, furniture replacement and external enhancements at the Charlotte-Monroe Executive Airport. This year will mark the second of three years of cart path resurfacing at the City's golf course. Funding is also included to begin the design and remodeling of the Center Theatre located in downtown Monroe. The Theatre is being remodeled to encourage residents to visit downtown after hours and provide a destination that will spur possibilities for additional growth downtown.

City employees continue to remain our single greatest asset. I have proposed the funding of Option #3 of the City's Classification and Compensation Study. This option places emphasis on an employee's years of service and recognizes the value of length of service and the development of skills and abilities in regard to performing the tasks of the position. The employee is provided a 0.5% increase for each year of service. It is recommended that this option be phased in over three years.

New General Fund positions include a part-time Customer Service Clerk and Warehouse Clerk/Buyer, a full-time Building Inspector I, Community Development Coordinator and Retail Development Specialist, reclassification of the assistant City Attorney from part-time to full-time and a seasonal Utility Billing Specialist. Due to increased activity, these positions are necessary to meet customer demand. The Retail Development Specialist position will be partially funded by other Cities in Union County through an inter-local agreement. The position will serve all Cities in the agreement.

The total General Fund budget is $38,347,157. This proposed FY 2017 budget includes all of the proposals mentioned above without an increase in the ad valorem property tax rate. As mentioned above, it is proposed that the vehicle tax be increased from $5 to $30 per vehicle to allow the City to increase efforts associated with resurfacing and maintaining streets. A small increase to Golf Course fees are proposed in an effort to increase revenues and remain competitive with other area courses. The budget being recommended has been balanced through the strategic use of unassigned fund balance, current revenues and an installment financing to fund the replacement of fire apparatus.

MONROE AQUATICS AND FITNESS CENTER FUND

The proposed budget for the Aquatics and Fitness Center Fund for FY 2017 is $3,799,325. The Center was added to enhance the quality of life in Monroe by offering activities that can be enjoyed by families in our community and will celebrate its 18^{th} anniversary in May. In an effort to keep this building looking fresh and inviting, ongoing maintenance is a priority and has been programmed. Plans to replace and expand the juice bar are included in this fiscal year budget. Also included is a one-time contribution for greenway improvements to allow members to access Parks Williams Park from the Aquatics Center parking lot. This would increase the distance of the outdoor walking area to over two miles. Other items include replacement of the heater in the whirlpool, the addition of an ADA portable indoor pool lift and routine replacement of fitness equipment.

WATER AND SEWER FUND

The proposed budget for the Water and Sewer Fund for FY 2017 is $16,767,390. The City has committed to a financial plan that allows for small increases in the water and sewer rates to accumulate adequate funding for future capital projects to maintain adequate capacity for its current and future customers. The FY 2017 budget includes a 2% water and sewer rate increase as part of this financial plan.

A new Wastewater Treatment Plant Relief Operator position is proposed in the budget in order to ensure the ability to meet regulatory mandates of having a certified operator present at the wastewater treatment facility at all times. This position will reduce overtime and cover shifts when operators are on leave.

<u>Water Capital Improvements</u>: The City's John Glen Water Treatment Plant has a current capacity of 11.0 MGD. This combined with the Catawba Water Supply of 1.99 MGD (via Union County Contract), is expected to meet anticipated demands until 2037, assuming a 1.5 percent annual growth rate. The City's capital improvement plan includes funding for the future Yadkin-PeeDee water supply partnership, with this new water supply anticipated to be available prior to 2037.

In order to ensure continued reliable operation of the existing water plant treatment, improvements are planned in the next two years at the John Glen Water Treatment Plant to upgrade the solids handling facilities, improve chlorine safety, and add a redundant finished water storage tank to improve water supply reliability. Engineering design will begin in FY 2017. Phase I of improvements for the portion of the Union County Catawba Water Treatment Plant improvements to increase reliability are also underway. Also included is the addition of floating docks for the City's three lakes and the installation of the West Zone water main loop. This loop will provide adequate fire flow, service level and redundancy to this area.

<u>Sewer Capital Improvements</u>: The City's Wastewater Treatment Plant capacity is projected to serve the City's needs until 2030 at an annual 1.5 percent growth rate. An expansion plan is in place to ensure that added capacity can be made available prior to 2030. Additional improvements are proposed for the Wastewater Treatment Plant including the replacement of RAS pumps, influent screens, and backwash supply pumps. Engineering Design for the Richardson Creek Sewer Outfall Rehabilitation is proposed as well as the replacement of the Jet Vac truck.

<u>Infrastructure Renewal</u>: Significant efforts are underway to renew our existing infrastructure. A strategic plan was launched in FY 2014 to repair and replace old and deteriorated segments of the water distribution and sewer collection system to ensure system viability. The proposed budget includes funding to continue this program.

ELECTRIC FUND

The proposed budget for the Electric Fund for FY 2017 is $66,318,098. Electric rates for the FY 2017 budget year are proposed to remain the same. Line extension projects are proposed to be funded to extend electric facilities to new areas of the Corporate Center as needed, to new service territories in the area of Highway 601 North, from Goldmine Substation to MLK Blvd and from Stafford Street to the Camp Sutton substation. These extensions not only allow the City to serve future load growth, but in some cases provide redundancy by improving the power transfer capability between substations. Replacement of aging underground vault switches is planned in the downtown area as well as the replacement of existing wires along Walkup Avenue to accommodate more electric load. The proposed budget includes the reclassification of an Administrative Assistant from part-time to full-time.

NATURAL GAS FUND

The proposed budget for the Natural Gas Fund for FY 2017 is $18,519,300. Natural gas rates are adjusted monthly to reflect the increases/decreases in the actual cost of natural gas. The margin is budgeted to remain the same in FY 2017. The natural gas system continues to expand to serve new commercial and residential customers resulting in increased sales volume which may offset future rate increases. Proposed capital improvements include system reinforcement projects to resolve weak portions of the natural gas system and increase the operating pressures in the lines as required by federal regulations.

The proposed budget also includes savings in the amount of $193,738 due to the refinancing of the debt for the construction of the City's natural gas Transmission line. The Transmission line delivers gas from the Transcontinental Pipeline Corporation ("Transco") interstate natural gas pipeline in southeast Iredell County through the western part of Cabarrus County and to the north central portion of the County to a delivery point for the City's natural gas distribution system.

STORMWATER FUND

The proposed budget for the Stormwater Fund for FY 2017 is $2,336,658. The Stormwater Department's goal is to maintain and revitalize the drainage system on both public and private property in Monroe. Other efforts focus on maintaining and improving water quality and include strong public education programs that reach out to our schools and neighborhoods. As recommended by the drainage study in the Quail Drive/Oak Hill Drive area, the final phase of drainage improvements are proposed to be funded for FY 2017. Also included, as recommended by the City's Stormwater Master Plan, is the design of the culvert replacement on Pinedell Road. There are no stormwater rate increases proposed in this budget.

AIRPORT FUND

The proposed budget for the Airport Fund for FY 2017 is $3,769,116. Fiscal Year 2017 funding is proposed to remodel the terminal, replace furniture and make external enhancements. Proposed Fee Schedule revisions include the addition of two new monthly lease rates, revision of fuel volume discounts and the addition of late penalties. The focus continues to be on expanding operations of the airport and reducing the operating deficit by increasing efficiency of the operations and attracting fixed-base aircraft.

SOLID WASTE FUND

The proposed budget for the Solid Waste Fund for FY 2017 is $2,440,437. The solid waste fund covers the cost of trash pickup both downtown and along the City's right-of-ways. There are no solid waste rate increases in the proposed budget.

SELF-INSURANCE FUNDS

The City maintains three self-insurance funds: Worker's Compensation, Property & Casualty and Health & Dental. The proposed budget for the Health & Dental Insurance Fund recommends no increase to either the employer or employee premium contributions for the upcoming year. The plan adds an option for employees to select a Health Savings Account. The plan also requires an audit of spouse health coverage. If spouses have other coverage available, they are now required to accept that coverage rather than the City's coverage.

The proposed budget for the Workers' Compensation Fund for FY 2017 includes funding contributions of $500,000 that has been allocated to all departments. This contribution level is down from the $650,000 in funding from last fiscal year.

The City has also been funding post-employment benefit costs for retirees as the expenses have been incurred. The annual required contribution, as calculated by an actuary, represents the projected amount required to fund normal costs each year. At this time, no funding is recommended for GASB 45 post-employment benefits.

CONCLUSION

I look forward to continuing our dialogue on this fiscal plan and I along with our staff will work diligently throughout the remainder of the budget process to achieve the Mayor and City Council's priorities for the upcoming fiscal year.

Respectfully,

E.L. Faison, City Manager

CITY OF MONROE
SUMMARY OF FY 2017 RECOMMENDED BUDGET
BY FUND

FUND	FY16	FY17	INC / (DEC)
General	$ 27,069,060	$ 29,098,696	$ 2,029,636
Parks & Recreation	4,563,041	4,466,651	(96,390)
Golf Course	1,228,573	1,141,810	(86,763)
GF Capital Reserve	100,000	-	(100,000)
GF Capital Projects	200,000	3,640,000	3,440,000
SubTotal General Fund	**33,160,674**	**38,347,157**	**5,186,483**
Aquatics Center	3,740,100	3,799,325	59,225
Occupancy Tax Projects	447,990	172,983	(275,007)
Downtown Monroe	313,413	215,947	(97,466)
Monroe-Union Co. Econ. Dev.	710,000	717,000	7,000
Water & Sewer	15,502,607	15,821,390	318,783
Water & Sewer Cap Projects	450,000	946,000	496,000
Subtotal Water & Sewer	**15,952,607**	**16,767,390**	**814,783**
Stormwater	2,174,408	2,091,658	(82,750)
Stormwater Capital Projects	85,000	245,000	160,000
Subtotal Stormwater	**2,259,408**	**2,336,658**	**77,250**
Electric	62,503,832	64,838,098	2,334,266
Electric Capital Projects	1,675,000	1,480,000	(195,000)
Subtotal Electric	**64,178,832**	**66,318,098**	**2,139,266**
Natural Gas	19,428,936	17,394,300	(2,034,636)
Natural Gas Capital Projects	1,042,025	1,125,000	82,975
Subtotal Natural Gas	**20,470,961**	**18,519,300**	**(1,951,661)**
Airport	3,833,220	3,769,116	(64,104)
Solid Waste	2,422,965	2,440,437	17,472
Internal Service Funds	8,733,681	8,550,378	(183,303)
Total	**$ 156,223,851**	**$ 161,953,789**	**$ 5,729,938**

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CITY OF MONROE
SUMMARY OF FY 2017 RECOMMENDED BUDGET
GENERAL FUND BY DEPARTMENT

DEPARTMENT	FY16	FY17	INC / (DEC)
Legislative	$ 406,221	$ 302,867	$ (103,354)
City Administrative	1,099,952	1,400,769	300,817
Finance	1,072,525	1,288,845	216,320
Human Resources	300,820	275,176	(25,644)
Engineering & Streets	4,020,270	4,591,441	571,171
Building Standards	787,952	851,525	63,573
Planning	590,901	822,040	231,139
Police	9,724,882	9,838,113	113,231
Fire	8,326,977	8,653,920	326,943
Info Technology	738,560	1,074,000	335,440
Total	**$ 27,069,060**	**$ 29,098,696**	**$ 2,029,636**

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CITY OF MONROE

DEPARTMENT POSITION SUMMARY

DEPARTMENT/DIVISION	FY16 Authorized			FY17 Projected		
	FT	PT 30+	PT 20+	FT	PT 30+	PT 20+
CITY MANAGER DIVISION	5			5		
CITY ATTORNEY	1	1		2		
ECONOMIC DEVELOPMENT				1		
PUBLIC INFORMATION DIVISION	1			1		
FINANCE						
ADMINISTRATION	3			3		
ACCOUNTING	4			4		
UTILITY BILLING DIVISION	8			8		
PURCHASING DIVISION	2			2		
FLEET DIVISION	4			4		
WAREHOUSE	3			3	1	
PAYMENT CENTER	5			5		
CUSTOMER SERVICE	6			6		1
HUMAN RESOURCES						
HUMAN RESOURCES DIVISION	4			4		
RISK MANAGEMENT	1			1		
ENGINEERING						
ENGINEERING DIVISION	9			9		
STREET/POWELL BILL	19			19		
BUILDING STANDARDS						
CODE ENFORCEMENT	3			3		
BUILDING STANDARDS	4			5		
PLANNING	7			8		
POLICE DEPARTMENT	99		4	99		4
FIRE DEPARTMENT	80			80		
INFORMATION TECHNOLOGY	5			5		
PARKS & RECREATION						
ADMINISTRATION DIVISION	2			2		
RECREATION	10		3	10		3
PARKS MAINTENANCE	18			18		
FACILITIES MAINTENANCE	3			3		
General Fund Positions	**306**	**1**	**7**	**310**	**1**	**8**

DEPARTMENT/DIVISION	FY16 Authorized			FY17 Projected		
	FT	PT 30+	PT 20+	FT	PT 30+	PT 20+
PARKS & RECREATION- GOLF COURSE	6		1	6		1
DOWNTOWN MONROE	1			1		
AIRPORT	7	1	1	7	1	1
Subsidized Positions	**14**	**1**	**2**	**14**	**1**	**2**

DEPARTMENT/DIVISION	FY16 Authorized				FY17 Projected		
	FT	PT 30+	PT 20+		FT	PT 30+	PT 20+
PARKS & RECREATION – MAFC	11		9		11	1	8
WATER RESOURCES							
ADMINISTRATION & ENGINEERING	9	1			9	1	
WATER/SEWER MAINTENANCE	17				17		
WATER/SEWER CONSTRUCTION	9				9		
WATER TREATMENT PLANT	12				12		
WASTEWATER TREATMENT PLANT	14	1			15	1	
STORMWATER DIVISION	11				11		
ENERGY SERVICES							
ADMINISTRATION	12	1			13		
ELECTRIC MAINTENANCE	19				19		
NATURAL GAS DIVISION	15				15		
SOLID WASTE	1				1		
Enterprise Fund Positions	**130**	**3**	**9**		**132**	**3**	**8**

DEPARTMENT/DIVISION	FY16 Authorized				FY17 Projected		
	FT	PT 30+	PT 20+		FT	PT 30+	PT 20+
MONROE-UNION COUNTY ECON DEV	4				4		
Special Revenue Fund Positions	**4**	**-**	**-**		**4**	**-**	-

	FY16 Authorized				FY17 Projected		
Total Positions	**454**	**5**	**18**		**460**	**5**	**18**

LEGISLATIVE

City Council, Boards, & Commissions

FISCAL SUMMARY

Item	**FY 2015 Actual**	**FY 2016 Budget**	**FY 2017 Proposed**
Personnel	$ 143,654	$ 147,282	$ 134,467
Operations	128,048	231,946	166,431
Capital	22,658	-	-
Outside Agencies Appropriations	220,777	189,650	201,833
Subtotal	$ 515,137	$ 568,878	$ 502,731
Allocations	(183,713)	(162,657)	(199,864)
Total Budget	**$ 331,424**	**$ 406,221**	**$ 302,867**

ELECTED PERSONNEL SUMMARY

	FY 2015 Authorized	**FY 2016 Authorized**	**FY 2017 Proposed**
Positions	7	7	7

CAPITAL IMPROVEMENT SUMMARY

Item Description	**Department Request**	**City Manager Recommendation**	**Funding Source**
Upgrade Audio Visual System	$33,000	Delay	
Total Capital	**$33,000**	**$0**	

GENERAL ADMINISTRATION
City Manager Division
E.L. Faison, City Manager

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 367,529	$ 608,694	$ 601,193
Operations	453,808	675,671	600,934
Capital	-	-	-
Subtotal	$ 821,337	$ 1,284,365	$ 1,202,127
Allocations	(372,379)	(447,878)	(442,745)
Total Budget	**$ 448,958**	**$ 836,487**	**$ 759,382**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	3	4	4

Notes:
Operations - In FY17 the Manager's Contingency funding has been eliminated.

City Attorney Division
Mujeeb Shah-Khan., City Attorney

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 263,420	$ 266,747	$ 316,108
Operations	66,953	87,586	85,035
Capital	-	-	-
Subtotal	$ 330,373	$ 354,333	$ 401,143
Allocations	(213,548)	(211,474)	(227,915)
Total Budget	**$ 116,825**	**$ 142,859**	**$ 173,228**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	1	1	2

Notes:
In FY17, the Assistant City Attorney is reclassified from part-time to full-time status.

Public Information Division

E.L. Faison, City Manager

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 31,416	$ 32,839	$ 31,790
Operations	253,351	254,825	294,767
Subtotal	$ 284,767	$ 287,664	$ 326,557
Allocations	(69,376)	(35,177)	(36,071)
Total Budget	**$ 215,391**	**$ 252,487**	**$ 290,486**

Notes:

Personnel - The Communications & Tourism Officer's personnel expense is shared with Monroe Tourism Development Authority.

Operations increase includes new concert during annual airshow event. Offsetting revenue will be realized through concert ticket sales, $40K.

