



**FY 2016 ANNUAL BUDGET  
AND  
FIVE (5) YEAR C.I.P.**



# **FY 2016 PROPOSED BUDGET**

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## STAFF REPORT

**TO:** City Council

**VIA:** E.L. Faison, City Manager

**DATE:** June 2, 2015

**FROM:** Lisa Strickland, Interim Finance Director

**PREPARED BY:** Mary Lou Connelly, Senior Budget Analyst

**SUBJECT:** Revisions to Fiscal Year 2016 Presented Budget

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### **SUMMARY STATEMENT**

The Fiscal Year 2016 Proposed Budget is being submitted for City Council consideration and adoption at the June 2, 2015 council meeting. The original budget message was presented and recorded in the minutes at the May 5, 2015 council meeting. As a result of discussion at budget workshops, changes were made to the proposed budget. The changes are reflected in the attached budget document, but not in the budget message.

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### **REVIEW**

The City Manager's Recommended Budget for fiscal year ending 2016 has been revised to include changes as directed by City Council at the May 5<sup>th</sup> budget work session. These revisions include the following:

- Elimination of the vacant Assistant City Manager position
- Removal of the new HVAC Specialist position (net of maintenance contract)
- Addition of Assistant Fire Marshall position (including purchase of new vehicle)
- Delay replacement of new ball field lights at Don Griffin Park
- Elimination of the Pay Plan Phase I Implementation

This revised budget increases by approximately 4.2% with General Fund budget (including subsidized funds) increasing by 7.1% and Enterprise Funds budget increasing by 3.5% over their current year budgets.

The total General Fund budget is \$32,860,674. The totals for all other funds remains the same as presented on May 1st.

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**RECOMMENDATION**

Staff recommends adoption of the Fiscal Year 2016 Proposed Budget.

Attachment(s):          Fiscal Year 2016 Proposed Budget



# CITY OF MONROE

P.O. BOX 69 – MONROE, NC 28111-0069

PHONE 704-282-4500

FAX 704-283-9098

May 1, 2015

Dear Honorable Mayor and City Council:

This letter hereby transmits the proposed Budget for the Fiscal Year Ending **2016** to the Mayor and City Council of the City of Monroe.

The preparation of the annual budget is one of the major responsibilities conferred by law upon city managers in North Carolina. City staff has thoughtfully sought to assist in this responsibility of quantifying the cost of service delivery focusing on the most urgent of those requirements.

In developing the City's spending plan to affect services and operations a number of principles were used during the conceptualization of this Recommended Budget:

- ❖ Realistic assumptions for revenue and expenditure estimates that matched reoccurring revenues with expenditures, as a basis of budget recommendations;
- ❖ Strategies sought to balance citizen interests for public safety, staff views on facility sustainment, and employee wellbeing without placing additional financial burdens on our citizenry, merchants, and industry;
- ❖ Preserving Fund Balance for future capital outlays, improvements, and contingencies.

The major resourcing challenges driving this budget planning and expenditure reconciliation process were:

- ✂ Improving the competitive elements of employee compensation, in terms of wages and benefits;
- ✂ Capital Outlays and/or Debt Service for public safety and recreation;
- ✂ Deferral of major facility projects or acquisitions related to Public Safety, Downtown, Airport and for Industrial recruitment;
- ✂ Sustaining the City's Ad Valorem Tax Rate following Union County's Revaluation and mitigating Legislative initiatives that reduced resources by 2.6% via elimination of the Privilege License Tax.

The Manager's Recommended Budget increases by approximately 4.7%, with *General Fund budget (including subsidized funds)* increasing by 8.1% and *Enterprise Funds budget* increasing by 3.2 % over their current year budgets. This spending plan does include a REVENUE NEUTRAL Property Tax rate of **\$0.5863 cents**, the current rate is **\$0.555 cents** and the municipal tax district's REVENUE NEUTRAL Property Tax rate is **\$0.219 cents**, and the current rate is **\$0.20 cents**. Declaration of the revenue neutral tax rate is required pursuant to NCGS 159-11, following a county revaluation of real property which was performed in 2014-15. Other fee and rate revisions are summarized in the respective sections of this Message.

The Governing Body possesses the great responsibility of being stewards of City funds as well as ensuring policies are implemented that fosters a vibrant and healthy community. Your direction sets the tone for how the City may progress and in collaboration with our management team and your feedback, a clear set of priorities that can be fulfilled. The budget encompasses a number of recommendations that will foster work force stability, address the more prolific deferred maintenance challenges, and deploy projects that enhance our community.

## **GENERAL FUND**

The City is enthusiastically pursuing all avenues to beautify our community. Beautification plans provided in this budget include the purchase of the fourth segment of U.S. 74 tree and flower plantings and the continuation of the implementation of the downtown master plan by providing funding for three more decorative crosswalks and sidewalk construction on Hayne Street. Also included is continuing funding for the demolition of dilapidated housing and greenway capital improvements. Funding is set aside to update the City's Unified Development Ordinance and land use updates as well as to purchase land options for a future industrial area – Industrial Park #3.

Improving existing facilities is priority and the proposed FY 2016 budget addresses many deferred maintenance issues. The much-needed resurfacing of several parking lots at City facilities and the replacement of the roof at the Park Maintenance Building on Franklin Street are included in the proposed budget. Funding has also been included for sidewalk maintenance to begin needed repairs of unsafe areas.

The proposed budget will provide comprehensive improvements at Belk Tonawanda Park and will provide funding to replace the ball field lights at Don Griffin Park. This year will mark the first of three years of cart path resurfacing at the City's golf course and will also upgrade the irrigation control system.

City employees continue to remain our single greatest asset. I have proposed the reinstatement of the merit program with an average 1.5% increase and have also included funding for a pay plan assessment to be completed in summer to late fall. Phase I of implementation funding to make recommended market adjustments is also included. City Council has already approved the funding of a 3% cost of living increase and level funding for the City's self-insurance program.

New General Fund positions include a part-time Accounting Technician, and a full-time Recreation Coordinator. These positions are needed as part of a restructuring initiative. A full-time HVAC Specialist has been included in the budget to bring the maintenance and repair of the

City's air conditioning systems throughout all facilities in-house. Evaluation of this service shows that it can be accomplished more efficiently with the addition of a skilled technician. The budget for the maintenance portion of this service has been removed as an offset to the total cost.

The total General Fund budget is \$33,753,512. This proposed FY 2016 budget addresses increased utility and material costs. It includes all of the proposals mentioned above without an increase in the ad valorem property tax rate. It is however recommended that we adjust our tax rate from .555 cents to .5863 cents to remain revenue neutral. A small increase to building permit fees and to non-resident senior recreation center fees are proposed to help offset the cost of providing services to customers. The budget being recommended has been balanced through the strategic use of unassigned fund balance, current revenues and an installment financing to fund the replacement of fire apparatus.

### **MONROE AQUATICS AND FITNESS CENTER FUND**

The proposed budget for the Aquatics and Fitness Center Fund for FY 2016 is \$3,740,100. The Center was added to enhance the quality of life in Monroe by offering activities that can be enjoyed by families in our community and will celebrate its 17<sup>th</sup> anniversary in May. In an effort to keep this building looking fresh and inviting, ongoing maintenance is a priority and has been programmed. Renovations for the main sign for the center and water park pool floor resurfacing are scheduled for FY 2016. Other items include replacement of the tile in the steam room and routine replacement of fitness equipment.

### **WATER AND SEWER FUND**

The proposed budget for the Water and Sewer Fund for FY 2016 is \$15,952,607. The City has committed to a financial plan that allows for small increases in the water and sewer rates to accumulate adequate funding for future capital projects to maintain adequate capacity for its current and future customers. The FY 2016 budget includes a 2% water and sewer rate increase as part of this financial plan.

A new Construction Inspector position is proposed in the budget in order to ensure quality standards are met as infrastructure repairs and installation work is being completed. This position will also allow expanded inspection coverage for vegetative buffer program and expanded infrastructure renewal programs.

Water Capital Improvements: The City's current capacity of 11.0 MGD, plus the Catawba Water Supply of 1.99 MGD, is expected to meet anticipated demands until 2030, assuming a 1.5 percent annual growth rate. The City's capital improvement plan includes funding for the future Yadkin-PeeDee water supply partnership in 2022. This new water supply is anticipated to be available prior to 2030. Phase I of improvements for the City's portion of the Union County Catawba Water Treatment Plant improvements to increase reliability are included in this budget.

Sewer Capital Improvements: The City's WWTP capacity is projected to serve the City's needs until 2030 at an annual 1.5 percent growth rate. An expansion plan is in place to ensure that added capacity can be made available prior to 2030. Two of the three existing aeration blowers are

budgeted to be replaced at the City's Wastewater Treatment Plant. This will ensure continued reliable plant aeration operations.

Infrastructure Renewal: Significant efforts are underway to renew our existing infrastructure. A strategic plan was launched in FY 2014 to repair and replace old and deteriorated segments of the water distribution and sewer collection system to ensure system viability. The proposed budget includes funding to continue this program.

## **ELECTRIC FUND**

The proposed budget for the Electric Fund for FY 2016 is \$64,178,832. Electric rates for the FY 2016 budget year are proposed to remain the same. Line extension projects are proposed to be funded to improve the power transfer capability between substations. The City has been converting the 4 kilovolt electric system to a new 13.2 kilovolt system for several years. Funding is included to convert the one remaining 4 kilovolt substation. The new 13.2 kilovolt system is much more reliable and provides multiple redundant feeders that can support the load in the event of an equipment failure.

The proposed budget includes the addition of two substation technicians who will be primarily responsible for maintenance of electric substations. With new technology, it has become necessary to have technicians that specialize in this particular discipline. These skilled positions will provide reliability and efficiency to the electric system. A part-time Administrative Assistant is also proposed to assist with answering the phones and other administrative duties.

## **NATURAL GAS FUND**

The proposed budget for the Natural Gas Fund for FY 2016 is \$20,470,961. Natural gas rates are adjusted monthly to reflect the increases/decreases in the actual cost of natural gas. The margin is budgeted to remain the same in FY2016. The natural gas system continues to expand to serve additional customers to gain additional sale volumes and help offset any future increases in margins. Proposed capital improvements include system reinforcement projects to resolve weak portions of the natural gas system and increase the operating pressures in the lines as required by federal regulations.