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	1	1	1

Economic Development Division

Chris Platé, Executive Director of Economic Development

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ -	$ -	$ 82,214
Operations	2,256	1,690	43,833
Economic Incentives	153,372	190,608	359,344
Capital	-	-	-
Subtotal	$ 155,628	$ 190,608	$ 485,391
Allocations	(325,619)	(324,179)	(307,718)
Total Budget	**$ (169,991)**	**$ (133,571)**	**$ 177,673**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	0	0	1

Notes:

In FY17, a new Retail Development Specialist is proposed. Funding for this position includes contributions from the Town of Indian Trail, $50K and other local municipalities, $10K.

FINANCE

Administration Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 335,938	$ 327,672	$ 322,673
Operations	33,851	17,005	36,754
Capital	-	-	-
Debt Service	917,318	1,120,860	1,195,056
Subtotal	$ 1,287,107	$ 1,465,537	$ 1,554,483
Allocations	(289,779)	(250,549)	(227,205)
Total Budget	**$ 997,328**	**$ 1,214,988**	**$ 1,327,278**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	3	3	3

FINANCE

Accounting Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 406,178	$ 329,322	$ 338,561
Operations	48,606	52,311	80,302
Capital	-	-	-
Subtotal	$ 454,784	$ 381,633	$ 418,863
Allocations	(257,405)	(269,378)	(237,845)
Total Budget	**$ 197,379**	**$ 112,255**	**$ 181,018**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	5	4	4

FINANCE

Utility Billing Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 543,760	$ 540,097	$ 558,123
Operations	149,971	182,618	184,291
Capital	-	-	26,000
Subtotal	$ 693,731	$ 722,715	$ 768,414
Allocations	(812,341)	(859,552)	(902,026)
Total Budget	**$ (118,610)**	**$ (136,837)**	**$ (133,612)**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	8	8	8

Notes:
FY17 includes funding a part-time seasonal position and overtime for field technicians.

CAPITAL IMPROVEMENT SUMMARY-BILLING

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace 2010 Chevy Truck	$26,000	$26,000	Allocation to Utility Funds
Total Capital	**$26,000**	**$26,000**	

FINANCE

Purchasing Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 141,635	$ 146,040	$ 149,643
Operations	21,987	28,767	40,425
Capital	-	-	-
Subtotal	$ 163,622	$ 174,807	$ 190,068
Allocations	(135,550)	(140,070)	(142,937)
Total Budget	**$ 28,072**	**$ 34,737**	**$ 47,131**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	2	2	2

FINANCE

Fleet Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 194,687	$ 246,208	$ 242,990
Operations	38,292	54,061	46,804
Capital	-	-	11,500
Subtotal	$ 232,979	$ 300,269	$ 301,294
Allocations	(156,205)	(255,682)	(263,003)
Total Budget	**$ 76,774**	**$ 44,587**	**$ 38,291**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	4	4	4

CAPITAL IMPROVEMENT SUMMARY-FLEET

Item Description	Department Request	City Manager Recommendation	Funding Source
Tire Balancing Machine (replacement)	$11,500	$11,500	Allocation to Other Funds
Total Capital	**$11,500**	**$11,500**	

FINANCE

Warehouse Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 172,811	$ 177,569	$ 214,812
Operations	51,945	58,380	62,049
Capital	-	-	-
Subtotal	$ 224,756	$ 235,949	$ 276,861
Allocations	(320,239)	(327,166)	(369,235)
Total Budget	**$ (95,483)**	**$ (91,217)**	**$ (92,374)**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	3	3	3

Notes:
The FY17 proposed budget includes a new part-time Warehouse Clerk.

FINANCE

Payment Center Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 326,939	$ 326,208	$ 341,483
Operations	95,870	108,138	111,799
Capital	-	-	-
Subtotal	$ 422,809	$ 434,346	$ 453,282
Allocations	(351,469)	(457,108)	(428,211)
Total Budget	**$ 71,340**	**$ (22,762)**	**$ 25,071**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	5	5	5

FINANCE

Customer Service Division

Lisa Strickland, Director of Finance

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 394,031	$ 413,159	$ 414,077
Operations	82,630	82,545	89,226
Capital	-	-	-
Subtotal	$ 476,661	$ 495,704	$ 503,303
Allocations	(550,145)	(578,930)	(607,261)
Total Budget	**$ (73,484)**	**$ (83,226)**	**$ (103,958)**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	6	6	6

Notes:

The FY17 proposed budget includes a new part-time Customer Service Representative.

HUMAN RESOURCES

Human Resources Division

Debra C. Reed, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$391,542	$412,268	$421,527
Operations	33,438	73,119	45,119
Capital	-	-	-
Subtotal	$424,980	$485,387	$466,646
Allocations	(221,173)	(218,519)	(231,922)
Total Budget	**$203,807**	**$266,868**	**$234,724**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	4	4	4

HUMAN RESOURCES

Risk Management Division

Debra C. Reed, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 48,772	$ 96,678	$ 93,937
Operations	26,667	27,353	28,955
Capital	-	-	-
Subtotal	$ 75,439	$ 124,031	$ 122,892
Allocations	(76,617)	(90,079)	(82,440)
Total Budget	**$ (1,178)**	**$ 33,952**	**$ 40,452**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	1	1	1

ENGINEERING

Engineering Division

Jim Loyd, Engineering Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 842,708	$ 865,139	$ 877,486
Operations	52,923	60,233	65,884
Capital	-	-	29,700
Subtotal	$ 895,631	$ 925,372	$ 973,070
Allocations	(364,348)	(375,249)	(387,662)
Total Budget	**$ 531,283**	**$ 550,123**	**$ 585,408**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	9	9	9

CAPITAL IMPROVEMENT SUMMARY – ENGINEERING

Item Description	Department Request	City Manager Recommendation	Funding Source
Extended Cab Truck (replacement)	$29,700	$29,700	Fund Balance
Total Capital	**$29,700**	**$29,700**	

ENGINEERING

Street Division/Powell Bill

Jim Loyd, Engineering Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 1,034,943	$ 1,166,326	$ 1,138,121
Operations	1,374,192	1,828,386	1,870,858
Capital	206,476	275,000	282,000
Construction	432,368	639,323	1,153,920
Subtotal	$ 3,047,979	$ 3,909,035	$ 4,444,899
Allocations	(451,806)	(438,888)	(438,866)
Total Budget	**$ 2,596,173**	**$ 3,470,147**	**$ 4,006,033**

Notes:
FY17 includes increase in funding for street repairs due to recommended increase in vehicle tax.

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	19	19	19

CAPITAL IMPROVEMENT SUMMARY-STREET

Item Description	Department Request	City Manager Recommendation	Funding Source
Parking Lot Resurfacing (Church St/RR Depot)	$158,000	Delay	
Pave Parking at Community Shelter	$20,000	Delay	
Sand/Salt Storage Shed	$75,000	Delay	
Two Equipment Shelters	$16,000	Delay	
Total Capital	**$269,000**	**$0**	

CAPITAL IMPROVEMENT SUMMARY – POWELL BILL

Item Description	Department Request	City Manager Recommendation	Funding Source
Asphalt Paver (replacement)	$170,000	$170,000	Grants
Mini Track Hoe (replacement)	$100,000	$100,000	Grants
7 Ton Trailer (replacement)	$6,000	$6,000	Grants
New 7 Ton Trailer	$6,000	$6,000	Grants
Total Capital	**$282,000**	**$282,000**	

Building Standards

Code Enforcement Division

Lisa Stiwinter, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 152,279	$ 177,675	$ 171,975
Operations	107,013	151,753	154,503
Capital	-	-	-
Total Budget	**$ 259,292**	**$ 329,428**	**$ 326,478**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	3	3	3

Building Standards

Building Standards Division

Lisa Stiwinter, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$375,387	$387,525	$456,916
Operations	23,472	37,799	33,131
Capital	-	33,200	35,000
Total Budget	**$398,859**	**$458,524**	**$525,047**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	4	4	5

Notes:

A new Building Inspector position is requested for FY17.

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager	Funding Source
New 4 Wheel Drive SUV (new position)	$35,000	$35,000	Fund Balance

PLANNING

Planning

Lisa Stiwinter, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 548,925	$ 571,582	$ 644,950
Operations	221,748	56,055	213,952
Capital	-	-	-
Capital Projects	-	-	300,000
Subtotal	$ 770,673	$ 627,637	$ 1,158,902
Allocations	(35,990)	(36,736)	(36,862)
Total Budget	**$ 734,683**	**$ 590,901**	**$ 1,122,040**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	7	7	8

Notes:

FY17 includes new housing rehabilitation program. Initial funding for a new full-time position and program funding in the amount of $150K.

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Implementation Concord Ave Master Plan	$ 300,000	$ 300,000	Fund Balance
Total Capital	**$ 300,000**	**$ 300,000**	

POLICE DEPARTMENT

Bryan Gilliard, Police Chief

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 7,801,985	$ 8,058,716	$ 8,153,645
Operations	1,039,201	1,128,166	1,187,468
Capital	501,473	538,000	497,000
Total Budget	**$ 9,342,659**	**$ 9,724,882**	**$ 9,838,113**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	99	99	99

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace 9 Pursuit Vehicles	$ 432,000	$ 432,000	Operating Revenue
Replace 2006 Ford Explorer	$ 30,000	$ 30,000	Fund Balance
Replace 2007 Chevy Tahoe	$ 35,000	$ 35,000	Fund Balance
Total Capital	**$ 497,000**	**$ 497,000**	

FIRE DEPARTMENT

Ron Fowler, Fire Chief

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 5,894,251	$ 6,273,200	$ 6,517,076
Operations	856,716	838,777	854,444
Capital	1,139,541	1,215,000	1,282,400
Total Budget	**$ 7,890,508**	**$ 8,326,977**	**$ 8,653,920**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	80	80	80

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Hazmat ID/Gas ID for Hazmat Unit	$ 50,000	$ 50,000	Fund Balance
Replace 2005 Quint 4 (Fire Truck)	$ 1,050,000	$ 1,050,000	Installment Financing
800 MHz Radio Replacements (10)	$ 22,400	$ 22,400	Fund Balance
Replace 2003 Chevy Tahoe	$ 60,000	$ 60,000	Fund Balance
Replace Thermal Imaging Cameras (2)	$ 24,000	$ 24,000	Fund Balance
Replace Bay Heaters with Radiant Heat & Air (Stations 2 & 5)	$ 40,000	$ 40,000	Fund Balance
Hurst Edraulic Tools	$ 36,000	$ 36,000	Fund Balance
New Fire Station 1 Design	$ 450,000	Delay	
Replace Assistant Chief SUV	$ 65,000	Delay	
Replace Boat and Trailer	$ 37,000	Delay	
Storage Building for Trailers	$ 20,000	Delay	
Total Capital	**$ 1,854,400**	**$ 1,282,400**	

INFORMATION TECHNOLOGY

Management Information Services

Bruce Bounds, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 380,178	$ 416,331	$ 424,849
Operations	299,322	309,838	509,318
Capital	77,607	146,000	238,500
Subtotal	$ 757,107	$ 872,169	$ 1,172,667
Allocations	(183,019)	(234,369)	(196,819)
Total Budget	**$ 574,088**	**$ 637,800**	**$ 975,848**

Notes:

Increase in operations mainly due to new disaster recovery site for internet and phone, $30K; replacement of network switches, $70K; purchases of small equipment, $35K and software upgrades and maintenance, $40K.

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	5	5	5

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Novatime Implementation	$ 30,000	$ 30,000	Fund Balance
Lightspeed Content Filter	20,500	20,500	Fund Balance
Core Switch replacements	30,000	30,000	Fund Balance
SQL Refresh	15,000	15,000	Fund Balance
Firewall Refresh (hardware)	20,000	20,000	Fund Balance
Upgrade Sharepoint Software	8,000	8,000	Fund Balance
Backup Storage Unit	40,000	40,000	Fund Balance
Tier Two Storage	15,000	15,000	Fund Balance
Tier Three Storage	60,000	60,000	Fund Balance
Total	$ 238,500	$ 238,500	

INFORMATION TECHNOLOGY
GIS
Bruce Bounds, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 95,796	$ 97,563	$ 101,904
Operations	53,557	81,707	81,543
Capital			
Subtotal	$ 149,353	$ 179,270	$ 183,447
Allocations	(73,653)	(78,510)	(85,295)
Total Budget	**$ 75,700**	**$ 100,760**	**$ 98,152**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	1	1	1

PARKS & RECREATION

Administration Division

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Projected	FY 2017 Proposed
Personnel	$ 3,465	$ 191,556	$ 197,051
Operations	$ 7,059	$ 6,474	$ 18,793
Debt Service	380,816	347,896	338,404
Subtotal	$ 391,340	$ 545,926	$ 554,248
Allocations	(16,365)	(2,592)	(56,392)
Total Budget	**$ 374,975**	**$ 543,334**	**$ 497,856**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	1	2	2

PARKS & RECREATION

Recreation

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 918,740	$ 957,533	$ 993,604
Operations	451,837	487,223	482,491
Land	-	-	-
Capital	121,384	-	60,000
Capital Reserves	-	100,000	-
Capital Projects	-	200,000	240,000
Total Budget	**$ 1,491,961**	**$ 1,744,756**	**$ 1,776,095**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	11	11	11

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Fund Source
Aquatic Center-Park Williams Greenway	$ 240,000	$ 240,000	Greenway Reserves /MAFC Fund Balance
Winchester Center Restroom Renovation	$ 60,000	$ 60,000	General Fund Balance
Total Capital	$ 300,000	$ 300,000	

PARKS & RECREATION

Parks Maintenance

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 1,129,718	$ 1,190,642	$ 1,130,622
Operations	355,713	412,286	352,426
Capital	139,233	185,000	152,500
Subtotal	$ 1,624,664	$ 1,787,928	$ 1,635,548
Allocations	(189,556)	(74,757)	(77,880)
Total Budget	**$ 1,435,108**	**$ 1,713,171**	**$ 1,557,668**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	18	18	18

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Fund Source
Fence Replacements at City Parks	$ 50,000	$ 50,000	Fund Balance
Replace Sutton Park Tennis Courts with Picnic Shelter	$ 60,000	$ 60,000	Fund Balance
Replace Leaf Box	$ 42,500	$ 42,500	Fund Balance
New Lights at Don Griffin Park	$ 170,000	Delay	
Dickerson Park Picnic Shelter	$ 50,000	Delay	
Total Capital	**$ 372,500**	**$ 152,500**	

PARKS & RECREATION

Facilities Maintenance

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 118,928	$ 112,252	$ 169,086
Operations	418,446	544,436	591,046
Capital	118,706	300,000	200,000
Subtotal	$ 656,080	$ 956,688	$ 960,132
Allocations	-	(94,908)	(85,100)
Total Budget	**$ 656,080**	**$ 861,780**	**$ 875,032**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	2	2	2

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Fund Source
Replace Roof (Fire Station 3)	$ 100,000	$ 100,000	Operating Revenue
HVAC (annual replacements)	$ 100,000	$ 100,000	Operating Revenue
Total Capital	$ 200,000	$ 200,000	

PARKS & RECREATION

Golf Course

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 505,671	$ 500,605	$ 510,691
Operations	360,451	442,905	446,003
Capital	-	123,000	81,000
Debt Service	81,194	80,685	24,098
Total Budget	**$ 947,316**	**$ 1,147,195**	**$ 1,061,792**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	6	6	6

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace Toro 3250 D Triplex	$ 43,000	$ 43,000	Fund Balance
Replace Toro Workman Utility Cart #5742	$ 28,000	$ 28,000	Fund Balance
Replace 2001 Toro 325 D Deck Mower #1957	$ 10,000	$ 10,000	Fund Balance
New Greens Sprayer	$ 35,000	Delay	
Total Capital	**$ 116,000**	**$ 81,000**	

PARKS & RECREATION

Ballroom

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 27,068	$ 42,750	$ 44,780
Operations	36,317	38,628	35,238
Total Budget	**$ 63,385**	**$ 81,378**	**$ 80,018**

Notes:
Staff is part-time.

PARKS & RECREATION

Monroe Aquatics and Fitness Center

Tonya Edwards, Director of Parks & Recreation

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 1,885,856	$ 1,943,685	$ 1,978,049
Operations	1,211,276	1,401,421	1,353,605
Capital	122,677	101,008	143,500
Debt Service	-	-	-
Unreserved	-	46,795	78,805
Subtotal	$ 3,219,809	$ 3,492,909	$ 3,553,959
Allocations	235,451	247,191	245,366
Total Budget	**$ 3,455,260**	**$ 3,740,100**	**$ 3,799,325**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	11	11	11

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager	Fund Source
Replacement roof sections	$ 42,000	$ 42,000	Operating Revenue
Maintenance Shop and Storage	$ 12,500	$ 12,500	Operating Revenue
Front Visibility Sign	$ 12,500	$ 12,500	Operating Revenue
Juice Bar Counter Expansion	$ 25,000	$ 25,000	Operating Revenue
HVAC replacements	$ 27,000	$ 27,000	Operating Revenue
Pool Chair Lift	$ 6,500	$ 6,500	Operating Revenue
Whirlpool Heater	$ 18,000	$ 18,000	Operating Revenue
Total Capital	**$ 143,500**	**$ 143,500**	

DOWNTOWN MONROE, INC.