The proposed budget also includes the addition of a Utility Locator. This position will help our utility meet federal and state requirements for accurately marking utilities in a timely manner. This position will also focus on improving current maps and records.

## **STORMWATER FUND**

The proposed budget for the Stormwater Fund for FY 2016 is \$2,259,408. The Stormwater Department's goal is to maintain and revitalize the drainage system on both public and private property in Monroe. Other efforts focus on maintaining and improving water quality and include strong public education programs that reach out to our schools and neighborhoods. As recommended by the drainage study in the Quail Drive/Oak Hill Drive area, the replacement of the culvert under Oak Hill Drive is proposed to be funded for FY 2016. There are no stormwater rate increases proposed in this budget.



## **AIRPORT FUND**

The proposed budget for the Airport Fund for FY 2016 is \$3,833,220. The Charlotte-Monroe Executive Airport will be operating a full year of the new International Terminal Building (Customs) in FY 2016. Funding is proposed to refurbish the 15,000 gallon fuel tank at the airport. The focus continues to be on expanding operations of the airport and reducing the operating deficit by increasing efficiency of the operations and attracting fixed-base aircraft.

## **SOLID WASTE FUND**

The proposed budget for the Solid Waste Fund for FY 2016 is \$2,422,965. The solid waste fund covers the cost of trash pickup both downtown and along the City's right-of-ways. A solid waste rate increase for residential rates from \$17.25 per month to \$18.25 per month is proposed in this budget. This increase is to offset the cost of increasing the current service level of every other week bulk item pickup to weekly pickup.

## **SELF-INSURANCE FUNDS**

The City maintains three self-insurance funds: Worker's Compensation, Property & Casualty and Health & Dental. The proposed budget for the Health & Dental Insurance Fund recommends no increase to either the employer or employee premium contributions for the upcoming year. The benefit level will also remain unchanged; however the City does need to anticipate the Excise Tax pursuant to Section 9001 of the ACA, which levy's a tax of 40% on the excess benefit above \$10,200 for self – only coverage health care plans, effective 2018.

The proposed budget for the Workers' Compensation Fund for FY 2016 includes an increase in contributions of \$350,000 that has been allocated to all departments. This contribution will restore the fund balance in this fund that has been utilized for large claimants to the desired reserve level.

The City has also been funding post-employment benefit costs for retirees as the expenses have been incurred. The annual required contribution, as calculated by an actuary, represents the projected amount required to fund normal costs each year. At this time, no funding is recommended for GASB 45 post-employment benefits.

## **CONCLUSION**

I look forward to continuing our dialogue on this fiscal plan and I along with our staff will work diligently throughout the remainder of the budget process to achieve the Mayor and City Councils priorities for the upcoming fiscal year.

Respectfully,

E.L. Faison, City Manager

**CITY OF MONROE**  
**SUMMARY OF FY 2016 RECOMMENDED BUDGET**  
**BY FUND**

<b>FUND</b>	<b>FY15</b>	<b>FY16</b>	<b>INC / (DEC)</b>
General	\$ 25,439,917	\$ 27,069,060	\$ 1,629,143
Parks & Recreation	4,162,754	4,540,061	377,307
Golf Course	1,118,379	1,251,553	133,174
<b>SubTotal General Fund</b>	<b>30,721,050</b>	<b>32,860,674</b>	<b>2,139,624</b>
GF Capital Reserve	100,000	100,000	-
GF Capital Projects	500,000	200,000	(300,000)
Aquatics Center	3,677,100	3,740,100	63,000
Occupancy Tax Projects	148,127	447,990	299,863
Downtown Monroe	471,522	313,413	(158,109)
Community Development	1,000	-	(1,000)
Monroe-Union Co. Econ. Dev.	710,000	710,000	-
Water & Sewer	15,262,577	15,502,607	240,030
Water & Sewer Cap Projects	-	450,000	450,000
<b>Subtotal Water &amp; Sewer</b>	<b>15,262,577</b>	<b>15,952,607</b>	<b>690,030</b>
Stormwater	2,089,408	2,174,408	85,000
Stormwater Capital Projects	-	85,000	85,000
<b>Subtotal Stormwater</b>	<b>2,089,408</b>	<b>2,259,408</b>	<b>170,000</b>
Electric	61,401,628	62,503,832	1,102,204
Electric Capital Projects	1,054,800	1,675,000	620,200
<b>Subtotal Electric</b>	<b>62,456,428</b>	<b>64,178,832</b>	<b>1,722,404</b>
Natural Gas	19,198,281	19,428,936	230,655
Natural Gas Capital Projects	696,250	1,042,025	345,775
<b>Subtotal Natural Gas</b>	<b>19,894,531</b>	<b>20,470,961</b>	<b>576,430</b>
Airport	3,356,362	3,833,220	476,858
Solid Waste	2,280,891	2,422,965	142,074
Internal Service Funds	8,218,377	8,733,681	515,304
<b>Total</b>	<b>\$ 149,887,373</b>	<b>\$ 156,223,851</b>	<b>\$ 6,336,478</b>

**CITY OF MONROE**  
**SUMMARY OF FY 2016 RECOMMENDED BUDGET**  
**GENERAL FUND BY DEPARTMENT**

<b>DEPARTMENT</b>	<b>FY15</b>	<b>FY16</b>	<b>INC / (DEC)</b>
Legislative	\$ 304,950	\$ 406,221	\$ 101,271
City Administrative	1,148,301	1,099,952	(48,349)
Finance	1,540,540	1,072,525	(468,015)
Human Resources	279,964	300,820	20,856
Engineering & Streets	3,750,688	4,020,270	269,582
Building Standards	706,885	787,952	81,067
Planning	780,724	590,901	(189,823)
Police	9,356,343	9,724,882	368,539
Fire	6,946,154	8,326,977	1,380,823
Info Technology	625,368	738,560	113,192
<b>Total</b>	<b>\$ 25,439,917</b>	<b>\$ 27,069,060</b>	<b>\$ 1,629,143</b>

# CITY OF MONROE

## DEPARTMENT POSITION SUMMARY

DEPARTMENT/DIVISION	FY15 Authorized			FY16 Projected		
	FT	PT 30+	PT 20+	FT	PT 30+	PT 20+
CITY MANAGER DIVISION	3			4		
CITY ATTORNEY	1	1		1	1	
PUBLIC INFORMATION DIVISION	1			1		
FINANCE						
ADMINISTRATION	3			3		
ACCOUNTING	5			4		
UTILITY BILLING DIVISION	8			8		
PURCHASING DIVISION	2			2		
FLEET DIVISION	4			4		
WAREHOUSE	3			3		
PAYMENT CENTER	5			5		
CUSTOMER SERVICE	6			6		
HUMAN RESOURCES						
HUMAN RESOURCES DIVISION	4			4		
RISK MANAGEMENT	1			1		
ENGINEERING						
ENGINEERING DIVISION	9			9		
STREET/POWELL BILL	19			19		
BUILDING STANDARDS						
CODE ENFORCEMENT	3			3		
BUILDING STANDARDS	4			4		
PLANNING	7			7		
POLICE DEPARTMENT	99		4	99		4
FIRE DEPARTMENT	80			81		
INFORMATION TECHNOLOGY	5			5		
PARKS & RECREATION						
ADMINISTRATION DIVISION	1			1		
RECREATION	10		3	11		3
PARKS MAINTENANCE	18			18		
FACILITIES MAINTENANCE	2			2		
<b>General Fund Positions</b>	<b>303</b>	<b>1</b>	<b>7</b>	<b>305</b>	<b>1</b>	<b>7</b>

DEPARTMENT/DIVISION	FY15 Authorized		
	FT	PT 30+	PT 20+
PARKS & RECREATION- GOLF COURSE	6		1
DOWNTOWN MONROE	2		
AIRPORT	7	1	1
<b>Subsidized Positions</b>	<b>15</b>	<b>1</b>	<b>2</b>

FY16 Projected		
FT	PT 30+	PT 20+
6		1
1		
7	1	1
<b>14</b>	<b>1</b>	<b>2</b>

DEPARTMENT/DIVISION	FY15 Authorized		
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FY16 Projected		
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	<b>FT</b>	<b>PT 30+</b>	<b>PT 20+</b>
PARKS & RECREATION – MAFC	11	1	6
WATER RESOURCES			
ADMINISTRATION & ENGINEERING	8	1	
WATER/SEWER MAINTENANCE	17		
WATER/SEWER CONSTRUCTION	9		
WATER TREATMENT PLANT	12		
WASTEWATER TREATMENT PLANT	14	1	
STORMWATER DIVISION	11		
ENERGY SERVICES			
ADMINISTRATION	12		
ELECTRIC MAINTENANCE	17		
NATURAL GAS DIVISION	14		
SOLID WASTE	1		
<b>Enterprise Fund Positions</b>	<b>126</b>	<b>3</b>	<b>6</b>

<b>FT</b>	<b>PT 30+</b>	<b>PT 20+</b>
11	1	6
9	1	
17		
9		
12		
14	1	
11		
12	1	
19		
15		
1		
<b>130</b>	<b>4</b>	<b>6</b>

<b>DEPARTMENT/DIVISION</b>	<b>FY15 Authorized</b>		
	<b>FT</b>	<b>PT 30+</b>	<b>PT 20+</b>
Monroe-Union County Econ Development	4		
<b>Special Revenue Fund Positions</b>	<b>4</b>	<b>0</b>	<b>0</b>

<b>FY16 Projected</b>		
<b>FT</b>	<b>PT 30+</b>	<b>PT 20+</b>
4		
<b>4</b>	<b>0</b>	<b>0</b>

	<b>FY15 Authorized</b>		
<b>Total Positions</b>	<b>448</b>	<b>5</b>	<b>15</b>

<b>FY16 Projected</b>		
<b>453</b>	<b>6</b>	<b>15</b>

# LEGISLATIVE

City Council, Boards, & Commissions

## FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 134,250	\$ 144,634	\$ 147,282
Operations	178,568	160,029	231,946
Outside Agencies Appropriations	214,292	184,000	189,650
<b>Subtotal</b>	\$ 527,110	\$ 488,663	\$ 568,878
Allocations	(279,784)	(183,713)	(162,657)
<b>Total Budget</b>	<b>\$ 247,326</b>	<b>\$ 304,950</b>	<b>\$ 406,221</b>

## ELECTED PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	7	7	7

*Notes:*

*Operations - FY16 includes funding for election, \$61K and increase for new council travel policy, \$4K.*