Brian J. Borne, Assistant City Manager / Downtown Monroe Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 257,326	$ 66,578	$ 64,874
Operations	117,157	152,192	151,073
Capital	-	94,643	-
Capital Projects	-	-	3,100,000
Subtotal	$ 374,483	$ 313,413	$ 3,315,947
Allocations	(92,585)	-	-
Total Budget	**$ 281,898**	**$ 313,413**	**$ 3,315,947**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	2	1	1

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Center Theatre Renovation	$ 3,000,000	$ 3,000,000	General Fund Balance
Gateway Canopy-Skyway Corridor	$ 100,000	$ 100,000	General Fund Balance
Decorative Street furniture, benches & trash receptacles	$ 120,000	Delay	
Wayfinding (system design)	$ 40,000	Delay	
One Way Street conversion (design/construction plans)	$ 1,200,000	Delay	
Total Capital	**$ 4,460,000**	**$ 3,100,000**	

MONROE - UNION COUNTY ECONOMIC DEVELOPMENT

Chris Platé, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 363,766	$ 397,943	$ 395,936
Operations	321,473	312,057	319,246
Unreserved	-	-	1,818
Total Budget	**$ 685,239**	**$ 710,000**	**$ 717,000**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	4	4	4

OCCUPANCY TAX PROJECT FUND

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Operations	$ -	$ 40,000	$ 40,000
Capital	86,677	300,000	-
Unreserved	-	107,990	132,983
Total Budget	**$ 86,677**	**$ 447,990**	**$ 172,983**

WATER RESOURCES

Russ Colbath, Director

Administration and Engineering Division

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 717,794	$ 847,296	$ 827,456
Operations	191,183	247,785	259,545
Capital	-	50,000	-
Unreserved	-	535,398	821,004
Debt Service	2,506,861	2,071,040	1,846,202
Subtotal	$ 3,415,838	$ 3,751,519	$ 3,754,207
Allocations	429,861	504,879	522,711
Total Budget	**$ 3,845,699**	**$ 4,256,398**	**$ 4,276,918**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	8	9	9

WATER RESOURCES

Water/Sewer Maintenance Division

Russ Colbath, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 1,111,856	$ 1,213,218	$ 1,222,831
Operations	739,385	822,598	848,536
Capital	72,780	284,500	245,000
Construction	249,338	500,000	550,000
Subtotal	$ 2,173,359	$ 2,820,316	$ 2,866,367
Allocations	377,780	346,854	355,212
Total Budget	**$ 2,551,139**	**$ 3,167,170**	**$ 3,221,579**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	17	17	17

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager	Funding Source
Replace #1163 '98 Ford Jet Vac Truck	$ 245,000	$ 245,000	Operating Revenue
Total Capital	**$ 245,000**	**$ 245,000**	

WATER RESOURCES

Water/Sewer Construction Division

Russ Colbath, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 495,653	$ 618,217	$ 531,471
Operations	232,736	325,336	316,450
Capital	50,934	91,000	66,051
Construction	314,305	445,000	446,350
Capital Projects	550,000	450,000	946,000
Subtotal	$ 1,643,628	$ 1,929,553	$ 2,306,322
Allocations	145,286	141,913	144,887
Total Budget	**$ 1,788,914**	**$ 2,071,466**	**$ 2,451,209**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	9	9	9

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace #1712 Kubota Tractor	$ 25,000	$ 25,000	Operating Revenue
Replace #2159 2004 4WD Chevy Pick Up 2500 W/ Tool Body	$ 33,500	$ 33,500	Operating Revenue
Porta Mole Boring System	$ 7,551	$ 7,551	Operating Revenue
West Zone Water Main Loop (w/ possible developer cost share)	$ 150,000	$ 150,000	Operating Revenue
John Glen Water Treatment Plant Improvements Design	$ 396,000	$ 396,000	Operating Revenue
Richardson Creek Outfall Rehab Design	$ 400,000	$ 400,000	Operating Revenue
Total Capital	**$ 1,012,051**	**$ 1,012,051**	

WATER RESOURCES

Russ Colbath, Director

Water Treatment Plant Division

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 833,812	$ 831,864	$ 839,095
Operations	1,654,625	1,968,036	2,263,656
Capital	513,107	206,000	53,000
Subtotal	$ 3,001,544	$ 3,005,900	$ 3,155,751
Allocations	167,337	167,700	170,286
Total Budget	**$ 3,168,881**	**$ 3,173,600**	**$ 3,326,037**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	12	12	12

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace Commercial Mower	$ 13,000	$ 13,000	Operating Revenue
Floating Docks (4 @ $10K ea)	$ 40,000	$ 40,000	Operating Revenue
Total Capital	**$ 53,000**	**$ 53,000**	

WATER RESOURCES

Wastewater Treatment Plant Division

Russ Colbath, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 953,300	$ 1,037,013	$ 982,038
Operations	1,284,767	1,448,896	1,511,253
Capital	204,786	538,500	735,000
Subtotal	$ 2,442,853	$ 3,024,409	$ 3,228,291
Allocations	235,071	259,564	263,356
Total Budget	**$ 2,677,924**	**$ 3,283,973**	**$ 3,491,647**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	14	14	15

Notes:
In FY17 a new Wastewater Treatment Plant Relief Operator has been proposed.

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace RAS Pumps 1,2, 3 and Starters + Controls	$ 160,000	$ 160,000	Operating Revenue
Replace/Rebuild Backwash Supply Pumps	$ 150,000	$ 150,000	Operating Revenue
Replace Influent Screens	$ 425,000	$ 425,000	Operating Revenue
Total Capital	**$ 735,000**	**$ 735,000**	

STORMWATER

Stormwater Division

Jim Loyd, Engineering Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 714,129	$ 733,169	$ 731,804
Operations	294,824	456,153	498,754
Capital	-	-	100,000
Capital Projects	130,000	85,000	245,000
Construction (Operating)	-	85,000	-
Debt Service	97,457	97,456	-
Unreserved	-	64,815	9,579
Subtotal	$ 1,236,410	$ 1,521,593	$ 1,585,137
Allocations	692,387	737,815	751,521
Total Budget	**$ 1,928,797**	**$ 2,259,408**	**$ 2,336,658**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	11	11	11

CAPITAL PROJECTS SUMMARY – STORMWATER

Item Description	Department Request	City Manager Recommendation	Funding Source
Mini-Excavator to replace #2398 (2009)	$ 100,000	$ 100,000	Fund Balance
Oak Hill Drive Drainage Improvements Project, Phase II	$ 135,000	$ 135,000	Operating Revenue
Pinedell Road Culvert Replacement Project	$ 110,000	$ 110,000	Fund Balance
Total Capital	**$ 345,000**	**$ 345,000**	

ENERGY SERVICES

Energy Services Administration

Don Mitchell, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 1,185,080	$ 1,328,240	$ 1,340,826
Operations	268,656	428,936	519,026
Capital Equipment	-	-	
Subtotal	$ 1,453,736	$ 1,757,176	$ 1,859,852
Allocations	600,459	696,959	695,069
Total Budget	**$ 2,054,195**	**$ 2,454,135**	**$ 2,554,921**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	12	12	13

Notes:
In FY17, a part-time Administrative Assistant is reclassified to full-time.

ENERGY SERVICES

Electric Maintenance Divisions

Don Mitchell, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 1,476,550	$ 1,778,064	$ 1,781,822
Operations	1,663,892	1,684,317	1,603,481
Capital Equipment	631,744	340,000	464,995
Capital Projects	4,754,800	1,675,000	1,480,000
Energy Purchases	52,932,832	50,978,862	52,389,000
Debt Service	2,065,048	1,848,759	1,853,238
Construction (Operating)	585,280	700,000	700,000
Unreserved	-	2,385,586	3,120,712
Subtotal	$ 64,110,146	$ 61,390,588	$ 63,393,248
Allocations	357,153	334,109	369,929
Total Budget	**$ 64,467,299**	**$ 61,724,697**	**$ 63,763,177**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	17	19	19

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace vehicle # 1817 '01 trencher	$ 50,000	$ 50,000	Operating Revenue
Replace Oil Filter Pump # 1030	$ 40,000	$ 40,000	Operating Revenue
Replace Locator Impulse Fault # 1023	$ 35,000	$ 35,000	Operating Revenue
Replace Sectionalizer & TDR Asset # 1028	$ 35,000	$ 35,000	Operating Revenue
Replace Locator HV Cable Fault Asset #1199	$ 35,000	$ 35,000	Operating Revenue
Replace Locator, Line and Fault 8-16-32 KV # 1016	$ 25,000	$ 25,000	Operating Revenue
Replace Volt Recorder Units (3) Asset # 1029	$ 21,000	$ 21,000	Operating Revenue
Substation Test Equip.	$ 25,000	$ 25,000	Operating Revenue
Substation Transformer Doble Tester	$ 25,000	$ 25,000	Operating Revenue
Battery Load Bank	$ 12,995	$ 12,995	Operating Revenue
60-ton Press	$ 10,000	$ 10,000	Operating Revenue
Battery IR Tester & Digital Hydrometer	$ 10,000	$ 10,000	Operating Revenue
CT Ratio & Burden Tester	$ 7,500	$ 7,500	Operating Revenue
Pole Racks - ES Yard	$ 63,500	$ 63,500	Operating Revenue
Wire Storage Canopy-ES Yard	$ 60,000	$ 60,000	Operating Revenue
Air Curtains-ES Warehouse	$ 10,000	$ 10,000	Operating Revenue
Total Capital	**$ 464,995**	**$ 464,995**	

CAPITAL PROJECT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Corporate Center Expansion	$ 300,000	$ 300,000	Operating Revenue
Extend 35 kV Ckt from Stafford St to Camp Sutton	$ 300,000	$ 300,000	Operating Revenue
Telecommunications	$ 200,000	$ 200,000	Operating Revenue
601 North Territory line ext.	$ 150,000	$ 150,000	Operating Revenue
Replace/retire uptown vault switches and cables	$ 100,000	$ 100,000	Operating Revenue
Reconductor 13.2 kV Ckt #1 from Walkup & McIntyre	$ 150,000	$ 150,000	Operating Revenue
Replace/retire old underground primary	$ 60,000	$ 60,000	Operating Revenue
Substation Wildlife Protection & Security	$ 25,000	$ 25,000	Operating Revenue
Add Additional Rock to Substation Yards	$ 20,000	$ 20,000	Operating Revenue
AMI Metering Solutions	$ 25,000	$ 25,000	Operating Revenue
Goldmine Additional Exit Circuit on 13.2 kV	$ 150,000	$ 150,000	Operating Revenue
Total Capital Projects	**$ 1,480,000**	**$ 1,480,000**	

ENERGY SERVICES

Natural Gas Division

Don Mitchell, Energy Services Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 966,527	$ 1,158,632	$ 1,188,501
Operations	903,508	1,130,974	1,127,169
Capital Equipment	96,942	91,000	116,000
Capital Projects	696,250	1,042,025	1,125,000
Gas Purchases	7,142,305	11,023,692	9,079,000
Debt Service	2,638,787	3,562,525	2,399,269
Construction (Operating)	457,742	400,000	400,000
Unreserved	-	322,413	1,312,818
Subtotal	$ 12,902,061	$ 18,731,261	$ 16,747,757
Allocations	1,698,503	1,739,700	1,771,543
Total Budget	**$ 14,600,564**	**$ 20,470,961**	**$ 18,519,300**

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	14	15	15

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace Hawk 46 Leak Detector, S/N # 0805310	$ 11,000	$ 11,000	Operating Revenue
Lincoln Electric Welder Replacement, #2002	$ 25,000	$ 25,000	Operating Revenue
Welding Truck-F350 4x4 Replacement, #1995	$ 80,000	$ 80,000	Operating Revenue
Total Capital	**$ 116,000**	**$ 116,000**	

CAPITAL PROJECT SUMMARY

Item Description	Department Request		City Manager Recommendation		Funding Source
Monroe Bypass	$	450,000	$	450,000	Operating Revenue
Transmission Pipeline Integrity Management Assessment	$	50,000	$	50,000	Operating Revenue
System Reinforcement Projects	$	125,000	$	125,000	Operating Revenue
System Uprate Projects	$	100,000	$	100,000	Operating Revenue
Distribution Integrity Management Program	$	100,000	$	100,000	Operating Revenue
Cathodic Protection Remediation / Replacement	$	50,000	$	50,000	Operating Revenue
Revenue Based Expansions	$	150,000	$	150,000	Operating Revenue
Industrial Meter Rebuilds / Upgrades	$	50,000	$	50,000	Operating Revenue
Subdivision Fund	$	50,000	$	50,000	Operating Revenue
Total Capital Projects	**$**	**1,125,000**	**$**	**1,125,000**	

AIRPORT

E. L. Faison, City Manager

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 601,809	$ 540,334	$ 557,246
Operations	1,433,496	1,644,758	1,762,732
Capital	10,385	250,000	20,000
Capital Projects	-	-	-
Debt Service	1,033,451	1,004,233	1,051,465
Airport Customs	15,166	194,670	174,342
Subtotal	$ 3,094,307	$ 3,633,995	$ 3,565,785
Allocations	200,440	199,225	203,331
Total Budget	**$ 3,294,747**	**$ 3,833,220**	**$ 3,769,116**

Notes:

FY17 Proposed includes funding for terminal remodeling, $60K and exterior enhancements/repairs, $60K.

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	7	7	7

CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace 1980 Clark Tug #2285	$ 20,000	$ 20,000	General Fund Balance
Total Capital	**$ 20,000**	**$ 20,000**	

SOLID WASTE

Lisa Stiwinter, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Personnel	$ 72,068	$ 74,311	$ 83,387
Operations	1,813,317	2,067,299	2,059,505
Capital	-	24,000	-
Debt Service	104,074	104,074	104,074
Unreserved	-	49,700	91,001
Subtotal	$ 1,989,459	$ 2,319,384	$ 2,337,967
Allocations	98,624	103,581	102,470
Total Budget	**$ 2,088,083**	**$ 2,422,965**	**$ 2,440,437**

Notes:

FY17 proposed personnel cost includes 5% funding for Code Enforcement Officers for service provided.
These staff members enforce the City's solid waste ordinances.

FULL-TIME PERSONNEL SUMMARY

	FY 2015 Authorized	FY 2016 Authorized	FY 2017 Proposed
Positions	1	1	1

SIF HEALTH & DENTAL
Debra C. Reed, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Operations	$ 7,666,401	$ 7,218,837	$ 7,191,646
Unreserved	-	-	-
Subtotal	$ 7,666,401	$ 7,218,837	$ 7,191,646
Allocations	105,342	110,135	108,233
Total Budget	**$ 7,771,743**	**$ 7,328,972**	**$ 7,299,879**

SIF PROPERTY & LIABILITY
Debra C. Reed, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Operations	$ 650,295	$ 697,500	$ 697,500
Subtotal	$ 650,295	$ 697,500	$ 697,500
Allocations	51,278	52,238	48,469
Total Budget	**$ 701,573**	**$ 749,738**	**$ 745,969**

SIF WORKERS' COMPENSATION
Debra C. Reed, Director

FISCAL SUMMARY

Item	FY 2015 Actual	FY 2016 Budget	FY 2017 Proposed
Operations	$ 417,313	$ 387,427	$ 440,639
Unreserved	-	200,000	-
Subtotal	$ 417,313	$ 587,427	$ 440,639
Allocations	55,780	67,544	63,891
Total Budget	**$ 473,093**	**$ 654,971**	**$ 504,530**

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*FY 2021-22*
Economic Development						
Replace Tahoe 4x4 #2550	$ -	$ 45,000	$ -	$ -	$ -	$ -
Total Economic Development	$ -	$ 45,000	$ -	$ -	$ -	$ -
Finance & Administration - Finance Admin						
Replace '09 Highlander 4WD #2426	$ -	$ 30,000	$ -	$ -	$ -	$ -
	$ -	$ 30,000	$ -	$ -	$ -	$ -
Finance & Administration - Utility Billing						
Replace truck #2472 '10 Chevrolet Colorado	$ 26,000	$ -	$ -	$ -	$ -	$ -
Replace truck #2576 '12 Chevrolet Colorado	-	26,000	-	-	-	-
Replace truck #2588 '12 Nissan Frontier	-	26,000	-	-	-	-
Replace Printronix printer	-	-	8,000	-	-	-
	$ 26,000	$ 52,000	$ 8,000	$ -	$ -	$ -
Finance & Administration - Administrative Services						
Replace #2401 '09 Toyota Prius	$ -	$ 35,000	$ -	$ -	$ -	$ -
	$ -	$ 35,000	$ -	$ -	$ -	$ -
Finance & Administration - Garage						
Replace tire balancing machine	$ 11,500	$ -	$ -	$ -	$ -	$ -
	$ 11,500	$ -	$ -	$ -	$ -	$ -
Finance & Administration - Warehouse						
Replace truck #1442	$ -	$ 18,000	$ -	$ -	$ -	$ -
	$ -	$ 18,000	$ -	$ -	$ -	$ -
Total Finance	$ 37,500	$ 135,000	$ 8,000	$ -	$ -	$ -
Human Resources						
Replace 2008 Honda Civic Hybrid # 2385	$ -	$ 30,000	$ -	$ -	$ -	$ -
	$ -	$ 30,000	$ -	$ -	$ -	$ -
Engineering						
Pickup truck to replace #4389 '98 Ford F150 and '02 Chevrolet S-10 #1157	$ 29,700	$ -	$ -	$ -	$ -	$ -
Hybrid to replace # 4430 '02 Chevrolet Malibu	-	-	30,000	-	-	-
	$ 29,700	$ -	$ 30,000	$ -	$ -	$ -
Engineering - Powell Bill						
Asphalt Paver to replace #2315 (2006)	$ 170,000	$ -	$ -	$ -	$ -	$ -
Mini track hoe to replace #2399 (2009)	100,000	-	-	-	-	-
Asphalt patching truck to replace # 2076 (2003)	-	180,000	-	-	-	-
Asphalt patching truck to replace # 2271 (2006)	-	-	200,000	-	-	-
Bucket truck to replace #2024 (2002)	-	-	70,000	-	-	-
Tandem dump truck to replace #2186 (2004)	-	-	-	140,000	-	-
Motor grader to replace #2329 (2006)	-	-	-	150,000	-	-
Tandem truck to replace # 2216 (2005)	-	-	-	-	140,000	-

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*FY 2021-22*
Gradall to replace #2272 (2006)	-	-	-	-	-	250,000
	$ 270,000	$ 180,000	$ 270,000	$ 290,000	$ 140,000	$ 250,000
Total Engineering	$ 299,700	$ 180,000	$ 300,000	$ 290,000	$ 140,000	$ 250,000
Building Standards - Code Enforcement						
Replace vehicle #2430 '09 Toyota Highlander	$ -	$ 32,000	$ -	$ -	$ -	$ -
Replace vehicle #2431 '09 Toyota Highlander	-	32,000	-	-	-	-
	$ -	$ 64,000	$ -	$ -	$ -	$ -
Building Standards - Building Standards						
	$ -	$ -	$ -	$ -	$ -	$ -
Total Building Standards	$ -	$ 64,000	$ -	$ -	$ -	$ -
Planning & Development						
Replace vehicle # 2665 '13 Toyota Highlander (pool)	$ -	$ -	$ -	$ 30,000	$ -	$ -
Replace Vehicle #2363 F150 (Pool)	-	38,000	-	-	-	-
Total Planning	$ -	$ 38,000	$ -	$ 30,000	$ -	$ -
Police						
Annual replacement schedule	$ -	$ 576,000	$ 576,000	$ 576,000	$ 576,000	$ 576,000
2009 Ford Crown Victoria V #2449	48,000					
2007 Ford Crown Victoria V #2323	48,000					
2007 Ford Crown Victoria V #2333	48,000					
2007 Ford Crown Victoria V #2327	48,000					
2008 Ford Crown Victoria V #2372	48,000					
2007 Ford Crown Victoria V #2336	48,000					
2007 Ford Crown Victoria V #2330	48,000					
2007 Ford Crown Victoria V #2325	48,000					
2008 Dodge Charger V #2384	48,000					
2006 Ford Explorer V #2316	30,000					
2007 Chevrolet Tahoe V #2568 (Police Chief vehicle)	35,000					
Total Police	$ 497,000	$ 576,000	$ 576,000	$ 576,000	$ 576,000	$ 576,000
* Vehicle was wrecked; evaluation score not applicable						
Fire						
Replace # 4821 - 2005 Pierce Quint - Quint 4	$ 1,050,000	$ -	$ -	$ -	$ -	$ -
Replace Boat #5 with Inflatable rescue boat with jet propulsion motor	-	37,000	-	-	-	-
Replace thermal imaging cameras (2 per year at $12,000 each)	24,000	24,000	24,000	24,000	-	-
Replace bay heaters w/ radiant heat & air movement fans (FS 2,5)	40,000	-	-	-	-	-
Radio replacements (800MHz) $5,200 ea. - 10 year life	22,400	-	-	-	-	-

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*FY 2021-22*
Replace Vehicle # 005290 - 2005 Chevy Suburban Chief 2	-	60,000	-	-	-	-
Replace # 4836 - 2003 Chevy Tahoe - Chief 1	60,000	-	-	-	-	-
Replace # 2033 - 2002 KME Aerial - Ladder 1	-	1,200,000	-	-	-	-
Replace # 5478 - 2007 Pierce Fire Engine - Engine 1	-	600,000	-	-	-	-
Replace self-contained breathing apparatus (50 every 10 yrs @ $7.5K	-	500,000	-	-	-	-
Replace # 4879 - 2004 Ford Pick-Up - Medic 2	-	70,000	-	-	-	-
Replace #4878 Ford F-350	-	50,000	-	-	-	-
Replace # 1597 - Fire Safety House 1	-	40,000	-	-	-	-
Replace emergency shelter for mass decon (Zumro) 1 per yr.@ $15K	-	15,000	15,000	15,000	-	-
Replace Portable Fire Extinguisher Training Simulator	-	8,000	-	-	-	-
Replace Robotic Educational Device	-	6,000	-	-	-	-
Replace # 5766 - 2008 Pierce Fire Engine - Engine 5	-	-	625,000	-	-	-
Replace / repair driver training pad at Training Center	-	-	230,000	-	-	-
Replace # 5492 - Ford F-450 - Medic 1	-	-	100,000	-	-	-
Replace Electronic Personnel Accountability System	-	-	75,000	-	-	-
Replace # 4808 - 2005 Ford F-550 - Medic 4	-	-	65,000	-	-	-
Replace / Repair / Asphalt Main Drive to Fire Training Center	-	-	60,000	-	-	-
Replace # 5750 - 2008 Chevy Tahoe - Fire Marshal 1	-	-	60,000	-	-	-
Replace # 5752 - 2008 Chevy Tahoe - Fire Marshal 2	-	-	60,000	-	-	-
Replace # 2029 - Oshkosh Airport Blaze Unit (Blaze 4)	-	-	-	800,000	-	-
Replace # 4847 - 2003 International Tractor - Hazmat 5	-	-	-	500,000	-	-
Replace # 1757- 2009 Ford F-450- Medic 3	-			65,000		
Replace # 6003- 2012 Heavy Rescue Truck	-	-	-	-	-	950,000
Total Fire	$ 1,196,400	$ 2,610,000	$ 1,314,000	$ 1,404,000	$ -	$ 950,000
(1) *Possible funding from county and/or grant. Full cost reflected above.*						
Information Technology						
Lightspeed Content Filter appliance and subscription	$ 20,500	$ -	$ -	$ -	$ -	$ 22,000
Core switch replacements	30,000	30,000	-	-	-	-
SQL Refresh	15,000	-	15,000	15,000	-	15,000
Firewall Refresh (hardware)	20,000	-	-	17,000	-	-
Upgrade SharePoint Software	8,000					
Firewalls Refresh	-	15,000	-	15,000	-	-
Blade Server Refresh	-	50,000	50,000	-	-	-
Replace vehicle # Chevy Tahoe	-	30,000	-	-	-	-
Replace vehicle # C05297 2003 Chrysler Pacifica	-	-	25,000	-	-	-
Tier 4 Storage (Security Cameras)	-	-	5,000	-	-	-
Total IS	$ 93,500	$ 125,000	$ 95,000	$ 47,000	$ -	$ 37,000
Total General Fund 110	$ 2,124,100	$ 3,803,000	$ 2,293,000	$ 2,347,000	$ 716,000	$ 1,813,000
Parks & Recreation - Recreation						
Replace #2276 2006 Ford Escape (w/ larger used SUV)	$ -	$ 30,000	$ -	$ -	$ -	$ -
Replace # 1937 '90 Bus (with used bus)	-	10,000	-	-	-	-

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Replace #2158 2003 Chevy. Athletic Dir. Truck	-	-	32,000	-	-	-
Replace #2356 Ford Elkhart Bus 2008 (Senior Center)	-	-	-	65,000	-	-
Replace #2578 2012 Chevy Mini Bus	-	-	-	-	60,000	-
Replace #2579 2013 Chevy Mini Bus	-	-	-	-	-	60,000
Total P&R Recreation	$ -	$ 40,000	$ 32,000	$ 65,000	$ 60,000	$ 60,000
Parks & Recreation - Parks Maintenance						
Replace leaf box #1840 '01 Dominion Leaf Loader	$ 42,500	$ -	$ -	$ -	$ -	$ -
Replace ball field lights at Don Griffin Park with control link	-	170,000	-	-	-	-
Replace Creft Park Ball field lighting	-	132,000	-	-	-	-
Replace mowers #5282 & 4915	-	100,000	-	-	-	-
Replace leaf box #5738	-	45,000	-	-	-	-
Replace Slope Mower	-	-	60,000	-	-	-
Replace mowers #1726 & 1728	-	-	50,000	-	-	-
Replace truck #1836	-	-	40,000	-	-	-
Replace turf tractor #32	-	-	40,000	-	-	-
Replace 15' Bush Hog	-	-	15,000	-	-	-
Replace mower #2829	-	-	-	50,000	-	-
Replace 7' Bush Hog	-	-	-	12,000	-	-
Replace loader #1362		60,000	-	-	-	-
	$ 42,500	$ 507,000	$ 205,000	$ 62,000	$ -	$ -
Parks & Recreation - Facilities Maintenance						
HVAC replacements/HVAC inventory	$ 100,000	$ 100,000	$ 100,000	$ 49,900	$ 126,500	$ -
Replace City Hall chiller	-	-	-	-	-	400,000
Total P&R Facilities Maintenance	$ 100,000	$ 100,000	$ 100,000	$ 49,900	$ 126,500	$ 400,000
Total Parks and Recreation 130	$ 142,500	$ 647,000	$ 337,000	$ 176,900	$ 186,500	$ 460,000
Total Funds 110 & 130	**$ 2,266,600**	**$ 4,450,000**	**$ 2,630,000**	**$ 2,523,900**	**$ 902,500**	**$ 2,273,000**

GF Funding Sources:	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Operating Revenue (annual)	$ 532,000	$ 2,470,000	$ 1,735,000	$ 933,900	$ 762,500	$ 1,073,000
Grants / Oth External Funding	270,000	180,000	270,000	290,000	140,000	250,000
Fund Balance Appropriation	377,100	-	-	-	-	-
Allocations to Other Funds	37,500	-	-	-	-	-
Installment Financing	1,050,000	1,800,000	625,000	1,300,000	-	950,000
TOTAL AVAILABLE	**$ 2,266,600**	**$ 4,450,000**	**$ 2,630,000**	**$ 2,523,900**	**$ 902,500**	**$ 2,273,000**
TOTAL REQUESTED	**$ 2,266,600**	**$ 4,450,000**	**$ 2,630,000**	**$ 2,523,900**	**$ 902,500**	**$ 2,273,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Parks & Recreation - Golf Course						
Replace Toro 3250 D Triplex Serial #04383-200000173	$ 43,000	$ -	$ -	$ -	$ -	$ -
Replace Toro Workman Utility Cart #5742	28,000	-	-	-	-	-

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Replace 2001 Toro 325 D Deck Mower #1957	10,000	-	-	-	-	-
Replace 2009 EZ-Go Golf Cart Fleet	-	200,000	-	-	-	-
Replace Toro 3250 D Triplex Serial # 04383-20001210	-	50,000	-	-	-	-
Replace 1997 John Deere 5310 Tractor #1958	-	30,000	-	-	-	-
Replace 2002 Terratopper Topdresser #1716	-	30,000	-	-	-	-
Replace 1993 Bedknife Grinder #1975	-	25,000	-	-	-	-
Replace 2005 Toro 5500 Fairway Mower #5322	-	-	75,000	-	-	-
Replace Toro 3500 Rough Mower #1745	-	-	40,000	-	-	-
Replace 2007 Toro 4700 Rough Mower #9153	-	-	-	70,000	-	-
Replace Toro Sand Pro 5040 #1733	-	-	-	25,000	-	-
Replace Toro 3100 D Trim Mower #1972	-	-	-	35,000	-	-
Replace Toro 5510 Fairway Mower #2231	-	-	-	-	75,000	-
Replace 2006 H and H Fairway Sprayer #5744	-	-	-	-	25,000	-
Replace 2002 Chevy Pickup Truck # 1994	-	-	-	-	35,000	-
Replace 2015 Toro 4500 D Rough Mower #6051	-	-	-	-	-	75,000
	$ 81,000	$ 335,000	$ 115,000	$ 130,000	$ 135,000	$ 75,000
Total Golf Course	$ 81,000	$ 335,000	$ 115,000	$ 130,000	$ 135,000	$ 75,000

MCC Funding Sources:	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Operating Revenue (annual)	$ -	$ 135,000	$ 40,000	$ 60,000	$ 60,000	$ -
Oth External Funding	-	-	-	-	-	-
Subsidy from General Fund	-	-	-	-	-	-
General Fund Balance Appropriation	81,000	-	-	-	-	-
Installment Financing	-	200,000	75,000	70,000	75,000	75,000
TOTAL AVAILABLE	**$ 81,000**	**$ 335,000**	**$ 115,000**	**$ 130,000**	**$ 135,000**	**$ 75,000**
TOTAL REQUESTED	**$ 81,000**	**$ 335,000**	**$ 115,000**	**$ 130,000**	**$ 135,000**	**$ 75,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Aquatics & Fitness Center						
Juice Bar Counter Expansion	$ 25,000	$ -	$ -	$ -	$ -	$ -
HVAC replacements	27,000	20,000	20,000	-	-	-
Pool Chair Lift	6,500	-	-	-	-	-
Whirlpool Heater	18,000	-	-	-	-	-
Treadmill replacements	-	125,000	60,000	60,000	60,000	60,000
Fitness room floor (weight room) replacement	-	45,000	45,000	-	-	-
Walking Track Railing Replacement	-	45,000	-	-	-	-
Replace industrial washing machine	-	20,000	-	-	-	-
Replace walking track floor	-	-	50,000	-	-	-
Fitness room lighting replacement	-	-	35,000	-	-	-
Waterpark beachfront replacement	-	-	35,000	-	-	-
Security server	-	-	15,000	-	-	-
Pool vacuum	-	-	6,000			
Replace Hot Water Boilers	-	-	-	35,000	-	-

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Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Aerobic room floor replacement	-	-	-	14,000	-	-
Industrial dryers	-	-	-	7,000	-	-
Parking lot restriping and resurfacing	-	-	-	20,000		
Fitness Room Floor Replacement Cardio room	-	-	-	-	45,000	45,000
	$ 76,500	$ 255,000	$ 266,000	$ 136,000	$ 105,000	$ 105,000
Total Aquatics & Fitness Center	$ 76,500	$ 255,000	$ 266,000	$ 136,000	$ 105,000	$ 105,000

MAFC Funding Sources:	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Operating Revenue (annual)	$ 76,500	$ 255,000	$ 266,000	$ 136,000	$ 105,000	$ 105,000
Oth External Funding	-	-	-	-	-	-
Fund Balance Appropriation	-	-	-	-	-	-
Installment Financing	-	-	-	-	-	-
TOTAL AVAILABLE	**$ 76,500**	**$ 255,000**	**$ 266,000**	**$ 136,000**	**$ 105,000**	**$ 105,000**
TOTAL REQUESTED	**$ 76,500**	**$ 255,000**	**$ 266,000**	**$ 136,000**	**$ 105,000**	**$ 105,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Water Resources - Administration & Engineering	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Replace #2145 Ford Explorer	$ -	$ 35,000	$ -	$ -	$ -	$ -
	$ -	$ 35,000	$ -	$ -	$ -	$ -

Water Resources - Maintenance	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Replace #1163 '98 Ford Jet Vac Truck	$ 245,000	$ -	$ -	$ -	$ -	$ -
Replace #2000 Freightliner Jet Truck	-	390,000	-	-	-	-
Replace #2359 Bobcat all terrain vehicle	-	20,000	-	-	-	-
Replace #2307 F250 Utility Truck	-	45,000	-	-	-	-
Replace CCTV Camera System and Software	-	-	65,000	-	-	-
Replace #1489 Jet Sreco Trailer	-	-	40,000	-	-	-
Replace Air Compressor 103	-	-	25,000	-	-	-
Replace #936 Hudson Trailer	-	-	20,000	-	-	-
Replace #2052 F550 Utility Truck	-	-	45,000	-	-	-
Replace #1701 New Holland Back hoe	-	-	-	80,000	-	-
Replace #2279, 2WD Truck	-	-	-	25,000	-	-
Replace #923 97 Thompson Trash Pump	-	-	-	20,000	-	-
Replace #1846 pipebursting winch	-	-	-	-	80,000	-
	$ 245,000	$ 455,000	$ 195,000	$ 125,000	$ 80,000	$ -

Water Resources - Construction	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Replace #1712 Kubota Tractor	$ 25,000	$ -	$ -	$ -	$ -	$ -
Replace #2159 2004 4WD Chevy Pick Up 2500 W/ Tool Body	33,500	-	-	-	-	-
Replace #551 '95 Ingersoll Rand Compressor	-	25,000	-	-	-	-
Replace#4913 2004 Chevy Flat Bed Dump	-	90,000	-	-	-	-