**GENERAL ADMINISTRATION****City Manager Division**

E.L. Faison, City Manager

**FISCAL SUMMARY**

<b>Item</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Proposed</b>
Personnel	\$ 438,868	\$ 402,571	\$ 608,694
Operations	527,478	876,987	675,671
Capital	15,722	-	-
<b>Subtotal</b>	<b>\$ 982,068</b>	<b>\$ 1,279,558</b>	<b>\$ 1,284,365</b>
Allocations	(353,506)	(372,379)	(447,878)
<b>Total Budget</b>	<b>\$ 628,562</b>	<b>\$ 907,179</b>	<b>\$ 836,487</b>

**FULL-TIME PERSONNEL SUMMARY**

	<b>FY 2014 Authorized</b>	<b>FY 2015 Authorized</b>	<b>FY 2016 Proposed</b>
Positions	3	3	4

*Notes:**Personnel - FY16 includes moving Assistant City Manager/Director of Downtown to the City Manager's division.**Operations - In FY16 the Manager's Contingency funding has been reduced to \$80K.**Allocations - FY16 increased for Assistant City Managers, previously recorded in Downtown.***City Attorney Division**

Mujeeb Shah-Khan., City Attorney

**FISCAL SUMMARY**

<b>Item</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Proposed</b>
Personnel	\$ 141,179	\$ 251,380	\$ 266,747
Operations	109,896	76,705	87,586
Capital	-	-	-
<b>Subtotal</b>	<b>\$ 251,075</b>	<b>\$ 328,085</b>	<b>\$ 354,333</b>
Allocations	(213,701)	(213,548)	(211,474)
<b>Total Budget</b>	<b>\$ 37,374</b>	<b>\$ 114,537</b>	<b>\$ 142,859</b>

**FULL-TIME PERSONNEL SUMMARY**

	<b>FY 2014 Authorized</b>	<b>FY 2015 Authorized</b>	<b>FY 2016 Proposed</b>
Positions	1	1	1

*Notes:**FY16 Personnel - auto allowance has been added*

## Public Information Division

E.L. Faison, City Manager

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 87,511	\$ 29,713	\$ 32,839
Operations	13,382	246,871	254,825
<b>Subtotal</b>	<b>\$ 100,893</b>	<b>\$ 276,584</b>	<b>\$ 287,664</b>
Allocations	(48,315)	(69,376)	(35,177)
<b>Total Budget</b>	<b>\$ 52,578</b>	<b>\$ 207,208</b>	<b>\$ 252,487</b>

Notes:

*Personnel - The Communications & Tourism Officer's personnel expense is shared with Monroe Tourism Development Authority.*

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	1	1	1

## Economic Development Division

Chris Platé, Executive Director of Economic Development

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Economic Incentives	92,068	244,996	192,298
Capital	-	-	-
<b>Subtotal</b>	<b>\$ 92,068</b>	<b>\$ 244,996</b>	<b>\$ 192,298</b>
Allocations	(547,036)	(325,619)	(324,179)
<b>Total Budget</b>	<b>\$ (454,968)</b>	<b>\$ (80,623)</b>	<b>\$ (131,881)</b>

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	0	0	0

Notes:

*In 2013, the city joined forces with Union County to form Monroe-Union County Economic Development. A new special revenue fund was created to account for personnel and operating expenditures of the new combined program. The General Fund's Economic Development division will still include capital, the city's economic incentives and reimbursement from the enterprise funds.*



## FINANCE

Administration Division  
Lisa Strickland, Interim Director of Finance

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 443,657	\$ 364,740	\$ 327,672
Operations	80,592	21,397	17,005
Capital	-	-	-
Debt Service	767,668	1,220,399	1,120,860
<b>Subtotal</b>	<b>\$ 1,291,917</b>	<b>\$ 1,606,536</b>	<b>\$ 1,465,537</b>
Allocations	(196,167)	(289,779)	(250,549)
<b>Total Budget</b>	<b>\$ 1,095,750</b>	<b>\$ 1,316,757</b>	<b>\$ 1,214,988</b>

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	4	3	3

Notes:

FY16 Personnel savings is due to a recommended reorganization. The Assistant City Manager/Director of Finance position will be eliminated. It will be replaced with a Finance Director and an Assistant City Manager (see City Manager's division).

## FINANCE

Accounting Division  
Lisa Strickland, Interim Director of Finance

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 381,533	\$ 396,327	\$ 329,322
Operations	40,316	59,033	52,311
Capital	-	-	-
<b>Subtotal</b>	<b>\$ 421,849</b>	<b>\$ 455,360</b>	<b>\$ 381,633</b>
Allocations	(266,938)	(257,405)	(269,378)
<b>Total Budget</b>	<b>\$ 154,911</b>	<b>\$ 197,955</b>	<b>\$ 112,255</b>

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	5	5	4

Notes:

FY16 Personnel savings is due to a recommended reorganization. The Assistant Finance Director and Accountant II positions will be eliminated. These will be replaced with an Accounting Manager and a Part-time Accounting Technician.

## FINANCE

### Utility Billing Division

Lisa Strickland, Interim Director of Finance

#### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 459,737	\$ 539,056	\$ 540,097
Operations	139,868	178,915	182,618
Capital	-	-	-
Subtotal	\$ 599,605	\$ 717,971	\$ 722,715
Allocations	(736,612)	(812,341)	(859,552)
Total Budget	\$ (137,007)	\$ (94,370)	\$ (136,837)

#### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	7	8	8

## FINANCE

### Purchasing Division

Lisa Strickland, Interim Director of Finance

#### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 134,423	\$ 139,881	\$ 146,040
Operations	13,247	27,503	28,767
Capital	-	-	-
Subtotal	\$ 147,670	\$ 167,384	\$ 174,807
Allocations	(136,110)	(135,550)	(140,070)
Total Budget	\$ 11,560	\$ 31,834	\$ 34,737

#### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	2	2	2

## FINANCE

### Fleet Division

Lisa Strickland, Interim Director of Finance

#### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 221,291	\$ 236,649	\$ 246,208
Operations	38,942	45,472	54,061
Capital	-	-	-
Subtotal	\$ 260,233	\$ 282,121	\$ 300,269
Allocations	(186,255)	(156,370)	(255,682)
Total Budget	\$ 73,978	\$ 125,751	\$ 44,587

#### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	4	4	4

## FINANCE

### Warehouse Division

Lisa Strickland, Interim Director of Finance

#### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 164,192	\$ 170,816	\$ 177,569
Operations	52,224	63,806	58,380
Capital	-	-	-
Subtotal	\$ 216,416	\$ 234,622	\$ 235,949
Allocations	(306,192)	(320,239)	(327,166)
Total Budget	\$ (89,776)	\$ (85,617)	\$ (91,217)

#### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	3	3	3

#### CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Wire Storage Shed Addition	\$ 60,000	\$ -	
Air Curtains	\$ 12,000	\$ -	
Total	\$ 72,000	\$ -	

## FINANCE

Payment Center Division  
Lisa Strickland, Interim Director of Finance

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 231,843	\$ 336,518	\$ 326,208
Operations	27,240	125,456	108,138
Capital	-	-	-
Subtotal	\$ 259,083	\$ 461,974	\$ 434,346
Allocations	(344,139)	(351,469)	(457,108)
Total Budget	\$ (85,056)	\$ 110,505	\$ (22,762)

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	5	5	4

## FINANCE

Customer Service Division  
Lisa Strickland, Interim Director of Finance

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 381,276	\$ 397,858	\$ 413,159
Operations	73,573	80,012	82,545
Capital	-	10,000	-
Subtotal	\$ 454,849	\$ 487,870	\$ 495,704
Allocations	(540,924)	(550,145)	(578,930)
Total Budget	\$ (86,075)	\$ (62,275)	\$ (83,226)

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	6	6	6

**HUMAN RESOURCES**

Human Resources Division

Debra C. Reed, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$341,484	\$412,522	\$412,268
Operations	115,653	31,001	73,119
Capital	-	-	-
<b>Subtotal</b>	<b>\$457,137</b>	<b>\$443,523</b>	<b>\$485,387</b>
Allocations	(216,550)	(221,173)	(218,519)
<b>Total Budget</b>	<b>\$240,587</b>	<b>\$222,350</b>	<b>\$266,868</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	4	4	4

*Notes:**Operations - FY16 includes pay plan study, \$38K.***HUMAN RESOURCES**

Risk Management Division

Debra C. Reed, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$98,227	\$107,793	\$96,678
Operations	23,875	26,438	27,353
Capital	-	-	-
<b>Subtotal</b>	<b>\$122,102</b>	<b>\$134,231</b>	<b>\$124,031</b>
Allocations	(88,618)	(76,617)	(90,079)
<b>Total Budget</b>	<b>\$33,484</b>	<b>\$57,614</b>	<b>\$33,952</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	1	1	1

**ENGINEERING**  
Engineering Division  
Jim Loyd, Engineering Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 767,465	\$ 836,111	\$ 865,139
Operations	45,324	62,737	60,233
Capital	-	-	-
<b>Subtotal</b>	<b>\$ 812,789</b>	<b>\$ 898,848</b>	<b>\$ 925,372</b>
Allocations	(279,457)	(364,348)	(375,249)
<b>Total Budget</b>	<b>\$ 533,332</b>	<b>\$ 534,500</b>	<b>\$ 550,123</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	9	9	9

**ENGINEERING**  
Street Division/Powell Bill  
Jim Loyd, Engineering Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 964,088	\$ 1,099,055	\$ 1,166,326
Operations	1,501,786	1,901,646	1,828,386
Capital	407,989	230,000	275,000
Construction	492,214	425,000	639,323
<b>Subtotal</b>	<b>\$ 3,366,077</b>	<b>\$ 3,655,701</b>	<b>\$ 3,909,035</b>
Allocations	(486,931)	(439,513)	(438,888)
<b>Total Budget</b>	<b>\$ 2,879,146</b>	<b>\$ 3,216,188</b>	<b>\$ 3,470,147</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	19	19	19

**CAPITAL IMPROVEMENT SUMMARY-STREET**

<b>Item Description</b>	<b>Department Request</b>	<b>City Manager Recommendation</b>	<b>Funding Source</b>
New Sidewalk Construction & Sidewalk Maintenance	\$200,000	\$200,000	Fund Balance
MCC lower parking lot resurfacing	\$72,000	\$72,000	Fund Balance
Parking lot resurfacing (City Hall - Crowell St)	\$48,000	\$48,000	Fund Balance
Public Parking Lot off Morgan St. (btw. Customer Service & Hayne)	\$30,000	\$30,000	Fund Balance
Winchester Center Parking lot repair	\$26,000	\$26,000	Fund Balance
MCC Road resurfacing (that serves middle & upper prkg lots)	\$21,000	\$21,000	Fund Balance
Parking lot resurfacing (Church St at RR Depot)	\$158,000	\$0	
Salt/sand storage shed (new)	\$75,000	\$0	
Resurface City Streets	\$1,442,323	\$442,323	Operating Revenue and Fund Balance
<b>Total Capital</b>	<b>\$2,072,323</b>	<b>\$839,323</b>	

**CAPITAL IMPROVEMENT SUMMARY – POWELL BILL**

<b>Item Description</b>	<b>Department Request</b>	<b>City Manager Recommendation</b>	<b>Funding Source</b>
3/4 ton pickup to replace #1872	\$30,000	\$30,000	Grants
2 ton flatbed to replace #2126	\$85,000	\$85,000	Grants
Asphalt Distributor Truck	\$160,000	\$160,000	Grants
<b>Total Capital</b>	<b>\$275,000</b>	<b>\$275,000</b>	

**Building Standards**  
Code Enforcement Division  
Lisa Stiwinter, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 109,347	\$ 172,633	\$ 177,675
Operations	69,509	96,940	151,753
Capital	-	30,000	-
<b>Total Budget</b>	<b>\$ 178,856</b>	<b>\$ 299,573</b>	<b>\$ 329,428</b>

*Notes:*

*Operations - FY16 includes additional funds for Minimum Housing Code demolitions, \$50K.*

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	2	3	3

**Building Standards**  
Building Standards Division  
Lisa Stiwinter, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$351,971	\$371,271	\$387,525
Operations	26,246	36,041	37,799
Capital	-	-	33,200
<b>Total Budget</b>	<b>\$378,217</b>	<b>\$407,312</b>	<b>\$458,524</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	4	4	4

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager	Funding Source
Replace truck # 1598 '00 with non-hybrid SUV w/ 4 wheel drive & light bar	\$33,200	\$33,200	Fund Balance



# PLANNING

## Planning

Lisa Stiwwinter, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 529,066	\$ 551,352	\$ 571,582
Operations	81,018	265,362	56,055
Capital	25,653	-	-
<b>Subtotal</b>	<b>\$ 635,737</b>	<b>\$ 816,714</b>	<b>\$ 627,637</b>
Allocations	(32,415)	(35,990)	(36,736)
<b>Total Budget</b>	<b>\$ 603,322</b>	<b>\$ 780,724</b>	<b>\$ 590,901</b>

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	7	7	7

**POLICE DEPARTMENT**

Bryan Gilliard, Police Chief

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 7,341,022	\$ 7,743,927	\$ 8,058,716
Operations	1,120,925	1,056,396	1,128,166
Capital	419,518	556,020	538,000
<b>Total Budget</b>	<b>\$ 8,881,465</b>	<b>\$ 9,356,343</b>	<b>\$ 9,724,882</b>

Notes:

FY16 includes purchase of body cameras and related equipment, \$50K.

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	98	99	99

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
Land for new Police Dept. Building	\$ 300,000	\$ -	
New Police Dept. Building	\$ 500,000	\$ -	
Replace 2006 Crown Vic - vehicle # 2292	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2006 Crown Vic - vehicle # 2295	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2008 Ford Mustang - vehicle # 2364	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2006 Ford Mustang - vehicle # 2301	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2008 Crown Vic- vehicle # 2375	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2008 Crown Vic - vehicle # 2367	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2008 Crown Vic- vehicle # 2372	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2008 Crown Vic- vehicle # 2374	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2008 Gran Prix - vehicle # 2394	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2007 Crown Vic – vehicle # 2330	\$ 48,000	\$ 48,000	Operating Revenue
Replace 2007 Crown Vic – vehicle # 2325	\$ 48,000	\$ 48,000	Operating Revenue
Storage Server for new Body Cameras	\$ 10,000	\$ 10,000	Fund Balance
<b>Total Capital</b>	<b>\$ 538,000</b>	<b>\$ 538,000</b>	

**FIRE DEPARTMENT**

Ron Fowler, Fire Chief

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 5,523,781	\$ 5,873,962	\$ 6,273,200
Operations	803,166	825,792	838,777
Capital	30,697	246,400	1,215,000
<b>Total Budget</b>	<b>\$ 6,357,644</b>	<b>\$ 6,946,154</b>	<b>\$ 8,326,977</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	79	80	81

*Notes:**FY16 includes adding a new Assistant Fire Marshall position.***CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace # 2022# CO5027 - 2004 Pierce Fire Engine - Engine 3	\$ 560,000	\$ 560,000	Installment Financing
Replace #1339-1998 Lafrance - Hazmat 55	\$ 260,000	\$ 260,000	Installment Financing
Radio replacements (800MHz) \$5,200 ea. - 10 year life	\$ 66,000	\$ 66,000	Fund Balance
Replace vehicle exhaust equipment at Stations 1,2,3,& 5	\$ 60,000	\$ 60,000	Fund Balance
Replace # 4835 - 2003 Chevy Tahoe - Car 10	\$ 60,000	\$ 60,000	Fund Balance
Replace Main Gate-Drive to Fire Training Ctr./Add Security Fence	\$ 60,000	\$ 60,000	Fund Balance
Replace thermal imaging cameras ( 2 per year at \$12,000 each)	\$ 24,000	\$ 24,000	Fund Balance
New Emergency Traffic Signal Station 5	\$ 50,000	\$ 50,000	Fund Balance
All Terrain Vehicle	\$ 25,000	\$ 25,000	Fund Balance
Vehicle for new Asst. Fire Marshall	\$ 50,000	\$ 50,000	Operating Revenue
Replace bay heaters w/radiant heat & air movment fans (St 5)	\$ 20,000	\$ -	
Replace # 4836 - 2003 Chevy	\$ 60,000	\$ -	
<b>Total Capital</b>	<b>\$ 1,295,000</b>	<b>\$ 1,215,000</b>	

## INFORMATION TECHNOLOGY

Management Information Services

Bruce Bounds, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 389,791	\$ 405,097	\$ 416,331
Operations	294,348	313,393	309,838
Capital	149,326	-	146,000
<b>Subtotal</b>	<b>\$ 833,465</b>	<b>\$ 718,490</b>	<b>\$ 872,169</b>
Allocations	(159,041)	(183,019)	(234,369)
<b>Total Budget</b>	<b>\$ 674,424</b>	<b>\$ 535,471</b>	<b>\$ 637,800</b>

Notes:

FY16 includes addition of an auto allowance for the department director.

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	5	5	5

### CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
SQL Refresh	\$ 15,000	\$ 15,000	Fund Balance & Allocations to Other Funds
Remote Access Refresh (Hardware)	\$ 5,000	\$ 5,000	Fund Balance & Allocations to Other Funds
Time and Attendance System	\$ 61,000	\$ 61,000	Fund Balance & Allocations to Other Funds
Tier Two Storage	\$ 20,000	\$ 20,000	Fund Balance & Allocations to Other Funds
Fire Suppression Data Center CH	\$ 20,000	\$ 20,000	Fund Balance & Allocations to Other Funds
Tier Three Storage	\$ 20,000	\$ 20,000	Fund Balance & Allocations to Other Funds
Tier Four Storage	\$ 5,000	\$ 5,000	Fund Balance & Allocations to Other Funds
<b>Total</b>	<b>\$ 146,000</b>	<b>\$ 146,000</b>	

# INFORMATION TECHNOLOGY GIS

Bruce Bounds, Director

## FISCAL SUMMARY

<b>Item</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Proposed</b>
Personnel	\$ 91,138	\$ 94,179	\$ 97,563
Operations	40,197	69,371	81,707
Capital	-	-	-
<b>Subtotal</b>	<b>\$ 131,335</b>	<b>\$ 163,550</b>	<b>\$ 179,270</b>
Allocations	(68,934)	(73,653)	(78,510)
<b>Total Budget</b>	<b>\$ 62,401</b>	<b>\$ 89,897</b>	<b>\$ 100,760</b>

## FULL-TIME PERSONNEL SUMMARY

	<b>FY 2014 Authorized</b>	<b>FY 2015 Authorized</b>	<b>FY 2016 Proposed</b>
Positions	1	1	1

**PARKS & RECREATION**

Administration Division

Brian Borne, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Projected	FY 2016 Proposed
Operations	\$ 42,715	\$ 8,204	\$ 6,474
Debt Service	411,245	380,816	347,896
<b>Subtotal</b>	<b>\$ 453,960</b>	<b>\$ 389,020</b>	<b>\$ 354,370</b>
Allocations	-	(16,365)	(2,592)
<b>Total Budget</b>	<b>\$ 453,960</b>	<b>\$ 372,655</b>	<b>\$ 351,778</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	1	1	1

*Notes:**Administrative Assistant personnel cost is split between Recreation, Parks Maintenance and the golf course.***PARKS & RECREATION**

Recreation

Brian Borne, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 908,645	\$ 1,023,784	\$ 1,103,128
Operations	332,454	426,931	487,223
Land	-	180,000	-
Capital	-	-	-
Capital Reserve (Greenways)	-	100,000	100,000
Capital Projects	-	500,000	-
<b>Total Budget</b>	<b>\$ 1,241,099</b>	<b>\$ 2,230,715</b>	<b>\$ 1,690,351</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	10	10	11

*Notes:**FY16 includes a new Program Coordinator position.***CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Fund Source
Greenway Capital Reserve	\$ 100,000	\$ 100,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>	

**PARKS & RECREATION**

Parks Maintenance

Brian Borne, Director

**FISCAL SUMMARY**

<b>Item</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Proposed</b>
Personnel	\$ 1,179,731	\$ 1,171,097	\$ 1,213,623
Operations	839,220	375,419	412,286
Capital	444,910	97,100	185,000
Capital Projects	-	-	200,000
<b>Subtotal</b>	<b>\$ 2,463,861</b>	<b>\$ 1,643,616</b>	<b>\$ 1,810,909</b>
Allocations	(254,463)	(189,556)	(74,757)
<b>Total Budget</b>	<b>\$ 2,209,398</b>	<b>\$ 1,454,060</b>	<b>\$ 1,736,152</b>