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*FY 2021-22*
Replace#0001341 McLaughlin boring machine	-	70,000	-	-	-	-
Replace #2050 2000 Wacker Roller Compactor	-	30,000	-	-	-	-
Replace #2204 Case 160 Excavator	-	-	185,000	-	-	-
Replace #1240 '98 Tandem Axle Dump Truck	-	-	165,000	-	-	-
Replace#4412 2001 Sterling Street Flusher	-	-	110,000	-	-	-
Replace #1241 '98 Tandem Axle Dump Truck	-	-	-	165,000	-	-
Replace #2243 Utility Truck	-	-	-	120,000	-	-
Rebuild #720 '91 Low Boy Tractor	-	-	-	30,000	-	-
Rebuild #720-2 '96 Low Boy Trailer	-	-	-	20,000	-	-
Replace 2005 GMC Dump Truck	-	-	-	-	90,000	-
Replace 2007 Freightliner Utility Truck	-	-	-	-	-	120,000
Replace 2011 Kubota 80 Excavator	-	-	-	-	-	120,000
	$ 58,500	$ 215,000	$ 460,000	$ 335,000	$ 90,000	$ 240,000
Water Resources - Water Treatment Plant						
Replace Commercial Mower	$ 13,000	$ -	$ -	$ -	$ -	$ -
Replace Sludge Beds	-	170,000	-	-	-	-
Replace Dry polymer system	-	50,000	-	-	-	-
Replace Coating on Sedimentation Basins	-	-	175,000	-	-	-
Remodel Control Building	-	-	50,000	-	-	-
Replace fluoride dry feeder	-	-	40,000	-	-	-
Replace Asphalt at WTP	-	-	-	100,000	-	-
Replace Operator Utility Vehicle	-	-	-	-	13,000	-
	$ 13,000	$ 220,000	$ 265,000	$ 100,000	$ 13,000	$ -
Water Resources - Wastewater Treatment Plant						
Replace RAS Pumps 1,2, 3 and Starters + Controls	$ 160,000	$ -	$ -	$ -	$ -	$ -
Replace/Rebuild Backwash Supply Pumps	150,000	-	-		-	-
Replace Influent Screens	425,000	-	-	-	-	-
Wastewater Plant 1600kW generator Replacement	-	800,000	-	-	-	-
Replace IPS Influent Pumps #5 and 6	-	300,000	-	-	-	-
Repair Conduit/Settlement at IPS #2	-	100,000	-	-	-	-
Repair Filter Building Drainage	-	75,000	-	-	-	-
Replace Effluent and Drain valves filters 3 and 4	-	50,000	50,000	-	-	-
Replace Effluent and Drain valves filters 1 and 2	-	50,000	-	-	-	-
Replace skid steer loader	-	50,000	-	-	-	-
Replace #2251 3/4 Ton 4wd pickup	-	30,000	-	-	-	-
Replace Operator utility vehicle	-	13,000	-	-	-	-
Replace Belt Press	-	-	350,000	-	-	-
Replace/Rebuild Filter Blowers	-	-	100,000	-	-	-
Replace Filter Media	-	-	-	120,000	-	-
	$ 735,000	$ 1,468,000	$ 500,000	$ 120,000	$ -	$ -
Total Water Resources	$ 1,051,500	$ 2,393,000	$ 1,420,000	$ 680,000	$ 183,000	$ 240,000

EQUIPMENT REPLACEMENTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*FY 2021-22*
WR Funding Sources:	**FY 2016-17**	**FY 2017-18**	**FY 2018-19**	**FY 2019-20**	**FY 2020-21**	**FY 2021-22**
Operating Revenue (annual)	$ 1,051,500	$ 2,393,000	$ 1,420,000	$ 680,000	$ 183,000	$ 240,000
Oth External Funding	-	-	-	-	-	-
Fund Balance Appropriation	-	-	-	-	-	-
Installment Financing	-	-	-	-	-	-
TOTAL AVAILABLE	**$ 1,051,500**	**$ 2,393,000**	**$ 1,420,000**	**$ 680,000**	**$ 183,000**	**$ 240,000**
TOTAL REQUESTED	**$ 1,051,500**	**$ 2,393,000**	**$ 1,420,000**	**$ 680,000**	**$ 183,000**	**$ 240,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Stormwater						
Mini-Excavator to replace #2398 (2009)	$ 100,000	$ -	$ -	$ -	$ -	$ -
Tandem Truck to replace # 2185 (2004) Powell Bill	-	140,000	-	-	-	-
Street Sweeper to replace #2524 (2011)	-	-	275,000	-	-	-
Street Sweeper to replace #2525 (2011)	-	-	275,000	-	-	-
SUV to replace #2428 (2009)	-	-	-	35,000	-	-
Tractor to replace #2465 (2010)	-	-	-	-	40,000	-
Total Stormwater	$ 100,000	$ 140,000	$ 550,000	$ 35,000	$ 40,000	$ -
SU Funding Sources:	**FY 2016-17**	**FY 2017-18**	**FY 2018-19**	**FY 2019-20**	**FY 2020-21**	**FY 2021-22**
Operating Revenue (annual)	$ -	$ -	$ -	$ 35,000	$ 40,000	$ -
Oth External Funding	-	140,000	-	-	-	-
Fund Balance Appropriation	100,000	-	-	-	-	-
Installment Financing	-	-	550,000	-	-	-
TOTAL AVAILABLE	**$ 100,000**	**$ 140,000**	**$ 550,000**	**$ 35,000**	**$ 40,000**	**$ -**
TOTAL REQUESTED	**$ 100,000**	**$ 140,000**	**$ 550,000**	**$ 35,000**	**$ 40,000**	**$ -**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Electrical						
Replace vehicle # 1817 '01 trencher	$ 50,000	$ -	$ -	$ -	$ -	$ -
Replace Oil Filter Pump Asset # 1030	40,000	-	-	-	-	-
Replace Locator Impulse Fault # 1023	35,000	-	-	-	-	-
Replace Sectionalizer & TDR Asset # 1028	35,000	-	-	-	-	-
Replace Locator HV Cable Fault Asset #1199	35,000	-	-	-	-	-
Replace Locator, Line and Fault 8-16-32 KV # 1016	25,000	-	-	-	-	-
Replace Volt Recorder Units (3) Asset # 1029	21,000	-	-	-	-	-
Replace Vehicle # 2464 '09 100 Ft. Bucket Truck	-	350,000	-	-	-	-
Replace vehicle # 2353 '07 Chevy utility van	-	40,000	-	-	-	-
Replace vehicle # 2212 '01 trailer, 10-ton Beavertail	-	40,000	-	-	-	-
Replace vehicle # 2042 '92 equipment trailer	-	40,000	-	-	-	-
Replace vehicle # 2082 '90 equipment trailer	-	40,000	-	-	-	-
Replace vehicle # 2454 '09 bucket truck	-	-	200,000	-	-	-
Replace vehicle # 2424 '09 Toyota Highlander Hybrid	-	-	50,000	-	-	-
Replace vehicle # 2432 '09 Toyota Highlander Hybrid	-	-	50,000	-	-	-

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*FY 2021-22*
Replace vehicle # 2434 '09 Toyota Highlander Hybrid	-	-	50,000	-	-	-
Replace vehicle # 2463 '10 85 Ft.Bucket Truck	-	-	-	300,000	-	-
Replace vehicle # 2466 '10 Mini Skid Loader w/Attachments	-	-	-	75,000	-	-
Replace vehicle #2504 '10 Cable Pusher	-	-	-	75,000	-	-
Replace Vehicle # 2502, '11 Knuckle Boom Crane	-	-	-	-	225,000	-
Replace Vehicle # 2559, '11 Mini Excavator	-	-	-	-	100,000	-
Replace Vehicle # 2529, '11 Backhoe	-	-	-	-	100,000	-
Replace Vehicle # 2532, '11 4WD Pickup Truck w/Service Body	-	-	-	-	50,000	-
Replace Vehicle # 2499, '11 Digger Derrick	-	-	-	-	-	275,000
Replace Vehicle # 1643, '12 Lift Truck	-	-	-	-	-	90,000
Replace Vehicle # 1602, '12 Mini Excavator	-	-	-	-	-	50,000
Replace Vehicle # 1599, '12 4WD Pickup Truck w/Service Body	-	-	-	-	-	40,000
Replace Vehicle # 1600, '12 4WD Pickup Truck w/Service Body	-	-	-	-	-	40,000
Total Electric	$ 241,000	$ 510,000	$ 350,000	$ 450,000	$ 475,000	$ 495,000
Total Electric Fund	$ 241,000	$ 510,000	$ 350,000	$ 450,000	$ 475,000	$ 495,000

EL Funding Sources:	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Operating Revenue (annual)	$ 241,000	$ 510,000	$ 350,000	$ 450,000	$ 475,000	$ 495,000
Oth External Funding	$ -	$ -	$ -	$ -	$ -	$ -
Fund Balance Appropriation	$ -	$ -	$ -	$ -	$ -	$ -
Installment Financing	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	**$ 241,000**	**$ 510,000**	**$ 350,000**	**$ 450,000**	**$ 475,000**	**$ 495,000**
TOTAL REQUESTED	**$ 241,000**	**$ 510,000**	**$ 350,000**	**$ 450,000**	**$ 475,000**	**$ 495,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Natural Gas						
Replace Hawk 46 Leak Detector, S/N # 0805310	$ 11,000	$ -	$ -	$ -	$ -	$ -
Lincoln Electric Welder Replacement, #2002	25,000	-	-	-	-	-
Welding Truck-F350 4x4 Replacement, #1995	80,000	-	-	-	-	-
Replace Hawk 46 Leak Detector,S/N # 0805220	-	11,000	-	-	-	-
F-150 Pickup Replacement, # 2379	-	60,000	-	-	-	-
Ford Service Truck Replacement, #1149	-	-	125,000	-	-	-
F-350 Pickup Replacement, #2380	-	-	-	65,000	-	-
F-250 Pickup Replacement, #2494	-	-	-	-	65,000	-
F-250 Pickup Replacement, #2943	-	-	-	-	-	65,000
Total Gas	$ 116,000	$ 71,000	$ 125,000	$ 65,000	$ 65,000	$ 65,000

NG Funding Sources:	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2020-22
Operating Revenue (annual)	$ 116,000	$ 71,000	$ 125,000	$ 65,000	$ 65,000	$ 65,000
Oth External Funding	-	-	-	-	-	-
Fund Balance Appropriation	-	-	-	-	-	-
Installment Financing	-	-	-	-	-	-
TOTAL AVAILABLE	**$ 116,000**	**$ 71,000**	**$ 125,000**	**$ 65,000**	**$ 65,000**	**$ 65,000**

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
EQUIPMENT REPLACEMENTS

Item Description	***FY 2016-17***	***FY 2017-18***	***FY 2018-19***	***FY 2019-20***	***FY 2020-21***	***FY 2021-22***
TOTAL REQUESTED	**$ 116,000**	**$ 71,000**	**$ 125,000**	**$ 65,000**	**$ 65,000**	**$ 65,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Airport						
Replace 1980 Clark Tug #2285	$ 20,000	$ 15,000	$ -	$ -	$ 15,000	$ 15,000
Replace # 2280 '06 Chevy Silverado	-	25,000	-	-	-	-
Aircraft Support Equipment - Ground Power Unit	-	10,000	-	-	-	-
Aircraft Support Equipment - Lavatory Service Cart	-	8,000	-	-	-	-
Aircraft Support Equipment - Forklift (5,000 lbs, cap)	-	-	15,000	-	-	-
Total Airport	$ 20,000	$ 58,000	$ 15,000	$ -	$ 15,000	$ 15,000

AP Funding Sources:	**FY 2016-17**	**FY 2017-18**	**FY 2018-19**	**FY 2019-20**	**FY 2020-21**	**FY 2021-22**
Operating Revenue (annual)	$ -	$ -	$ -	$ -	$ 15,000	$ 15,000
Grants / Oth External Funding	-	-	-	-	-	-
Subsidy from General Fund	-	58,000	15,000	-	-	-
Fund Balance Appropriation (General Fund)	20,000	-	-	-	-	-
Installment Financing	-	-	-	-	-	-
TOTAL AVAILABLE	**$ 20,000**	**$ 58,000**	**$ 15,000**	**$ -**	**$ 15,000**	**$ 15,000**
TOTAL REQUESTED	**$ 20,000**	**$ 58,000**	**$ 15,000**	**$ -**	**$ 15,000**	**$ 15,000**
Net Overage/ (Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Grand Total - All Funds	$ 3,952,600	$ 8,212,000	$ 5,471,000	$ 4,019,900	$ 1,920,500	$ 3,268,000

(1) Garage evaluation score and class descriptions:

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
City Manager						
Downtown parking structure*	$ -	$ -	$ 5,800,000	$ -	$ -	$ -
* *Contingent upon participation by Union County*	$ -	$ -	$ 5,800,000	$ -	$ -	$ -
Total City Administration	$ -	$ -	$ 5,800,000	$ -	$ -	$ -
Economic Development						
Monroe Corp. Ctr Phs I-II Sidewalk/Landscape Completion	$ -	$ 180,000	$ -	$ -	$ -	$ -
Speculative Building #5 100,000 SF-Monroe Corp. Ctr	-	3,500,000	-	-	-	-
Industrial Park #3 planning/infrastructure development	-	2,000,000	2,000,000	2,000,000	-	-
Sutton Park Master Planning	-	400,000	-	-	-	-
Land options future industrial area(s)-Industrial Park #3	-	150,000	150,000	150,000	150,000	-
Corporate Center Sign - South Entrance	-	18,000	-	-	-	-
Speculative building #6 100,000 SF-Monroe Corp. Ctr	-	-	3,500,000	-	-	-
Speculative Building #7 100,000 SF-Monroe Corp.Ctr	-	-	3,500,000	-	-	-
Speculative Building #8 100,000 SF-Location TBD	-	-	-	-	4,000,000	-
Total Economic Development	$ -	$ 6,248,000	$ 9,150,000	$ 2,150,000	$ 4,150,000	$ -
Engineering - Engineering Services						
Parking lot resurfacing (Church St at RR Depot)	$ -	$ 158,000	$ -	$ -	$ -	$ -
Pave parking lot at Community Shelter	-	20,000	-	-	-	-
	$ -	$ 178,000	$ -	$ -	$ -	$ -
Engineering - Street						
Contract Resurfacing (FB assignment)	$ 300,000	$ 300,000	$ 142,320	$ 142,320	$ 142,320	$ 142,320
Contract Resurfacing $30 Vehicle Tax	853,920					
2- 31 ft. x 28 ft. x 14 ft. tall equipment shelters	-	16,000	-	-	-	-
Salt/sand storage shed	-	75,000	-	-	-	-
	$ 1,153,920	$ 391,000	$ 142,320	$ 142,320	$ 142,320	$ 142,320
Engineering - Powell Bill						
7 ton trailer to replace existing 6 ton trailer	$ 6,000	$ -	$ -	$ -	$ -	$ -
New 7 ton trailer	6,000	-	-	-	-	-
	$ 12,000	$ -	$ -	$ -	$ -	$ -

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Total Engineering	$ 1,165,920	$ 569,000	$ 142,320	$ 142,320	$ 142,320	$ 142,320
Building Standards - Code Enforcement						
Non-hybrid 4 wheel drive SUV (requested new Inspector position)	$ 35,000	$ -	$ -	$ -	$ -	$ -
	$ 35,000	$ -	$ -	$ -	$ -	$ -
Police						
New vehicles for 3 new Police Officer I positions	$ -	$ 150,000	$ -	$ -	$ -	$ -
New Police Dept Bldg	-	500,000	500,000	8,750,000	-	-
Land for new PD Bldg	-	300,000	-	-	-	-
Total Police	$ -	$ 950,000	$ 500,000	$ 8,750,000	$ -	$ -
Fire						
Hurst Edraulic Tools	$ 36,000	$ -	$ -	$ -	$ -	$ -
HazMat ID / Gas ID Package for HazMat Unit	50,000	-	-	-	-	-
Storage Building for Fire Department Trailers	-	20,000	-	-	-	-
Fire Fighting Skid Unit	-	6,700	-	-	-	-
New Fire Station 1	-	450,000	4,500,000	-	-	-
Live burn bldg. at Fire Training Ctr (possible cost share w/Union Co)	-	1,000,000	-	-	-	-
Fire Station 6 (additional station in northwest area)	-	340,000	3,600,000	-	-	-
Fire Station renovations (bathrooms -Stations 2,3 & 5)	-	150,000	-	-	-	-
New Opticom Traffic Control Devices (3 intersections @ $6K ea.)	-	45,000	45,000	45,000	-	-
Fire Administration renovation at City Hall (Old Station 1)	-	-	1,500,000	-	-	-
Fire Engine for Station 6	-	-	625,000	-	-	-
Fire Safety / Emergency Preparedness Unit for Adult Public Ed	-	-	80,000	-	-	80,000
Medic Unit for Station 6	-	-	75,000	-	-	-

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Breathing apparatus for new staff at station 6 (4 @ $7,500)	-	-	30,000	-	-	-
Total Fire	$ 86,000	$ 2,011,700	$ 10,455,000	$ 45,000	$ -	$ 80,000
Information Technology (City Wide - All Funds)						
Time and Attendance System Remaining payment	$ 30,000	$ 10,000	$ -	$ -	$ -	$ -
Total IT (City Wide)	$ 30,000	$ 10,000	$ -	$ -	$ -	$ -
Information Technology (Division)						
Backup Storage (new storage unit)	$ 40,000	$ -	$ -	$ -	$ -	$ -
Tier Two Storage	15,000	-	15,000	-	-	15,000
Tier Three Storage	60,000	-	60,000	-	-	-
Tier Three Storage	-	20,000	20,000	-	-	20,000
Tier Three Storage	-	5,000	-	-	-	5,000
Tier Three Storage	-	-	20,000	-	-	-
Tier Three Storage	-	-	-	-	-	2,300,000
Total IT (Division)	$ 115,000	$ 25,000	$ 115,000	$ -	$ -	$ 2,340,000
		-				
Total IS	$ 145,000	$ 35,000	$ 115,000	$ -	$ -	$ 2,340,000
Total General Fund	$ 1,431,920	$ 9,813,700	$ 26,162,320	$ 11,087,320	$ 4,292,320	$ 2,562,320