**FULL-TIME PERSONNEL SUMMARY**

	<b>FY 2014 Authorized</b>	<b>FY 2015 Authorized</b>	<b>FY 2016 Proposed</b>
Positions	20	18	18

*Notes:*

*Cost Allocations -FY16 amounts allocated for maintenance to the city facilities have been moved to the Facilities Maintenance division. See below.*

*Operations - FY16 proposed budget includes contracted services to establish a consistent image/brand for new signage at the City's parks, \$30K.*

**CAPITAL IMPROVEMENT SUMMARY**

<b>Item Description</b>	<b>Department Request</b>	<b>City Manager Recommendation</b>	<b>Fund Source</b>
Replace mower #4745	\$ 15,000	\$ 15,000	Fund Balance
Replace Infield Pro	\$ 15,000	\$ 15,000	Fund Balance
Replace ball field lights at Don Griffin Park with control link	\$ 170,000	\$ -	
Replace ball fence-Sunset Park	\$ 45,000	\$ 45,000	Fund Balance
Replace truck #1691	\$ 40,000	\$ 40,000	Fund Balance
Replace truck #1692	\$ 40,000	\$ 40,000	Fund Balance
Replace truck #2147	\$ 30,000	\$ 30,000	Fund Balance
Belk-Tonawanda Comprehensive Renovation	\$ 200,000	\$ 200,000	Fund Balance
<b>Total Capital</b>	<b>\$ 555,000</b>	<b>\$ 385,000</b>	

**PARKS & RECREATION**

## Facilities Maintenance

Brian Borne, Director

**FISCAL SUMMARY**

<b>Item</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Proposed</b>
Personnel	\$ -	\$ 120,833	\$ 112,252
Operations	-	484,491	544,436
Capital	-	100,000	300,000
<b>Subtotal</b>	<b>\$ -</b>	<b>\$ 705,324</b>	<b>\$ 956,688</b>
Allocations	-	-	(94,908)
<b>Total Budget</b>	<b>\$ -</b>	<b>\$ 705,324</b>	<b>\$ 861,780</b>

**FULL-TIME PERSONNEL SUMMARY**

	<b>FY 2014 Authorized</b>	<b>FY 2015 Authorized</b>	<b>FY 2016 Proposed</b>
Positions	0	2	2

*Notes:**Operations - FY16 includes funding for a roof audit of the City's facilities, \$27K.***CAPITAL IMPROVEMENT SUMMARY**

<b>Item Description</b>	<b>Department Request</b>	<b>City Manager Recommendation</b>	<b>Fund Source</b>
HVAC Replacements	\$ 100,000	\$ 100,000	Operating Revenue
Parks Maintenance Facility Roof replacement	\$ 200,000	\$ 200,000	Fund Balance
<b>Total Capital</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	



## PARKS & RECREATION

Golf Course

Brian Borne, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 495,247	\$ 512,360	\$ 523,585
Operations	338,143	441,078	442,905
Capital	-	-	123,000
Debt Service	108,450	81,195	80,685
<b>Total Budget</b>	<b>\$ 941,840</b>	<b>\$ 1,034,633</b>	<b>\$ 1,170,175</b>

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	8	6	6

### CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Upgrade Irrigation Control System	\$ 58,000	\$ 58,000	Fund Balance
Replace 2001 Toro 455D Rough Mower #1953	\$ 65,000	65000	Fund Balance
<b>Total Capital</b>	<b>\$ 123,000</b>	<b>\$ 123,000</b>	

## PARKS & RECREATION

Ballroom

Brian Borne, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 26,033	\$ 41,624	\$ 42,750
Operations	22,740	42,122	38,628
<b>Total Budget</b>	<b>\$ 48,773</b>	<b>\$ 83,746</b>	<b>\$ 81,378</b>

Notes:

Staff is part-time.

**PARKS & RECREATION**  
**Monroe Aquatics and Fitness Center**  
 Brian Borne, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 1,746,254	\$ 1,931,288	\$ 1,943,685
Operations	1,201,405	1,296,177	1,401,421
Capital	397,906	204,508	101,008
Debt Service	-	-	-
Unreserved	-	9,676	46,795
<b>Subtotal</b>	<b>\$ 3,345,565</b>	<b>\$ 3,441,649</b>	<b>\$ 3,492,909</b>
Allocations	305,073	235,451	247,191
<b>Total Budget</b>	<b>\$ 3,650,638</b>	<b>\$ 3,677,100</b>	<b>\$ 3,740,100</b>

*Notes:*

*Operations - FY16 includes pool plastering, \$75.5K and replacing tile in the steam room, \$25K.*

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	11	11	11

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager	Fund Source
Treadmill replacements	\$ 42,008	\$ 42,008	Operating Revenue
HVAC replacements	\$ 25,000	\$ 25,000	Operating Revenue
Replace School Bus	\$ 12,000	\$ 12,000	Operating Revenue
Install Front MAFC Sign	\$ 12,000	\$ 12,000	Operating Revenue
Replacement roof sections	\$ 10,000	\$ 10,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 101,008</b>	<b>\$ 101,008</b>	

## DOWNTOWN MONROE, INC.

Brian J. Borne, Assistant City Manager / Downtown Monroe Director

### FISCAL SUMMARY

Item	FY 2013 Actual	FY 2014 Budget	FY 2015 Proposed
Personnel	\$ 248,241	\$ 255,294	\$ 66,578
Operations	128,504	157,157	152,192
Capital	-	151,656	94,643
Subtotal	\$ 376,745	\$ 564,107	\$ 313,413
Allocations	(38,338)	(92,585)	-
Total Budget	\$ 338,407	\$ 471,522	\$ 313,413

### FULL-TIME PERSONNEL SUMMARY

	FY 2013 Authorized	FY 2014 Authorized	FY 2015 Proposed
Positions	2	2	1

Notes:

In FY16, the proposed budget includes moving the Assistant City Manager/Director of Downtown to the City Manager's division.

### CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Decorative crosswalks (3)	\$51,903	\$51,903	Fund Balance
Hayne St. to Morrow sidewalk	\$42,740	\$42,740	Fund Balance
Total Capital	\$94,643	\$94,643	

# MONROE - UNION COUNTY ECONOMIC DEVELOPMENT

Chris Platé, Director

## FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 348,683	\$ 385,104	\$ 397,943
Operations	235,546	313,142	312,057
Unreserved	-	11,754	-
<b>Total Budget</b>	<b>\$ 584,229</b>	<b>\$ 710,000</b>	<b>\$ 710,000</b>

## FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	4	4	4

## OCCUPANCY TAX PROJECT FUND

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Operations	\$ -	\$ 40,000	\$ 40,000
Capital	248,273	-	300,000
Unreserved	-	108,127	107,990
<b>Total Budget</b>	<b>\$ 248,273</b>	<b>\$ 148,127</b>	<b>\$ 447,990</b>

### CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Fund Source
Purchase properties at 122 and 124 S. Main Street	\$ 300,000	\$ 300,000	Occupancy Tax Fund Balance
<b>Total Capital</b>	<b>\$ 300,000</b>	<b>\$ 300,000</b>	

# COMMUNITY DEVELOPMENT

## Grant Programs

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Operations	\$ -	\$ 100	\$ -
Unreserved	\$ -	\$ 900	\$ -
<b>Total Budget</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ -</b>

#### *Notes:*

*Fund includes fees paid to Monroe Housing Authority for administration of Winchester Loans.*

# WATER RESOURCES

Russ Colbath, Director  
Administration and Engineering Division

## FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 721,571	\$ 745,490	\$ 847,296
Operations	180,142	232,133	247,785
Capital	107,174	-	50,000
Unreserved	-	410,285	535,398
Debt Service	3,747,256	2,571,899	2,071,040
<b>Subtotal</b>	<b>\$ 4,756,143</b>	<b>\$ 3,959,807</b>	<b>\$ 3,751,519</b>
Allocations	403,175	429,861	504,879
<b>Total Budget</b>	<b>\$ 5,159,318</b>	<b>\$ 4,389,668</b>	<b>\$ 4,256,398</b>

*Notes:*

*Personnel - FY16 includes restoring merit at an average of 1.5 %, \$51.8K.*

*Debt Service -Savings realized in FY16, due to pay off of state revolving loan (E-SRF-T90-OR26-S).*

## FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	8	8	9

*Notes*

*New position requested and recommended - Construction Inspector.*

## CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
New 1/2 Ton Pickup (for New Inspector Position)	\$ 25,000	\$ 25,000	Operating Revenue
Replace # 1164 '98 Ford Ranger	\$ 25,000	\$ 25,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	

# WATER RESOURCES

## Water/Sewer Maintenance Division

Russ Colbath, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 1,080,527	\$ 1,137,412	\$ 1,213,218
Operations	723,431	791,687	822,598
Capital	180,913	106,500	284,500
Construction	273,313	450,000	500,000
<b>Subtotal</b>	<b>\$ 2,258,184</b>	<b>\$ 2,485,599</b>	<b>\$ 2,820,316</b>
Allocations	358,872	368,041	346,854
<b>Total Budget</b>	<b>\$ 2,617,056</b>	<b>\$ 2,853,640</b>	<b>\$ 3,167,170</b>

#### *Notes*

*Operations - FY16 includes cost increase for preventive maintenance at pump stations, \$25K.*

### FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	17	17	17

### CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager	Funding Source
Replace #1163 '98 Ford Jet Vac Truck	\$ 185,000	\$ 185,000	Operating Revenue
Replace #2195 F250 Utility Truck	\$ 30,000	\$ 30,000	Operating Revenue
Replace #1165 Honda ATV	\$ 7,000	\$ 7,000	Operating Revenue
Replace #2317 Wachs Valve Machine	\$ 62,500	\$ 62,500	Operating Revenue
<b>Total Capital</b>	<b>\$ 284,500</b>	<b>\$ 284,500</b>	



**WATER RESOURCES**  
Water/Sewer Construction Division  
Russ Colbath, Director

**FISCAL SUMMARY**

<b>Item</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Proposed</b>
Personnel	\$ 448,986	\$ 578,071	\$ 618,217
Operations	272,627	301,920	315,336
Capital	543,867	140,000	101,000
Construction	424,227	445,000	445,000
Capital Projects	2,828,038	-	450,000
<b>Subtotal</b>	<b>\$ 4,517,745</b>	<b>\$ 1,464,991</b>	<b>\$ 1,929,553</b>
Allocations	150,913	132,786	141,913
<b>Total Budget</b>	<b>\$ 4,668,658</b>	<b>\$ 1,597,777</b>	<b>\$ 2,071,466</b>