General Fund Funding Sources:	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue (annual)	$ -	$ 2,114,780	$ 14,856,400	$ 8,006,400	$ (788,600)	$ 1,481,400
$30 Vehicle Tax	853,920	853,920	853,920	853,920	853,920	853,920
Grants / Oth External Funding	12,000	227,000	227,000	227,000	227,000	227,000
Fund Balance Appropriation	236,000	300,000	-	-	-	-
GO Bond Issue	-	-	-	-	-	-
Fund Balance - Formal Assignment for Streets	300,000	300,000	-	-	-	-
Electric Fund	-	5,518,000	5,500,000	2,000,000	4,000,000	-
Allocation to Enterprise Funds	30,000	-	-	-	-	-
Installment Financing	-	500,000	4,725,000	-	-	-
TOTAL AVAILABLE	**$ 1,431,920**	**$ 9,813,700**	**$ 26,162,320**	**$ 11,087,320**	**$ 4,292,320**	**$ 2,562,320**
TOTAL REQUESTED	**$ 1,431,920**	**$ 9,813,700**	**$ 26,162,320**	**$ 11,087,320**	**$ 4,292,320**	**$ 2,562,320**
Net Overage/(Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Parks & Recreation - Recreation						
Winchester Renovation-Complete Locker Room to ADA Compliant Restroom Project	$ 60,000	$ -	$ -	$ -	$ -	$ -
Greenway Capital Reserve Fund [3]	-	100,000	100,000	-	-	-
Construct new entrance for Belk Tonawanda Park [2]	-	400,000	-	-	-	-
Creft Park-Don Griffin Greenway Phase II [1]	-	-	-	-	GW Reserves	-
Phase III Historic Greenway [1]	-	-	-	-	-	GW Reserves
Phase II Historic Greenway [1]	-	-	-	-	-	GW Reserves
Creft Park-Don Griffin Greenway Phase I [1]	-	-	-	GW Reserves	-	-
Phase IV Parks Williams Athl. Cmplx (Miracle Field) PARTF Match	-	-	-	-	1,000,000	-
Don Griffin-Winchester Greenway Phase I [1]	-	GW Reserves	-	-	-	-
Dog Park	-	-	30,000	-	-	-
Winchester Teen Center (GB1501)	-	-	TBD	-	-	-
New Senior Center (sell existing bldg.)	-	-	3,300,000	-	-	-
Phase III Parks Williams Athletic Complex-PARTF Match (Playground/Shelter/Restrooms,Synthetic Soccer Field Turf)	-	-	-	2,000,000	-	-
Don Griffin-Winchester Greenway Phase II [1]	-	-	GW Reserves	-	-	-
Total P&R Recreation	$ 60,000	$ 500,000	$ 3,430,000	$ 2,000,000	$ 1,000,000	$ -

(1) To be paid for with funds accumulated in the Greenways Reserve Fund and grants.
(2) Charlotte Ave. (Contingent upon acquisition of Sike's property)
(3) FY17 addition to Greenway reserves will be transferred out to fund 350 Capital Projects

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Parks & Recreation - Parks Maintenance						
Fencing Replacements	$ 50,000	$ 50,000	$ 50,000	$ 50,000	$ -	$ -
Replace Tennis Courts at Sutton Park with Picnic Shelter	60,000	-	-	-	-	-
Picnic Shelter Dickerson Center	-	50,000	-	-	-	-
Total Park Maintenance	$ 110,000	$ 100,000	$ 50,000	$ 50,000	$ -	$ -

Parks & Recreation - Facilities Maintenance

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STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Replace Roof at Fire Station # 3	$ 100,000	$ 100,000	$ -	$ -	$ -	$ -
New vehicle for Facilities Manager position (new)	-	35,000	-	-	-	-
Total Facilities Maintenance	$ 100,000	$ 135,000	$ -	$ -	$ -	$ -
Total Parks and Recreation	$ 270,000	$ 735,000	$ 3,480,000	$ 2,050,000	$ 1,000,000	$ -

Parks & Recreation	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Operating Revenue	$ 100,000	$ 735,000	$ 180,000	$ 2,050,000	$ -	$ -
Grants / Oth External Funding	$ -	$ -	$ -		$ 1,000,000	$ -
Sale or Trade-in	$ -	$ -	$ 500,000	$ -	$ -	$ -
Installment Financing	$ -	$ -	$ 2,800,000	$ -	$ -	$ -
Transfer from Other Funds	$ -	$ -	$ -	$ -	$ -	$ -
Greenway Reserves	$ -	$ -	$ -			$ -
Gen Fund Balance Appropriation	$ 170,000	$ -	$ -			$ -
TOTAL AVAILABLE	$ 270,000	$ 735,000	$ 3,480,000	$ 2,050,000	$ 1,000,000	$ -
TOTAL REQUESTED	$ 270,000	$ 735,000	$ 3,480,000	$ 2,050,000	$ 1,000,000	$ -
Net Overage/(Shortage)	$ -	$ -	$ -	$ -	$ -	$ -

Parks & Recreation - Golf Course	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Small Sprayer for Greens	$ -	$ 35,000	$ -	$ -	$ -	$ -
New Pump Station for irrigation system	-	170,000	-	-	-	-
Single Wash Bay	-	35,000	-	-	-	-
3 Bay Landscape Material Storage Bin with Privacy fence	-	20,000	-	-	-	-
New Irrigation System Front 9	-	-	265,000	-	-	-
Add Greens Roller	-	-	20,000	-	-	-
New irrigation System Back 9	-	-	-	320,000	-	-
Pave Equipment Storage area and Parking area at Maint. Shop	-	-	-	-	60,000	-
Enclose Two Outdoor Bays at Shop and add Garage Doors	-	-	-	-	35,000	-
Replace Fertilizer, Chemical and Tool Sheds	-	-	-	-	-	50,000
	$ -	$ 260,000	$ 285,000	$ 320,000	$ 95,000	$ 50,000

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Total Golf Course	$ -	$ 260,000	$ 285,000	$ 320,000	$ 95,000	$ 50,000

MCC (Golf Course)	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2019-20	BEYOND
Operating Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subsidy from the General Fund	$ -	$ 260,000	$ 285,000	$ 320,000	$ 95,000	$ 50,000
Installment Financing	$ -	$ -	$ -	$ -	$ -	$ -
Gen Fund Balance Appropriation	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	$ -	$ 260,000	$ 285,000	$ 320,000	$ 95,000	$ 50,000
TOTAL REQUESTED	$ -	$ 260,000	$ 285,000	$ 320,000	$ 95,000	$ 50,000
Net Overage/(Shortage)	$ -	$ -	$ -	$ -	$ -	$ -

General Gov't Capital Projects						
Center Theatre Renovation (Downtown)	$ 3,000,000	$ -	$ -	$ -	$ -	$ -
Implementation of Concord Ave Area Master Plan (Planning)	300,000	-	-	-	-	-
Aquatic Center-Parks Williams Greenway[(1)(2)] (Recreation)	240,000	-	-	-	-	-
Gateway Canopy-Beautification, Skyway corridor (Downtown)	100,000	-	-	-	-	-
	$ 3,640,000	$ -	$ -	$ -	$ -	$ -

[(1)] *To be paid for with funds accumulated in the Greenways Reserve Fund and grants.*

[(2)] *See Aquatic Center for additional $100K in funding*

Fund 350 Cap Proj	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Installment Financing	$ -	$ -	$ -	$ -	$ -	$ -
General Fund Balance	$ 3,400,000					
Greenway Reserves	$ 140,000	$ -	$ -	$ -	$ -	$ -
Transfers from other Funds	$ 100,000	$ -	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	$ 3,640,000	$ -	$ -	$ -	$ -	$ -
TOTAL REQUESTED	$ 3,640,000	$ -	$ -	$ -	$ -	$ -
Net Overage/(Shortage)	$ -	$ -	$ -	$ -	$ -	$ -

Aquatics & Fitness Center						
Replacement roof sections	$ 42,000	$ -	$ -	$ -	$ -	$ 30,000

CITY OF MONROE
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5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Maintenance Shop and Storage	12,500	-	-	-	-	-
Front Visibility Sign	12,500	-	-	-	-	-
Water Park resurfacing	-	-	75,000	-	-	-
Waterpark renovation	-	-	-	-	-	1,500,000
	$ 67,000	$ -	$ 75,000	$ -	$ -	$ 1,530,000
Total Aquatics & Fitness Center	$ 67,000	$ -	$ 75,000	$ -	$ -	$ 1,530,000

MAFC (Aquatic Center)	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue	$ 67,000	$ -	$ 75,000	$ -	$ -	$ 30,000
Fund Balance Appropriation	$ -	$ -	$ -	$ -	$ -	$ 1,500,000
Installment Financing	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	$ 67,000	$ -	$ 75,000	$ -	$ -	$ 1,530,000
TOTAL REQUESTED	$ 67,000	$ -	$ 75,000	$ -	$ -	$ 1,530,000
Net Overage/(Shortage)	$ -	$ -	$ -	$ -	$ -	$ -

Downtown Monroe						
Decorative Street furniture, benches & trash receptacles	$ -	$ 120,000	$ -	$ -	$ -	$ -
Wayfinding (system design)	-	40,000	-	-	-	-
One Way Street conversion (design/construction plans)	-	1,200,000	-	-	-	-
Roundabout @ Charlotte Avenue & Lancaster Avenue	-	1,991,440	-	-	-	-
Jefferson & Franklin Two Way traffic conversion	-	-	-	-	-	3,000,000
Jefferson & Franklin Roundabout (Peanut, w/conversion)	-	-	-	-	-	2,600,000
Main Street Sidewalk improvements per Master Plan	-	-	-	-	-	2,200,000
Charlotte Avenue Road Diet	-	-	-	-	-	1,050,000
Five Points area Improvements, eliminates two traffic signals	-	-	-	-	-	970,000
Jefferson Connector	-	-	-	-	-	830,000
Alley for general purpose utility easements	-	-	-	-	-	50,000
Total Downtown Monroe	$ -	$ 3,351,440	$ -	$ -	$ -	$ 10,700,000

(1) *Unspent appropriation in FY16 to be rolled forward in July, $40K*

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
DMI (Downtown)	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue	$ -	$ -	$ -	$ -	$ -	$ -
Subsidy from General Fund	$ -	$ 3,351,440	$ -	$ -	$ -	$ 10,700,000
Grants / Oth External Funding	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	$ -	$ 3,351,440	$ -	$ -	$ -	$ 10,700,000
TOTAL REQUESTED	$ -	$ 3,351,440	$ -	$ -	$ -	$ 10,700,000
Net Overage/(Shortage)	$ -	$ -	$ -	$ -	$ -	$ -
Water Resources - Proposed New Equipment						
Water Resources - Construction						
Porta Mole Boring System	$ 7,551	$ -	$ -	$ -	$ -	$ -
	$ 7,551	$ -	$ -	$ -	$ -	$ -
Water Treatment Plant						
Floating Docks (4 @ $10K ea)	$ 40,000	$ -	$ -	$ -	$ -	$ -
	$ 40,000	$ -	$ -	$ -	$ -	$ -
Construction Division						
	$ -	$ -	$ -	$ -	$ -	$ -
	$ -	$ -	$ -	$ -	$ -	$ -
Water Resources - Water Capital Projects						
West Zone Water Main Loop (w/ possible developer cost share)	$ 150,000	$ -	$ -	$ -	$ -	$ -
John Glen Water Treatment Plant Improvements Design	396,000	-	-	-	-	-
Water Treatment Plant sodium hypochlorite conversion	-	1,650,000	-	-	-	-
John Glen Water Treatment Plant Clearwell Addition	-	1,650,000	-	-	-	-
500,000 gal thickener addition for req'd reliability	-	1,650,000	-	-	-	-
Catawba WTP Non Capacity Upgrades	-	1,000,000	-	-	-	-
Sludge dewatering belt press	-	300,000	-	-	-	-
Water Treatment Plant Basins Coatings	-	-	500,000	-	-	-
Highway 74 12-Inch Water Main Replacement (Hospital to Tyson)	-	-	100,000	1,250,000	-	-

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Lagoon cleaning	-	-	100,000	-	-	-
Water Master Plan	-	-	-	250,000	-	-
Goldmine Pumps Upgrade	-	-	-	250,000	-	-
Distribution system water quality & security monitoring sites	-	-	-	100,000	-	-
	$ 546,000	$ 6,250,000	$ 700,000	$ 1,850,000	$ -	$ -
Water Resources - Wastewater Capital Projects						
Wastewater Plant sodium hypochlorite/bisulfite conversion	$ -	$ 1,900,000	$ -	$ -	$ -	$ -
Richardson Creek Outfall Rehab Design	400,000	-	-	-	-	-
Richardson Creek Outfall Rehab		6,000,000				
	$ 400,000	$ 7,900,000	$ -	$ -	$ -	$ -
Total Water Resources	$ 993,551	$ 14,150,000	$ 700,000	$ 1,850,000	$ -	$ -

Water Res. Funding Sources:	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue (annual)	$ 993,551	$ 300,000	$ 700,000	$ 1,850,000	$ -	$ -
Fund Balance Appropriation	$ -	$ -	$ -	$ -	$ -	$ -
Revenue Bonds	$ -	$ 7,850,000	$ -	$ -	$ -	$ -
Installment Financing	$ -	$ 6,000,000	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	**$ 993,551**	**$ 14,150,000**	**$ 700,000**	**$ 1,850,000**	**$ -**	**$ -**
TOTAL REQUESTED	**$ 993,551**	**$ 14,150,000**	**$ 700,000**	**$ 1,850,000**	**$ -**	**$ -**
Net Overage/(Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Stormwater - New						
Fire Station No. 1 Stormwater BMP's	$ -	$ 30,000	$ -	$ -	$ -	$ -
Downtown drainage study (east side Hayne Street)	-	30,000	-	-	-	-
Curtis Street drainage study	-	-	30,000	-	-	-
Wilson Street/Winburn Street drainage study	-	-	-	-	35,000	-
James Hamilton Rd Culvert Replacement Project (Design Phase)	-	-	-	-	-	120,000
Small Drainage Study	-	-	-	-	-	35,000
Thompson Street drainage study	-	-		30,000	-	-
	-	60,000	30,000	30,000	35,000	155,000
Stormwater - Capital Projects						

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CITY OF MONROE
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Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Oak Hill Drive Drainage Improvements Project, Phase II	$ 135,000	$ -	$ -	$ -	$ -	$ -
Pinedell Road Culvert Replacement Project	110,000	-	520,000	-	-	-
Church Street drainage improvement project	-	91,000	-	-	-	-
Water Quality CIP projects (Stewarts Creek Watershed)	-	100,000	-	-	-	-
Brookgreen Drive Drainage Improvement Project	-	-	-	90,000	-	-
CIP Projects (from small drainage study)	-	-	-	100,000	100,000	100,000
James Hamilton Road Culvert Replacement Project	-	-	-	-	-	417,000
Davenport drainage improvement project	-	-	-	-	-	67,000
	$ 245,000	$ 191,000	$ 520,000	$ 190,000	$ 100,000	$ 584,000
Total Stormwater	$ 245,000	$ 251,000	$ 550,000	$ 220,000	$ 135,000	$ 739,000

Stormwater	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue (annual)	$ 245,000	$ 251,000	$ 550,000	$ 220,000	$ 135,000	$ 739,000
Fund Balance Appropriation	-	-	-	-	-	-
Installment Financing	-	-	-	-	-	-
TOTAL AVAILABLE	**$ 245,000**	**$ 251,000**	**$ 550,000**	**$ 220,000**	**$ 135,000**	**$ 739,000**
TOTAL REQUESTED	**$ 245,000**	**$ 251,000**	**$ 550,000**	**$ 220,000**	**$ 135,000**	**$ 739,000**
Net Overage/(Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Electric - New Equipment

Purchase Substation Test Equipment	$ 25,000	$ -	$ -	$ -	$ -	$ -
Purchase Substation Transformer Doble Tester	25,000	-	-	-	-	-
Purchase Battery Load Bank	12,995	-	-	-	-	-
Purchase 60-ton Press	10,000	-	-	-	-	-
Purchase Battery IR Tester & Digital Hydrometer	10,000	-	-	-	-	-
Purchase CT Ratio and Burden Tester	7,500	-	-	-	-	-
Purchase Pole Racks for ES Yard	63,500	-	-	-	-	-
Purchase Wire Storage Canopy for ES Yard	60,000	-	-	-	-	-
Purchase Air Curtains for ES Warehouse	10,000	-	-	-	-	-
	$ 223,995	$ -	$ -	$ -	$ -	$ -