**FULL-TIME PERSONNEL SUMMARY**

	<b>FY 2014 Authorized</b>	<b>FY 2015 Authorized</b>	<b>FY 2016 Proposed</b>
Positions	9	9	9

**CAPITAL IMPROVEMENT SUMMARY**

<b>Item Description</b>	<b>Department Request</b>	<b>City Manager Recommendation</b>	<b>Funding Source</b>
Replace#0671 2000 4300 Link Belt Excavator (w/ mini excavator+ trade in allowance)	\$ 70,000	\$ 70,000	Operating Revenue
Land - Right of Way	\$ 10,000	\$ 10,000	Operating Revenue
New Traffic Control Message Board	\$ 21,000	\$ 21,000	Operating Revenue
Catawba WTP Non Capacity Upgrades	\$ 450,000	\$ 450,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 551,000</b>	<b>\$ 551,000</b>	

# WATER RESOURCES

Russ Colbath, Director  
Water Treatment Plant Division

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 778,499	\$ 835,196	\$ 831,864
Operations	1,927,925	1,998,044	1,968,036
Capital	103,677	300,000	206,000
<b>Subtotal</b>	<b>\$ 2,810,101</b>	<b>\$ 3,133,240</b>	<b>\$ 3,005,900</b>
Allocations	170,819	167,337	167,700
<b>Total Budget</b>	<b>\$ 2,980,920</b>	<b>\$ 3,300,577</b>	<b>\$ 3,173,600</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	12	12	12

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace Washwater Pump	\$ 90,000	\$ 90,000	Operating Revenue
Replace Filter Control Valves and Meters #2 & 3	\$ 65,000	\$ 65,000	
Security Camera Replacement	\$ 16,000	\$ 16,000	Operating Revenue
Replace # 680 Skid Steer Loader	\$ 35,000	\$ 35,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 206,000</b>	<b>\$ 206,000</b>	

**WATER RESOURCES**  
Wastewater Treatment Plant Division  
Russ Colbath, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 962,140	\$ 1,021,128	\$ 1,037,013
Operations	1,320,154	1,476,477	1,448,896
Capital	266,874	366,000	538,500
<b>Subtotal</b>	<b>\$ 2,549,168</b>	<b>\$ 2,863,605</b>	<b>\$ 3,024,409</b>
Allocations	239,066	257,310	259,564
<b>Total Budget</b>	<b>\$ 2,788,234</b>	<b>\$ 3,120,915</b>	<b>\$ 3,283,973</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	14	14	14

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace (2 ) Aeration Blowers	\$ 500,000	\$ 500,000	Operating Revenue
Replace Kubota mower	\$ 13,000	\$ 13,000	Operating Revenue
Replace #2135 '04 Chevy 1/2 Ton Pickup	\$ 25,000	\$ 25,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 538,000</b>	<b>\$ 538,000</b>	

**STORMWATER**  
Stormwater Division  
Jim Loyd, Engineering Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 616,297	\$ 712,170	\$ 733,169
Operations	310,167	442,270	456,153
Capital	-	-	-
Capital Projects	-	-	85,000
Construction (Operating)	30,421	130,000	85,000
Debt Service	140,389	97,457	97,456
Unreserved	-	15,124	64,815
<b>Subtotal</b>	<b>\$ 1,097,274</b>	<b>\$ 1,397,021</b>	<b>\$ 1,521,593</b>
Allocations	561,770	692,387	737,815
<b>Total Budget</b>	<b>\$ 1,659,044</b>	<b>\$ 2,089,408</b>	<b>\$ 2,259,408</b>

*Notes:*

*Personnel - FY16 includes restoring merit at an average of 1.5 %, \$8.6K.*

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	11	11	11

**CAPITAL PROJECTS SUMMARY – STORMWATER**

Item Description	Department Request	City Manager Recommendation	Funding Source
Equipment wash down facility (new)	\$ 85,000	\$ 85,000	Stormwater Fund Balance
Oak Hill Dr. Drainage Improvements Phase I (Culvert Replacement)	\$ 85,000	\$ 85,000	Stormwater Fund Balance
<b>Total Capital</b>	<b>\$ 170,000</b>	<b>\$ 170,000</b>	

**ENERGY SERVICES**  
Energy Services Administration  
Don Mitchell, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 1,169,345	\$ 1,187,545	\$ 1,328,240
Operations	255,832	351,480	428,936
Capital Equipment	-	10,000	-
<b>Subtotal</b>	<b>\$ 1,425,177</b>	<b>\$ 1,549,025</b>	<b>\$ 1,757,176</b>
Allocations	608,787	600,459	696,959
<b>Total Budget</b>	<b>\$ 2,033,964</b>	<b>\$ 2,149,484</b>	<b>\$ 2,454,135</b>

Notes:

Personnel - FY16 includes restoring merit at an average of 1.5 %, \$34.4K.

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	13	12	12

**ENERGY SERVICES**  
Electric Maintenance Divisions  
Don Mitchell, Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 1,333,128	\$ 1,552,250	\$ 1,778,064
Operations	1,353,705	1,782,076	1,684,317
Capital Equipment	80,919	432,500	340,000
Capital Projects	1,187,170	1,054,800	1,675,000
Energy Purchases	47,920,117	51,172,770	50,978,862
Debt Service	2,094,980	2,065,115	1,848,759
Construction (Operating)	775,114	700,000	700,000
Unreserved	-	1,190,280	2,385,586
<b>Subtotal</b>	<b>\$ 54,745,133</b>	<b>\$ 59,949,791</b>	<b>\$ 61,390,588</b>
Allocations	223,190	357,153	334,109
<b>Total Budget</b>	<b>\$ 54,968,323</b>	<b>\$ 60,306,944</b>	<b>\$ 61,724,697</b>

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	16	17	19

Notes:

FY16 includes two new Substation Technician II positions.

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace vehicle # 2244 '06 line truck	\$ 250,000	\$ 250,000	Operating Revenue
Replace vehicle # 2179 '97 3 reel turret trailer	\$ 50,000	\$ 50,000	Operating Revenue
Replace vehicle # 2353 '07 Chevy utility van	\$ 40,000	\$ -	
Replace vehicle # 2322 '07 Ford truck	\$ 40,000	\$ 40,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 380,000</b>	<b>\$ 340,000</b>	

Notes:

Replacement of vehicle # 2353 has been delayed per garage evaluation.

**CAPITAL PROJECT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
4 kV Retirement	\$ 350,000	\$ 350,000	Operating Revenue
Replace/retire uptown vault switches and cables	\$ 100,000	\$ 100,000	Operating Revenue
2nd Entrance to Goldmine Substation	\$ 90,000	\$ 90,000	Operating Revenue
Add Additional Rock to Substation Yards	\$ 25,000	\$ 25,000	Operating Revenue
2201 Walkup Ave Warehouse yard additions	\$ 100,000	\$ 100,000	Operating Revenue
Replace/retire old underground primary	\$ 60,000	\$ 60,000	Operating Revenue
Extend 13.2 kV Ckt along Lancaster Ave to MLK Blvd	\$ 250,000	\$ 250,000	Operating Revenue
Extend 13.2 kV Ckt from Goldmine Sub to MLK Blvd	\$ 150,000	\$ 150,000	Operating Revenue
Substation Transformer Painting	\$ 50,000	\$ 50,000	Operating Revenue
Extend 35 kV Ckt from Stafford St to Camp Sutton	\$ 300,000	\$ 300,000	Operating Revenue
Substation Wildlife Protection	\$ 25,000	\$ 25,000	Operating Revenue
Westwood Industrial Park - Complete UG Loop	\$ 25,000	\$ 25,000	Operating Revenue
Purchase land options (Econ. Dev.)	\$ 150,000	\$ 150,000	Operating Revenue
<b>Total Capital Projects</b>	<b>\$ 1,675,000</b>	<b>\$ 1,675,000</b>	

**ENERGY SERVICES**  
Natural Gas Division  
Don Mitchell, Energy Services Director

**FISCAL SUMMARY**

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 934,879	\$ 1,054,019	\$ 1,158,632
Operations	794,036	1,097,590	1,130,974
Capital Equipment	-	170,000	91,000
Capital Projects	161,044	696,250	1,042,025
Gas Purchases	8,147,023	10,537,973	11,023,692
Debt Service	2,680,524	3,668,540	3,562,525
Construction (Operating)	291,544	400,000	400,000
Unreserved	-	571,656	322,413
<b>Subtotal</b>	<b>\$ 13,009,050</b>	<b>\$ 18,196,028</b>	<b>\$ 18,731,261</b>
Allocations	1,800,533	1,698,503	1,739,700
<b>Total Budget</b>	<b>\$ 14,809,583</b>	<b>\$ 19,894,531</b>	<b>\$ 20,470,961</b>

Notes:

Personnel - FY16 includes restoring merit at an average of 1.5 %, \$12.5K.

**FULL-TIME PERSONNEL SUMMARY**

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	14	14	15

Notes:

FY16 proposed budget includes a new Utility Locator position

**CAPITAL IMPROVEMENT SUMMARY**

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace F-150 #2379 with 1 Ton DRW 4x4 with KUV van body	\$ 80,000	\$ 80,000	Operating Revenue
Replace Hawk 46 Leak Detector SN#805216	\$ 11,000	\$ 11,000	Operating Revenue
<b>Total Capital</b>	<b>\$ 91,000</b>	<b>\$ 91,000</b>	

**CAPITAL PROJECT SUMMARY**

<b>Item Description</b>	<b>Department Request</b>	<b>City Manager Recommendation</b>	<b>Funding Source</b>
Monroe Bypass	\$ 220,000	\$ 220,000	Operating Revenue
System Reinforcement Uprate Projects	\$ 100,000	\$ 100,000	Operating Revenue
Transmission Pipeline Integrity Management Assessment	\$ 47,025	\$ 47,025	Operating Revenue
System Reinforcement Projects-Miscellaneous	\$ 400,000	\$ 400,000	Operating Revenue
Subdivision Fund	\$ 100,000	\$ 100,000	Operating Revenue
Distribution Integrity Management Program	\$ 125,000	\$ 125,000	
Industrial Meter Rebuilds	\$ 50,000	\$ 50,000	Operating Revenue
<b>Total Capital Projects</b>	<b>\$ 1,042,025</b>	<b>\$ 1,042,025</b>	



# AIRPORT

E. L. Faison, City Manager

## FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 475,599	\$ 584,625	\$ 540,334
Operations	1,802,659	1,538,333	1,839,428
Capital	4,440,961	-	250,000
Debt Service	1,045,439	1,032,964	1,004,233
<b>Subtotal</b>	<b>\$ 7,764,658</b>	<b>\$ 3,155,922</b>	<b>\$ 3,633,995</b>
Allocations	218,818	200,440	199,225
<b>Total Budget</b>	<b>\$ 7,983,476</b>	<b>\$ 3,356,362</b>	<b>\$ 3,833,220</b>

Notes:

Operations - FY16 includes increased aviation fuel purchases for resale. Offset is in revenue, \$289K.

## FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	7	7	7

## CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Replace fuel farm tank	\$ 250,000	\$ 250,000	Fund Balance
Terminal remodel	\$ 250,000	\$ -	
Awning cover for mobile fuelers	\$ 62,500	\$ -	
<b>Total Capital</b>	<b>\$ 562,500</b>	<b>\$ 250,000</b>	

## CAPITAL PROJECT SUMMARY

Item Description	Department Request	City Manager Recommendation	Funding Source
Bulk Storage Hangar	\$ 1,000,000	\$ -	
New Hangar Site Dev.	\$ 1,000,000	\$ -	
<b>Total Capital</b>	<b>\$ 2,000,000</b>	<b>\$ -</b>	

# SOLID WASTE

Lisa Stiwinter, Director

## FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Personnel	\$ 68,066	\$ 71,170	\$ 75,497
Operations	1,772,524	1,914,663	2,067,299
Capital	143,914	-	24,000
Debt Service	104,075	104,074	104,074
Unreserved	-	92,360	48,514
<b>Subtotal</b>	<b>\$ 2,088,579</b>	<b>\$ 2,182,267</b>	<b>\$ 2,319,384</b>
Allocations	92,609	98,624	103,581
<b>Total Budget</b>	<b>\$ 2,181,188</b>	<b>\$ 2,280,891</b>	<b>\$ 2,422,965</b>

Notes:

*FY16 includes recommended service level change to weekly bulky pick-up. Previously, the service was bi-weekly.*

## FULL-TIME PERSONNEL SUMMARY

	FY 2014 Authorized	FY 2015 Authorized	FY 2016 Proposed
Positions	1	1	1

## CAPITAL IMPROVEMENT SUMMARY

Item Description	Department Request	City Manager	Funding Source
Replace #1336 '99 Ford Ranger	\$ 24,000	\$ 24,000	Operating Revenue
Total	\$ 24,000	\$ 24,000	

## SIF HEALTH & DENTAL

Debra C. Reed, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Operations	6,467,179	7,093,705	7,218,837
Unreserved	-	-	-
<b>Subtotal</b>	<b>\$ 6,467,179</b>	<b>\$ 7,093,705</b>	<b>\$ 7,218,837</b>
Allocations	74,226	105,342	110,135
<b>Total Budget</b>	<b>\$ 6,541,405</b>	<b>\$ 7,199,047</b>	<b>\$ 7,328,972</b>

## SIF PROPERTY & LIABILITY

Debra C. Reed, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Operations	\$ 623,775	\$ 663,522	\$ 697,500
<b>Subtotal</b>	<b>\$ 623,775</b>	<b>\$ 663,522</b>	<b>\$ 697,500</b>
Allocations	50,925	51,278	52,238
<b>Total Budget</b>	<b>\$ 674,700</b>	<b>\$ 714,800</b>	<b>\$ 749,738</b>

## SIF WORKERS' COMPENSATION

Debra C. Reed, Director

### FISCAL SUMMARY

Item	FY 2014 Actual	FY 2015 Budget	FY 2016 Proposed
Operations	284,767	248,750	387,427
Unreserved	-	-	200,000
<b>Subtotal</b>	<b>\$ 284,767</b>	<b>\$ 248,750</b>	<b>\$ 587,427</b>
Allocations	52,766	55,780	67,544
<b>Total Budget</b>	<b>\$ 337,533</b>	<b>\$ 304,530</b>	<b>\$ 654,971</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

		Garage Class						
Item Description	Score <sup>(1)</sup>	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	
<b><u>Economic Development</u></b>								
Replace Tahoe 4x4 (similar or better)		\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	
Total Economic Development		\$ -	\$ 45,000	\$ -	\$ -	\$ -	\$ -	
<b><u>Finance &amp; Administration - Finance Admin</u></b>								
Replace '09 Highlander 4WD #1340		\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	
		\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	
<b><u>Finance &amp; Administration - Utility Billing</u></b>								
Replace truck #2472 '10 Chevrolet Colorado	22 (no)	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	
Replace truck #2576 '12 Chevrolet Colorado		-	26,000	-	-	-	-	
Replace truck #2588 '12 Nissan Frontier		-	-	26,000	-	-	-	
Replace Printronix printer		-	-	-	8,000	-	-	
		\$ -	\$ 52,000	\$ 26,000	\$ 8,000	\$ -	\$ -	
<b><u>Finance &amp; Administration - Administrative Services</u></b>								
Replace 2401 Prius	12 (no)	\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	
		\$ -	\$ 35,000	\$ -	\$ -	\$ -	\$ -	
<b><u>Finance &amp; Administration - Garage</u></b>								
Replace tire balancing machine		\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	
		\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ -	
<b><u>Finance &amp; Administration - Warehouse</u></b>								
Replace truck #1442	26 (no)	\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	
		\$ -	\$ 18,000	\$ -	\$ -	\$ -	\$ -	
Total Finance		\$ -	\$ 144,000	\$ 26,000	\$ 8,000	\$ -	\$ -	
<b><u>Engineering</u></b>								
Pickup truck to replace #C04389 '01 Chevrolet S-10		\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	
Hybrid to replace # C04430 '02 Chevrolet Malibu		-	-	30,000	-	-	-	
		\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ -	
<b><u>Engineering - Powell Bill</u></b>								
Asphalt Distributor Truck #1359 (replace tack wagon 1999)	24 (yes)	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	
2 ton flatbed to replace #2126 (2004)	28 (yes)	85,000	-	-	-	-	-	
3/4 ton pickup to replace #1872 (2001)	36 (yes)	30,000	-	-	-	-	-	
Asphalt patching truck to replace # 2076 (2003)		-	180,000	-	-	-	-	

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

Item Description	Garage Class Score <sup>(1)</sup>						
		FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Asphalt patching truck to replace # 2271 (2006)		-	-	200,000	-	-	-
Bucket truck to replace #2024 (2002)		-	-	-	70,000	-	-
Tandem dump truck to replace #2186 (2004)		-	-	-	140,000	-	-
Asphalt Paver to replace #2315 (2006)		-	-	-	-	120,000	-
Tandem truck to replace # 2216 (2005)		-	-	-	-	140,000	-
Gradall to replace #2272 (2006)		-	-	-	-	-	250,000
		\$ 275,000	\$ 180,000	\$ 200,000	\$ 210,000	\$ 260,000	\$ 250,000
Total Engineering		\$ 275,000	\$ 210,000	\$ 230,000	\$ 210,000	\$ 260,000	\$ 250,000
<b><u>Building Standards - Code Enforcement</u></b>							
Replace vehicle #2430 '09 Toyota Highlander		\$ -	\$ 32,000	\$ -	\$ -	\$ -	\$ -
Replace vehicle #2431 '09 Toyota Highlander		-	32,000	-	-	-	-
		\$ -	\$ 64,000	\$ -	\$ -	\$ -	\$ -
<b><u>Building Standards - Building Standards</u></b>							
Replace truck # 1598 '00 Non-Hybrid SUV w/ 4 wheel drive & light bar	25 (yes)	\$ 33,200	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ 33,200	\$ -	\$ -	\$ -	\$ -	\$ -
Total Building Standards		\$ 33,200	\$ 64,000	\$ -	\$ -	\$ -	\$ -
<b><u>Planning &amp; Development</u></b>							
Replace vehicle # 2665 '13 Toyota Highlander (pool)		\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
Total Planning		\$ -	\$ -	\$ -	\$ -	\$ 30,000	\$ -
<b><u>Police</u></b>							
Replace 2006 Crown Vic - vehicle # 2292	36 (yes)	\$ 48,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace 2006 Crown Vic - vehicle # 2295	36 (yes)	48,000	-	-	-	-	-
Replace 2008 Ford Mustang - vehicle # 2364	34 (yes)	48,000	-	-	-	-	-
Replace 2006 Ford Mustang - vehicle # 2301	33 (yes)	48,000	-	-	-	-	-
Replace 2008 Crown Vic- vehicle # 2375	29 (yes)	48,000	-	-	-	-	-
Replace 2008 Crown Vic - vehicle # 2367	26 (yes)	48,000	-	-	-	-	-
Replace 2008 Crown Vic- vehicle # 2372	25 (yes)	48,000	-	-	-	-	-
Replace 2008 Crown Vic- vehicle # 2374	25 (yes)	48,000	-	-	-	-	-
Replace 2008 Gran Prix - vehicle # 2394	24 (yes)	48,000	-	-	-	-	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

<i>Item Description</i>	<i>Garage Class</i>						
	<i>Score <sup>(1)</sup></i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>FY 2020-21</i>
Replace 2007 Crown Vic – vehicle # 2330	38 (yes)	48,000	-	-	-	-	-
Replace 2007 Crown Vic – vehicle # 2325	35 (yes)	48,000	-	-	-	-	-
Annual replacement schedule		-	576,000	576,000	576,000	576,000	576,000
Storage for server (Body Cameras)		10,000	-	-	-	-	-
Total Police		\$ 538,000	\$ 576,000	\$ 576,000	\$ 576,000	\$ 576,000	\$ 576,000