Electrical Capital Projects

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Corporate Center Expansion	$ 300,000	$ -	$ -	$ 250,000	$ -	$ -
Extend 35 kV Ckt from Stafford St to Camp Sutton	300,000	300,000	250,000	250,000	-	-
Telecommunications	200,000	-	200,000	200,000	-	-
601 North Territory line extensions	150,000	150,000	-	-	-	-
Replace/retire uptown vault switches and cables	100,000	100,000	100,000	100,000	100,000	100,000
Reconductor 13.2 kV Ckt #1 from Walkup & McIntyre	150,000	100,000	-	-	-	-
Replace/retire old underground primary	60,000	60,000	60,000	60,000	60,000	60,000
Substation Wildlife Protection & Security	25,000	25,000	25,000	25,000	25,000	25,000
Add Additional Rock to Substation Yards	20,000	20,000	20,000	20,000	20,000	20,000
AMI Metering Solutions	25,000	25,000	100,000	100,000	100,000	100,000
Goldmine Additional Exit Circuit on 13.2 kV	150,000	150,000	-	-	-	-
Extend 35 kV Ckt from Airport sub to Rocky River Rd	-	100,000	-	150,000	-	-
Reconductor 13.2 kV Ckt #3:601S Sub to Cindy Dr	-	125,000	100,000	-	-	-
Subdivision Construction	-	-	250,000	-	250,000	250,000
601 North Industrial Park	-	-	-	-	500,000	500,000
	$ 1,480,000	$ 1,155,000	$ 1,105,000	$ 1,155,000	$ 1,055,000	$ 1,055,000
Total Electric	$ 1,703,995	$ 1,155,000	$ 1,105,000	$ 1,155,000	$ 1,055,000	$ 1,055,000

Electric	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue (annual)	$ 1,703,995	$ 1,155,000	$ 1,105,000	$ 1,155,000	$ 1,055,000	$ 1,055,000
Fund Balance Appropriation	$ -	$ -	$ -			$ -
Revenue Bonds	$ -	$ -	$ -			$ -
Installment Financing	$ -	$ -	$ -			$ -
TOTAL AVAILABLE	**$ 1,703,995**	**$ 1,155,000**	**$ 1,105,000**	**$ 1,155,000**	**$ 1,055,000**	**$ 1,055,000**
TOTAL REQUESTED	**$ 1,703,995**	**$ 1,155,000**	**$ 1,105,000**	**$ 1,155,000**	**$ 1,055,000**	**$ 1,055,000**
Net Overage/(Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Natural Gas

Purchase New Compact Excavator (45 HP - 50 HP)	$ -	$ 105,000	$ -	$ -	$ -	$ -
Purchase New Hudson Trailer for Excavator Transportation	-	15,000	-	-	-	-
	$ -	$ 120,000	$ -	$ -	$ -	$ -

Natural Gas Capital Projects

CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Monroe Bypass	$ 450,000	$ -	$ -	$ -	$ -	$ -
Transmission Pipeline Integrity Management Assessment	50,000	25,000	25,000	25,000	25,000	25,000
System Reinforcement Projects-Miscellaneous	125,000	150,000	175,000	200,000	200,000	200,000
System Uprate Projects	100,000	100,000	100,000	100,000	-	-
Distribution Integrity Management Program	100,000	150,000	150,000	150,000	150,000	150,000
Cathodic Protection Remediation / Replacement	50,000	125,000	125,000	125,000	125,000	125,000
Revenue Based Expansions	150,000	150,000	150,000	150,000	150,000	150,000
Industrial Meter Rebuilds / Upgrades	50,000	50,000	50,000	50,000	50,000	50,000
Subdivision Fund	50,000	150,000	150,000	150,000	200,000	200,000
AMI Metering Solutions	-	-	-	50,000	50,000	50,000
LNG Peak Shaving Plant	-	4,500,000	4,500,000			
	$ 1,125,000	$ 5,400,000	$ 5,425,000	$ 1,000,000	$ 950,000	$ 950,000
Total Gas	$ 1,125,000	$ 5,520,000	$ 5,425,000	$ 1,000,000	$ 950,000	$ 950,000

N Gas	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Operating Revenue (annual)	$ 1,125,000	$ 1,020,000	$ 925,000	$ 1,000,000	$ 950,000	$ 950,000
Grants / Oth External Funding	$ -	$ -	$ -	$ -	$ -	$ -
Fund Balance Appropriation	$ -	$ -	$ -	$ -	$ -	$ -
Revenue Bonds	$ -	$ 9,000,000	$ -	$ -	$ -	$ -
Installment Financing	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL AVAILABLE	**$ 1,125,000**	**$ 10,020,000**	**$ 925,000**	**$ 1,000,000**	**$ 950,000**	**$ 950,000**
TOTAL REQUESTED	**$ 1,125,000**	**$ 5,520,000**	**$ 5,425,000**	**$ 1,000,000**	**$ 950,000**	**$ 950,000**
Net Overage/(Shortage)	**$ -**	**$ 4,500,000**	**$ (4,500,000)**	**$ -**	**$ -**	**$ -**

Item Description	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	BEYOND
Airport						
Tractor/ multipurpose maintenance equipment	$ -	$ -	$ 60,000	$ -	$ -	$ -
6-passager golf cart with side curtains (for customers)	-	-	7,305	-	-	-
Total	$ -	$ -	$ 67,305	$ -	$ -	$ -
Airport Capital Projects						
Corporate Aviation Center site development	$ -	$ -	$ -	$ -	$ -	$ -
Hangar construction - Condo Hangar	-	100,000	-	-	-	-

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CITY OF MONROE
FY 2017 CAPITAL IMPROVEMENT BUDGET AND
5 YEAR CAPITAL IMPROVEMENT PLAN
STRATEGIC PLAN / CAPITAL PROJECTS

Item Description	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Awning cover for mobile fuelers	-	62,500	-	-	-	-
Quonset Building demolition	-	-	-	1,000,000	-	-
Control Tower (contract)	-	-	-	-	1,000,000	1,000,000
Total	$ -	$ 162,500	$ -	$ 1,000,000	$ 1,000,000	$ 1,000,000
Total Airport	$ -	$ 162,500	$ 67,305	$ 1,000,000	$ 1,000,000	$ 1,000,000

CMEA (Airport) Funding Sources	*FY 2016-17*	*FY 2017-18*	*FY 2018-19*	*FY 2019-20*	*FY 2020-21*	*BEYOND*
Operating Revenue (annual)	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	$ 1,000,000
Subsidy from General Fund	$ -	$ 162,500	$ 67,305	$ -	$ -	$ -
Sale to External Parties	$ -	$ -	$ -			$ -
Grants / Oth External Funding	$ -	$ -	$ -			$ -
Fund Balance Appropriation	$ -	$ -	$ -			$ -
Revenue Bonds	$ -	$ -	$ -			$ -
Installment Financing	$ -	$ -	$ -			$ -
TOTAL AVAILABLE	**$ -**	**$ 162,500**	**$ 67,305**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
TOTAL REQUESTED	**$ -**	**$ 162,500**	**$ 67,305**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**
Net Overage/(Shortage)	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Grand Total - All Funds	**$ 9,476,466**	**$ 35,398,640**	**$ 37,849,625**	**$ 18,682,320**	**$ 8,527,320**	**$ 18,586,320**

CITY OF MONROE
OUTSIDE AGENCY FUNDING HISTORY
2014 - 2017

ORGANIZATION NAME	2014 Actual OSA Funding	2014 In-Kind Funding	2015 Actual OSA Funding	2015 In-Kind Funding	2016 Adj Budget OSA Funding	2016 Estimated In-Kind	2017 Requested	2017 Estimated In-Kind	2017 Approved
Alliance for Children (U Smart Start/ UC Partnership for Children)	$ 5,000		$ 5,000		$ 5,000		$ 5,000		$ 5,000
American Red Cross- Union County Chapter	5,000		5,000		5,000		5,000		5,000
Arc of Union County Inc	1,500		1,500		1,500		1,700		1,500
Artists Music Guild							15,000		5,000
Central Academy of Technology and Art (Band Boosters)	3,000		3,000		3,000		4,000		1,500
Central Academy of Technology and Art (Theater Dept)	3,000								1,500
Community Health Services of Union County, Inc.	1,500		3,000		5,000		5,000		5,000
Council on Aging of Union County	4,000		4,000		4,000		5,000		4,000
HealthQuest	200		200		400		500		400
HealthQuest- (Utility Subsidy)	2,543		2,700		2,750				2,750
Literacy Council of Union County	1,500		2,000		2,000		2,400		2,000
Monroe Athletic Foundation (Monroe High Boosters Club)	5,000		15,600		5,000		5,000		5,000
Monroe High School Band	3,000								
Monroe-Union County CDC – Administration	15,000		15,000		17,000		17,000		17,000
Monroe-Union County CDC – Down payment Assistance	14,500		7,500						
Police Athletic League	7,000		7,000		7,000		7,000		7,000
Turning Point, Inc. – Operating	12,000		12,000		12,000		15,000		12,000
Union County Community Action, Inc.	25,000		25,000		25,000		25,000		25,000
Union County Community Action Inc / Head Start (Utility Sub)	4,177		4,206		4,095		4,310		4,095
Union County Community Arts Council	32,500	11,960	32,500	11,960	32,500	11,960	35,000	11,960	30,000
Union County Community Arts Council (Utility Subsidy)	3,853		3,453		3,133		3,340		3,133
Union County Community Shelter		19,416		19,416		19,416		19,416	
Union County Community Shelter/ (Utility Subsidy)	21,787		24,243		25,500		27,955		27,955
Union County Crisis Assistance Ministry	25,000		25,000		25,000		35,000		25,000
Union County District Court Judge's Office- Special Services			500						
Union County Education Foundation**	2,500								
Union County Historic Preservation Commission	12,000		12,000		12,000		13,500		12,000
Union County Public Schools		11,520		11,520		11,520		11,520	
Utility Fees Waived/ Habitat for Humanity	-				15,002				
Utility Fees Waived/ Monroe-Union County CDC	-		10,092		10,092				-
Winchester Children's Center		421,346		421,346		421,346		421,346	
TOTAL ANNUAL REQUEST	**$ 210,560**	**$ 464,242**	**$ 220,494**	**$ 464,242**	**$ 221,972**	**$ 464,242**	**$ 231,705**	**$ 464,242**	**$ 201,833**
PRIOR YEAR ROLLOVER ACCOUNTS									
East Village Subdivision	$ -	$ -	$ -	$ -	$ -	$ 8,409	$ -	$ -	$ -
Utility Fees Waived-Various	-	-	-			26,050	-	-	-
Monroe-Union County CDC – Down payment Assistance	-	-	-	-	68,816	-	-	-	-
TOTAL ROLLOVER AMOUNT	**$ -**	**$ -**	**$ -**	**$ -**	**$ 68,816**	**$ 34,459**	**$ -**	**$ -**	**$ -**
Total Funding:	**$ 210,560**	**$ 464,242**	**$ 220,494**	**$ 464,242**	**$ 290,788**	**$ 498,701**	**$ 231,705**	**$ 464,242**	**$ 201,833**
General Fund Contribution	**$ 210,560**	**$ 464,242**	**$ 220,494**	**$ 464,242**	**$ 290,788**	**$ 498,701**	**$ 231,705**	**$ 464,242**	**$ 201,833**
Community Development Fund Contribution									

** Received City Manager Discretionary Funding 4/14 -Golf Tournament

Summary of Proposed Changes to the
2016 – 2017 Fees Schedule

This year we created a new chapter for the fees and charges for the airport titled "Chapter IV. Charlotte-Monroe Executive Airport". In addition, we revised the Fees Schedule, moving the chapters back into alphabetical order resulting in the renumbering of some of the existing chapters.

Chapter IV. Charlotte-Monroe Executive Airport. City Staff recommends revising volume discounts on fuel purchases. Our proposed recommendations are greater and broader than the existing discounts and are designed as an incentive for single purchase and our based customers. The discount application process will not be changed.

We are proposing two new monthly lease rates for future use. We are adding a fee for the lease of the storage space in T-Hangar A and towing that we have been billing, but had not been to the schedule of fees for the Airport.

The late penalties of 2% of the amount due with a $5 minimum charge is being added to the schedule of fees for the airport to be imposed on account balances over 30 days old. For accounts over 60 days in arrears, an additional $25 will be imposed for additional collection efforts. An account reinstatement fee of $100 will be charged for accounts that were closed after 90 days of delinquency should the arrears be paid.

Chapter V. Electric. City staff recommends the addition of language to CTOU, CP, ICP, and LCTOU Rates. The change will prevent customers from changing to or from CP and Time of Use rates multiple times in a year. There are also changes to the Renewable Energy Portfolio Standards Charge (REPS) and the Renewable Energy Credit Rider (RECR-1) from the NCMPA.

We collect the Renewable Energy Portfolio Standards (REPS) charge to comply with NC General Statues. The General Assembly passed the REPS legislation a number of years back that requires us to currently supply 6% of our energy from renewable sources. NCMPA obtains the renewable energy for us and charges us the same REPS charges that we bill our customers. Our REPS charges are a pass through of the NCMPA charges to us.

The Renewable Energy Credit Rider (RECR-1) is the credit per kWh we pay to customers generating power with solar panels. We currently have two customers that have installed solar panels. We are not reimbursed this credit by anyone, it is our avoided cost. Avoided cost is the amount we would have had to pay NCMPA for the energy for the same energy had we purchased it from NCMPA instead of our solar customer.

Chapter IX. Parks and Recreation Fees. The proposed changes to the Golf Course fees are an effort to increase revenues and remain competitive with other area courses. Changes and additions to the fees for tournaments will include deleting the Self-Managed option. In our effort to provide the same level of customer service with other courses, we are proposing all tournaments be full-service, and we recommend reducing the number of players required for a Shot Gun tournament from 80 players to 60. The recommended increase in the Driving Range Token fees will help offset the annual cost of replacing range balls. Staff also recommends charging a rental fee at the Country Club for using the crystal, china and flatware to cover the cost of replacing lost or damaged pieces.

Summary of Proposed Changes to the
2016 – 2017 Fees Schedule *(cont'd)*

In our Recreation Division fees, City Staff looked at what other area departments offered their youth, adult and senior participants, we feel the addition of similar programs will generate more participation in the City of Monroe athletic leagues. To generate additional revenues, we are proposing modified leagues to increase adult participation, and the formation of an All Star camp for youth to increase public awareness and introduce them to various sports.

Chapter X. Planning and Zoning. The purpose of the amendment to the fee schedule is to eliminate the Telecommunication Tower Plan and Supporting Documentation Review fee for a process that is no longer utilized by the Planning Department.

Chapter XII. Water & Sewer. Staff recommends:

- Water rate increase = 2.0% pursuant to 15 year rate model.
- Sewer rate increase = 2.0% pursuant to 15 year rate model.
- Consumer Price Index - increase for administrative and non-construction fees = 1.91% (based on US Bureau of Labor, South Urban region).
- Fishing fee raised from $1.50 to $2.00. These fees have not been increased since 2008 and are needed for dock repairs and Lake Inspector contract increases.

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER IV. CHARLOTTE-MONROE EXECUTIVE AIRPORT			
ARTICLE A. FEES AND CHARGES			
Section 1. Schedule of Fees			
Fuel Rates			
Volume Discounts – Based Customers:			
500 to 1,000 gallons per month	$0.05/gal	$0.05/gal	($2,500)
1,001 to 2,000 gallons per month		$0.10/gal	($2,700)
2,001 to 4,000 gallons per month		$0.20/gal	($1,300)
4,001 to 8,000 gallons per month		$0.50/gal	($1,200)
> 8,000 gallons per month		$1.00/gal	($2,500)
Monthly Lease Rate			
Tie Down Spot			
XL Single and Small Turbine	$0	$90	$0 (future use)
Helicopters, X-Large/Small	$0	$70	$0 (future use)
T-Hangar			
Building A (Storage)	$0	$70	$0
(This will have no effect on revenue, already billed, was not in Fees Schedule.)			
Miscellaneous Fees			
Past Due Accounts - Delinquent Payment Penalty	Add	2% or min. $5	$1,600
Past Due Accounts - Account Service Fee	Add	$25	$900
Past Due Accounts - Reinstatement Fee	Add	$100	$200
Returned Check Charge	$0	*	
Towing	$0	$200	
(This will have no effect on revenue, already billed, was not in Fees Schedule.)			

*Maximum allowed by North Carolina Law (G.S. 25-3-506.)

CHAPTER V. ELECTRIC

Addition of Language to CTOU, CP, ICP, and LCTOU Rates. The change will prevent customers from changing to or from CP and Time of Use Rates multiple times in a year.

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
COMMERCIAL TIME OF USE SERVICE – SCHEDULE CTOU		No Rate Change	$0.00

AVAILABILITY. …….. Add Second Paragraph…….

Once a qualified Customer elects service under this Rate Schedule, service will be provided under the terms and conditions of this Rate Schedule for a term extending through the following June 30. A Customer may, subject to the consent of the City, elect to discontinue service under this Rate Schedule and receive service under another applicable Rate Schedule by giving written notice to the City prior to March 1 of any year. Proper notice having been provided and written consent received from the City, the Customer shall discontinue service under this Rate Schedule effective the first July 1 following the notice.

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue

CHAPTER V. ELECTRIC (cont'd)

COORDINATED PEAK DEMAND – SCHEDULE CP		No Rate Change	$0.00
INDUSTRIAL COORDINATED PEAK DEMAND – SCHEDULE ICP		No Rate Change	$0.00
LARGE COMMERCIAL TIME OF USE SERVICE – SCHEDULE LCTOU		No Rate Change	$0.00

COORDINATED PEAK DEMAND – SCHEDULE CP

AVAILABILITY. …….. Add Second Paragraph…….

Once a qualified Customer elects service under this Rate Schedule, service will be provided under the terms and conditions of this Rate Schedule for a term extending through the following June 30. A Customer may, subject to the consent of the City, elect to discontinue service under this Rate Schedule and receive service under another applicable Rate Schedule by giving written notice to the City prior to March 1 of any year. Proper notice having been provided and written consent received from the City, the Customer shall discontinue service under this Rate Schedule effective the first July 1 following the notice.

INDUSTRIAL COORDINATED PEAK DEMAND – SCHEDULE ICP

AVAILABILITY. …….. Add Second Paragraph…….

Once a qualified Customer elects service under this Rate Schedule, service will be provided under the terms and conditions of this Rate Schedule for a term extending through the following June 30. A Customer may, subject to the consent of the City, elect to discontinue service under this Rate Schedule and receive service under another applicable Rate Schedule by giving written notice to the City prior to March 1 of any year. Proper notice having been provided and written consent received from the City, the Customer shall discontinue service under this Rate Schedule effective the first July 1 following the notice.

LARGE COMMERCIAL TIME OF USE SERVICE – SCHEDULE LCTOU

AVAILABILITY. …….. Add Second Paragraph…….

Once a qualified Customer elects service under this Rate Schedule, service will be provided under the terms and conditions of this Rate Schedule for a term extending through the following June 30. A Customer may, subject to the consent of the City, elect to discontinue service under this Rate Schedule and receive service under another applicable Rate Schedule by giving written notice to the City prior to March 1 of any year. Proper notice having been provided and written consent received from the City, the Customer shall discontinue service under this Rate Schedule effective the first July 1 following the notice.

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER V. ELECTRIC (cont'd)			
RENEWABLE ENERGY PORTFOLIO STANDARDS (REPS) CHARGE			
Residential Accounts	$0.56	$0.61	$5230
Commercial Accounts	$2.69	$2.95	$6530
Industrial Accounts	$27.75	$30.41	$415
RENEWABLE ENERGY CREDIT RIDER (RECR-1)			
Wind and Biomass Energy Credit ($ per kWh)			
Fixed Long Term Rate			
On-peak energy			
Variable	$.0315	$.0280	
5 Years	$.0326	$.0315	
10 Years	$.0348	$.0337	
15 Years	$.0372	$.0361	
Off-peak energy			
Variable	$.0103	$.0103	
5 Years	$.0108	$.0108	
10 Years	$.0112	$.0110	
15 Years	$.0116	$.0117	
Solar Photovoltaic Energy Credit ($ per kWh)			
Fixed Long Term Rate			
All energy			
Variable	$.0334	$.0304	
5 Years	$.0345	$.0336	
10 Years	$.0367	$.0359	
15 Years	$.0390	$.0383	
CHAPTER IX. PARKS AND RECREATION FEES			
ARTICLE B. MONROE COUNTRY CLUB			
Section 1. Golf Course			
Cart Fees			
Non-Member 9 Holes			($3000)
City Resident	$12	$10	
Non Resident	$12	$10	
Green Fees			$500
18 Holes Weekday			
City Resident	$21	$23	
Non Resident	$21	$23	
18 Holes Weekend			$2500
City Resident	$26	$30	
Non Resident	$26	$30	
Mon-Fri after 4 p.m. Super Twilight Cart & Green Fee			($2359)
City Resident	0	$20	
Non Resident	0	$20	
Sat & Sun after 4 p.m. Super Twilight Cart & Green Fee			$500
City Resident	0	$29	
Non Resident	0	$29	
Senior Rate (Mon-Fri) Cart & Green Fee			
9 Holes			$300
City Resident	$14	$16	
Non-Resident	$14	$16	

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER IX. PARKS AND RECREATIONS FEES (cont'd)			
18 Holes			$5300
City Resident	$26	$28	
Non Resident	$26	$28	
Tournament Fees – All Full Service			
Non-Profit/Charity Tournaments (formerly Self-Managed)	Add		
Mon-Thurs			$3940
City Resident	$25	$30	
Non-Resident	$25	$30	
Fri Anytime			$500
City Resident	$30	$35	
Non-Resident	$30	$35	
Sat & Sun before 2 p.m.			$500
City Resident	0	$42	
Non-Resident	0	$42	
Sat & Sun after 2 p.m.			$500
City Resident	$30	$35	
Non-Resident	$30	$35	
Self-Managed (renamed to Non-Profit/Charity)	Delete		0
Shotgun Start Tournaments (Min 60 Players)			
Mon-Thurs			$1500
City Resident	$30	$35	
Non Resident	$30	$35	
Fri			$1000
City Resident	$35	$38	
Non Resident	$35	$38	
Shotgun Start Tournaments (Min 60 Players) cont'd			
Sat & Sun before 2 p.m.			$1000
City Resident	0	$45	
Non Resident	0	$45	
Sat & Sun after 2 p.m.			$500
City Resident	$35	$38	
Non Resident	$35	$38	
Section. 2 Facility Rentals			
Approved Non-Profit Rentals			
Daily Rate	$200	50% discount off regular rate*	$3000
Additional Cost:			
China/Crystal/Flatware			$4375
City Resident	0	$100	
Non Resident	0	$150	
Section 3. Driving Range			
Customer Card Option	Delete		
Driving Range Ball Tokens	$3	$4	$750
Driving Range Balls Buy 3 Tokens	0	$10	$500

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER IX. PARKS AND RECREATIONS FEES (cont'd)			
ARTICLE C. ATHLETIC TEAM FEES			
Adult Dodgeball Co-Ed League	0	Team Fee $200	$800
Men's 3v3 Basketball League	0	Team Fee $275	$1100
Pickleball Club Membership			$500
City Resident	0	$25	
Non-Resident	0	$35	
Youth Kickball			$1000
City Resident	0	$25	
Non-Resident	0	$50	
Youth All Star Camp			$500
City Resident	0	$25	
Non-Resident	0	$50	
CHAPTER X. PLANNING AND ZONING			
ARTICLE A. FEE SCHEDULE			
Section 1. Charges and Fees			
Telecommunication Tower Plan and Supporting Documentation Review	$3800	0	0
CHAPTER XII. WATER & SEWER			
ARTICLE A. WATER CONNECTION FEES			
Section 2. Renewal/Replacement Water Connection Fees			$0.00
Deposit with 6-month Financing	$151.50	$154.50	
ARTICLE B. WATER RATES			
Section 1. Water Rates			$128,446.00
Usage Charge per 1,000 Gallons	$2.44	$2.49	
Customer Charge per Month			
Inside City			
¾ inch meter	$10.47	$10.67	
1 inch meter	$19.78	$20.17	
1 ½ inch meter	$44.50	$45.39	
2 inch meter	$93.93	$95.81	
3 inch meter	$148.31	$151.17	
4 inch meter	$212.59	$216.84	
6 inch meter	$380.68	$388.30	
8 inch meter	$558.89	$570.07	
Outside City			
¾ inch meter	$20.94	$21.35	
1 inch meter	$39.56	$40.35	
1 ½ inch meter	$89.00	$90.79	
2 inch meter	$187.86	$191.62	
3 inch meter	$296.62	$302.55	
4 inch meter	$425.18	$433.68	
6 inch meter	$761.36	$776.60	
8 inch meter	$1,117.78	$1,140.13	
Fire Hydrant Bulk Rate per 1,000 gallons	$2.92	$2.98	
Reclaimed Water Bulk Rate per 1,000 gallons	$2.44	$2.49	

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER XII. WATER & SEWER (cont'd)			
Section 2. Resale Water Rate – Union County			$0.00*
Resale Water Rate per Thousand Gallons	$2.44	$2.49	
Section 3. Fire-Line Availability Charges			$1,120.00
No Customer Charge per Month			
Inside City			
2 inch or 3 inch	$4.50	$4.59	
4 inch	$7.68	$7.83	
6 inch	$17.56	$17.92	
8 inch	$35.13	$35.83	
10 inch	$68.61	$69.98	
12 inch	$102.09	$104.13	
Outside City			
2 inch or 3 inch	$9.00	$9.18	
4 inch	$15.36	$15.67	
6 inch	$35.12	$35.83	
8 inch	$70.26	$71.66	
10 inch	$137.22	$139.95	
12 inch	$204.18	$208.27	
Section 4. Temporary Water Connection from a Fire Hydrant	0	$42	$105.00
Deposit	$641	$653	
Refund	$61	$62	
ARTICLE C. SEWER CONNECTION RATES			
Section 1. New Sewer Connection Fees			$0.00
Deposit with 6-month financing	$149.00	$152.50	
ARTICLE D. SEWER RATES			
Section 1. Sewer Rates			$151,459.00
Usage Charge per 1,000 Gallons	$3.49	$3.56	
Customer Charge per Month based on Water Meter Size			
Inside City			
¾ inch meter	$13.95	$14.23	
1 inch meter	$23.30	$23.76	
1 ½ inch meter	$46.44	$47.37	
2 inch meter	$91.13	$92.95	
3 inch meter	$148.83	$151.80	
4 inch meter	$232.53	$237.18	
6 inch meter	$464.89	$474.18	
8 inch meter	$744.14	$759.02	
Outside City			
¾ inch meter	$27.90	$28.47	
1 inch meter	$46.60	$47.53	
1 ½ inch meter	$92.88	$94.74	
2 inch meter	$182.26	$185.90	
3 inch meter	$297.66	$303.61	
4 inch meter	$465.06	$474.36	
6 inch meter	$929.80	$948.37	
8 inch meter	$1,488.28	$1,518.05	

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER XII. WATER & SEWER (cont'd)			
Customer Charge per Month for Metered Sewer Accounts			
Inside City			
¾ inch meter equivalent	$13.95	$14.23	
1 inch meter equivalent	$23.30	$23.76	
1 ½ inch meter equivalent	$46.44	$47.37	
2 inch meter equivalent	$91.13	$92.95	
3 inch meter equivalent	$148.83	$151.80	
4 inch meter equivalent	$232.53	$237.18	
6 inch meter equivalent	$464.89	$474.18	
8 inch meter equivalent	$744.14	$759.02	
10 inch meter equivalent	$1,069.69	$1,091.09	
12 inch meter equivalent	$1,488.27	$1,518.04	
Outside City			
¾ inch meter equivalent	$27.90	$28.47	
1 inch meter equivalent	$46.60	$47.53	
1 ½ inch meter equivalent	$92.88	$94.74	
2 inch meter equivalent	$182.26	$185.90	
3 inch meter equivalent	$297.66	$303.61	
4 inch meter equivalent	$465.06	$474.36	
6 inch meter equivalent	$929.80	$948.37	
8 inch meter equivalent	$1,488.28	$1,518.05	
10 inch meter equivalent	$2,139.38	$2,182.15	
12 inch meter equivalent	$2,976.54	$3,036.07	
Flat Rate Sewer Service Charge (no Water service)			
Inside City	$33.45	$34.11	
Outside City	$66.89	$68.23	
Section 4. Discharge of Residential Septic Tank Waste and Domestic Portable Toliet Waste			$860.00
Hauled residential septic tank wastes or domestic Portable wastes per 1,000 gallons	$80.50	$82.11	
ARTICLE F. MISCELLANEOUS CHARGES			
Section 1. Pretreatment Program Administration Charges			$377.00 includes Sections 1 & 2
Permitted Flow (million gallons per day)			
0 – 0.1	$857.00	$873.50	
0.1 – 0.5	$1,702.00	$1,734.50	
Greater than .5	$2,536.50	$2,585.00	
Annual Inspection	$129.50	$132.00	
Section 2. Application Fees for Industrial User Permit or Domestic Septage Discharge Permit			
Industrial User Permit Application Fee	$412.50	$420.50	
Discharge Domestic Septic Application Fee	$87.50	$89.00	
Section 3. Fees for Water Meter Re-reads or Water Meter Testing			$0*
Second or subsequent visits	$60.00	$61.00	

	FY2015 - 2016	FY2016 - 2017	Effect on Revenue
CHAPTER XII. WATER & SEWER (cont'd)			
Section 4. Fees for Authorized Recreational Use of City Lakes			$3,875.00
Fishing per Person per Day			
From Shore	$1.50	$2.00	
From Boat	$1.50	$2.00	
Boat Launching	$3.00	$3.00	
Annual Dock and/or Access Permit			
Inside City	$75.50	$77.00	
Outside City	$151.00	$154.00	
Section 5. Charges for Reproduction of Documents			$0*
Specifications for Water Main Construction per copy	$10.25	$10.45	
Specifications for Sewer Main Construction per copy	$10.25	$10.45	
Section 6. Charges for Sewer Television Inspections			$0*
Hourly Rate	$75.50	$77.00	
Section 7. Water and Sewer Extension Permits			$55.00
Water Main Extensions	$270.00	$275.00	
Sewer Main Extensions	$270.00	$275.00	

*$0.00 on Effect on Revenue. There was no revenues received on these fees last fiscal year and none expected for next fiscal year.

2017 PROPOSED BUDGET
General Fund Balance Activity

	Formal Assignment	Unassigned	Total Above Policy
As of March 31, 2016			
Unassigned		$7,322,996	
Airport Grant Acceptance	$1,413,178		
Airport Operations 5 Year Subsidy	$500,000		
Street Resurfacing 5 Year Program	$600,000		
Total	**$2,513,178**	**$7,322,996**	**$9,836,174**
Projected Activity Remainder of Fiscal Year 2016			
Addition at Fiscal Year End - Ad Valorem Tax		$277,852	
Addition at Fiscal Year End - Revenue Sales Tax		$321,446	
Addition at Fiscal Year End - Revenue Electric Sales Tax		$387,389	
As of June 30, 2015	**$2,513,178**	**$8,309,683**	**$10,822,861**
Proposed Activity for Fiscal Year 2017 - to be used in budget			
Funding for Street Resurfacing (Year 3 of 5)	($300,000)		
Funding for Airport Operational Subsidy (Year 3 of 5)	($250,000)		
Extension of Street Resurfacing 3 Years	$900,000	($900,000)	
Extension of Airport Operational Subsidy 3 Years	$750,000	($750,000)	
Center Theatre Renovation (Downtown)		($3,000,000)	
Implement-Concord Ave Area Master Plan (Planning)		($300,000)	
Sidewalk Maintenance (Engineering/Streets)		($200,000)	
Gateway Canopy-Beautification, Skyway Corridor (Downtown)		($100,000)	
Network Switch Replacement (Information Technology)		($70,000)	
Tier Three Storage (Information Technology)		($60,000)	
Winchester Recreation Center-Complete Locker Rm /ADA Bathroom Project		($60,000)	
Remove Tennis Courts at Sutton Park Replace with Picnic Shelter		($60,000)	
Airport Main Terminal External Enhancements		($60,000)	
Airport Terminal Remodel/Furniture Replacement		($60,000)	
Replace Fire Chief's SUV		($60,000)	
Hazmat Id / Gas Id Package For Hazmat Unit (Fire)		($50,000)	
Fencing Replacements (Park Maintenance)		($50,000)	
Replace Mower - Toro 3250 D Triplex (MCC)		($43,000)	
Replace 2001 Leaf Loader Box #1840 (Parks Maintenance)		($42,500)	
Replace Bay Heaters W/ Radiant Heat & Air movement fans (Fire)		($40,000)	
Backup Storage (Information Technology)		($40,000)	
Hurst Edraulic Tools (Fire)		($36,000)	
2007 Chevrolet Tahoe V# 2568 (Police)		($35,000)	
New 4 Wheel Drive SUV - New Building Inspector I Position		($35,000)	
2006 Ford Explorer V #2316 (Police)		($30,000)	
Core Switch Replacements (Information Technology)		($30,000)	
Facility Dude Assessment Phase II (Facilities Maintenance)		($30,000)	
Replace Chevrolet S-10 #1157 (Engineering)		($29,700)	
Replace Toro Workman Utility Cart #5742 (MCC)		($28,000)	
Cognos Upgrade (Information Technology)		($25,000)	
Replace 2 Thermal Imaging Cameras (Fire)		($24,000)	
Radio Replacements (800Mhz) (Fire)		($22,400)	
Lightspeed Content Filter Appliance (Information Technology)		($20,500)	
Replace 1980 Clark Tug #2285 (Airport)		($20,000)	
Firewall Refresh (Information Technology)		($20,000)	
Server Refresh (Information Technology)		($17,500)	
HTE Edge System (Information Technology)		($17,400)	
SQL Refresh (Information Technology)		($15,000)	
Tier Two Storage (Information Technology)		($15,000)	
Adaptive Security Appliances Refresh (Information Technology)		($10,000)	
Replace 2001 Toro 325 D Deck Mower #1957 (MCC)		($10,000)	
Replacement Christmas Decorations (Downtown)		($8,500)	
Upgrade Sharepoint Software (Information Technology)		($8,000)	
Access Point Refresh (Information Technology)		($8,000)	
Unified Messaging Upgrade (Information Technology)		($4,900)	
Email Phishing Testing And Education (Information Technology)		($4,900)	
Purchase Sound System (Senior Center)		($4,600)	
Security Cameras at J. Ray Shute Recreation Center		($4,000)	
Traffic Counters (Engineering)		($3,455)	
Replace Basketball Goal Rims at Sutton Park Recreation Center		($800)	
Portable Speaker (P&R)		($300)	
Projected Total as of July 1, 2016	**$3,613,178**	**$1,846,228**	**$5,459,406**