**Fire**

Radio replacements (800MHz) \$5,200 ea. - 10 year life		\$ 66,000	\$ 62,400	\$ 62,400	\$ -	\$ -	\$ -
Replace thermal imaging cameras ( 2 per year at \$12,000 each)		24,000	24,000	24,000	24,000	24,000	-
Replace vehicle exhaust equipment at Stations 1,2,3,& 5		60,000	-	-	-	-	-
Replace # 2022# CO5027 - 2004 Pierce Fire Engine - Engine 3	32 (yes)	560,000	-	-	-	-	-
Replace #1339-1998 Lafrance - Hazmat 55	36 (yes)	260,000	-	-	-	-	-
Refurbish # 2029 - Oshkosh Airport Blaze Unit (Blaze 4)		-	-	-	-	250,000	-
Replace # 4835 - 2003 Chevy Tahoe - Car 10	37 (yes)	60,000	-	-	-	-	-
Replace Main Gate-Drive to Fire Training Center/Add Security Fence		60,000	-	-	-	-	-
Replace bay heaters w/radiant heat & air movment fans (St 5)			20,000	-	-	-	-
Replace # 4836 - 2003 Chevy Tahoe - Chief 1	41 (yes)	-	60,000	50,000	-	-	-
Replace # 2033 - 2002 KME Aerial - Ladder 1		-	1,200,000	-	-	-	-
Replace # 4821 - 2005 Pierce Quint - Quint 4		-	950,000	-	-	-	-
Replace self-contained breathing apparatus (50 every 10 yrs. @ \$7,500)		-	375,000	-	-	-	-
Replace / repair driver training pad at Training Center		-	230,000	-	-	-	-
Replace # 4879 - 2004 Ford Pick-Up - Medic 5 / Brush 5		-	130,000	-	-	-	-
Replace Electronic Personnel Accountability System		-	75,000	-	-	-	-
Replace # 4808 - 2005 Ford F-550 - Medic 4		-	65,000	65,000	-	-	-
Replace / Repair / Asphalt Main Drive to Fire Training Center		-	60,000	-	-	-	-
Replace Vehicle # 005290 - 2005 Chevy Suburban - (Chief 2)		-	50,000	-	-	-	-
Replace # 1597 - Fire Safety House		-	40,000	-	-	-	-
Replace Portable Fire Extinguisher Training Simulator		-	14,000	-	-	-	-
Replace emergency shelter for mass deacon (1 per yr. @ \$11,000)		-	11,000	11,000	11,000	-	-
Replace Robotic Educational Device		-	6,000	-	-	-	-
Replace # 5478 - 2007 Pierce Fire Engine - Engine 1		-	-	550,000	-	-	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

<i>Item Description</i>	<i>Garage Class Score <sup>(1)</sup></i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>FY 2020-21</i>
Replace # 5492 - Ford F-450 - Medic 1		-	-	100,000	-	-	-
Replace # 4762 - 2008 Pierce Fire Engine - Engine 5		-	-	-	550,000	-	-
Replace # 4847 - 2003 International Tractor - Hazmat 5		-	-	-	500,000	-	-
Replace # 5750 - 2008 Chevy Tahoe - Fire Marshal 1		-	-	-	50,000	-	-
Replace # 5752 - 2008 Chevy Tahoe - Fire Marshal 2		-	-	-	50,000	-	-
Total Fire		\$ 1,090,000	\$ 3,372,400	\$ 862,400	\$ 1,185,000	\$ 274,000	\$ -

**Information Technology**

SQL Refresh		\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ -	\$ -
Remote Access Refresh (Hardware)		5,000	-	-	-	17,000	-
Core switch replacements		-	30,000	-	-	-	-
Wireless Refresh (Access Points)		-	7,500	7,500	-	-	-
Blade Server Refresh		-	-	50,000	50,000	-	-
Firewalls Refresh		-	-	15,000	-	-	-
Replace vehicle # C05297 2003 Chrysler Pacifica		-	-	-	25,000	-	-
Tier 4 Storage (Security Cameras)		-	-	-	5,000	-	-
Total IS		\$ 20,000	\$ 52,500	\$ 87,500	\$ 95,000	\$ 17,000	\$ -
<b>Total General Fund 110</b>		<b>\$ 1,956,200</b>	<b>\$ 4,463,900</b>	<b>\$ 1,781,900</b>	<b>\$ 2,074,000</b>	<b>\$ 1,157,000</b>	<b>\$ 826,000</b>

**Parks & Recreation - Recreation**

Replace #2158 2003 Chevy. Athletic Dir. Truck		\$ -	\$ 32,000	\$ -	\$ -	\$ -	\$ -
Replace # 1937 '90 Bus (with used bus)		-	-	10,000	-	-	-
Replace #2276 2006 Ford Escape (w/ larger used SUV)		-	-	30,000	-	-	-
Total P&R Recreation		\$ -	\$ 32,000	\$ 40,000	\$ -	\$ -	\$ -

**Parks & Recreation - Parks Maintenance**

Replace mower #4745		\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Infield Pro		15,000	-	-	-	-	-
Replace ball field lights at Don Griffin Park with control link		-	170,000	-	-	-	-
Replace ball fence at Sunset Park		45,000	-	-	-	-	-
Replace truck #1691	35 (yes)	40,000	-	-	-	-	-
Replace truck #1692	37 (yes)	40,000	-	-	-	-	-
Replace truck #2147	34 (yes)	30,000	-	-	-	-	-
Replace loader #1362		-	60,000	-	-	-	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

<i>Item Description</i>	<i>Garage Class Score <sup>(1)</sup></i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>FY 2020-21</i>
Replace leaf box #5737		-	32,800	-	-	-	-
Replace Creft Park Ball field lighting		-	-	132,000	-	-	-
Replace mowers #5282 & 4915		-	-	100,000	-	-	-
Replace leaf box #5738		-	-	35,000	-	-	-
Replace Slope Mower		-	-	-	60,000	-	-
Replace mowers #1726 & 1728		-	-	-	50,000	-	-
Replace truck #1836		-	-	-	40,000	-	-
Replace turf tractor #32		-	-	-	40,000	-	-
Replace 15' Bush Hog		-	-	-	15,000	-	-
Replace mower #2829		-	-	-	-	50,000	-
Replace 7' Bush Hog		-	-	-	-	12,000	-
Replace City Hall chiller		-	-	-	-	-	400,000
		\$ 185,000	\$ 262,800	\$ 267,000	\$ 205,000	\$ 62,000	\$ 400,000

**Parks & Recreation - Facilities Maintenance**

Parks Maintenance Facility Roof replacement	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
HVAC replacements/HVAC inventory	100,000	100,000	72,000	49,900	126,500	-
Total P&R Facilities Maintenance	\$ 300,000	\$ 100,000	\$ 72,000	\$ 49,900	\$ 126,500	\$ -

Total Parks and Recreation 130

**\$ 485,000 \$ 394,800 \$ 379,000 \$ 254,900 \$ 188,500 \$ 400,000**

Total Funds 110 & 130

**\$ 2,441,200 \$ 4,858,700 \$ 2,160,900 \$ 2,328,900 \$ 1,345,500 \$ 1,226,000**

<b>GF Funding Sources:</b>	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>
Operating Revenue (annual)	\$ 652,187	\$ 2,528,700	\$ 1,410,900	\$ 1,068,900	\$ 1,085,500	\$ 976,000
Grants / Oth External Funding	275,000	180,000	200,000	210,000	260,000	250,000
Fund Balance Appropriation	688,200	-	-	-	-	-
Allocations to Other Funds	5,813	-	-	-	-	-
Installment Financing	820,000	2,150,000	550,000	1,050,000	-	-
<b>TOTAL AVAILABLE</b>	<b>\$ 2,441,200</b>	<b>\$ 4,858,700</b>	<b>\$ 2,160,900</b>	<b>\$ 2,328,900</b>	<b>\$ 1,345,500</b>	<b>\$ 1,226,000</b>
<b>TOTAL REQUESTED</b>	<b>\$ 2,441,200</b>	<b>\$ 4,858,700</b>	<b>\$ 2,160,900</b>	<b>\$ 2,328,900</b>	<b>\$ 1,345,500</b>	<b>\$ 1,226,000</b>
<b>Net Overage/ (Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Parks & Recreation - Golf Course**

Replace 2001 Toro 455D Rough Mower #1953	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -
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**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

<i>Item Description</i>	<i>Garage Class Score <sup>(1)</sup></i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>FY 2020-21</i>
Replace 2000 Toro 3250D Greens Mower #1725		-	41,200	-	-	-	-
Replace 2001 Toro 3100D Trim Mower #1972		-	-	32,000	-	-	-
Replace 2005 Toro 6500D Fairway Mower #5322		-	-	62,000	-	-	65,000
Replace 2000 Toro 3250D Greens mower #2007		-	41,200	-	-	-	-
Replace 2001 Toro 325D Deck Mower #1957 w/ Zero Turn Mower		-	15,000	-	-	-	-
Replace 2008 Buffalo Twin Turbine Blower #1724		-	12,000	-	-	-	-
Replace 1997 John Deere 5310 Tractor #1958		-	-	30,000	-	-	-
Replace 1998 Toro Workman Utility Cart #5742		-	20,000	-	-	-	-
Replace 1993 Bedknife Grinder #1975		-	-	20,000	-	-	-
Replace 2007 Toro Ground Master 4700 Rough Mower #9153		-	-	-	65,000	-	-
Replace 2002 Teratopper Topdresser #1716		-	-	21,000	-	-	-
Replace 2006 H&H Fairway Sprayer #5744		-	-	-	-	23,000	-
Replace 2009 Kubota 905D-E Utility Truck #1743		-	-	-	20,000	-	-
Replace Toro Sand Pro 5040 #1733		-	-	-	-	20,000	-
Replace 2001 Chevy Pickup Truck #1994		-	-	-	-	-	35,000
Replace Toro 5510 D Fairway Mower #2231		-	-	-	-	65,000	-
Replace Toro 3500 Rough Mower #		-	-	-	-	35,000	-
		\$ 65,000	\$ 129,400	\$ 165,000	\$ 85,000	\$ 143,000	\$ 100,000
<b>Total Golf Course 131</b>		<b>\$ 65,000</b>	<b>\$ 129,400</b>	<b>\$ 165,000</b>	<b>\$ 85,000</b>	<b>\$ 143,000</b>	<b>\$ 100,000</b>

**MCC Funding Sources:**

	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>FY 2020-21</b>
Operating Revenue (annual)	\$ -	\$ 129,400	\$ 103,000	\$ 20,000	\$ 78,000	\$ 35,000
Subsidy from General Fund	-	-	-	-	-	-
Fund Balance Appropriation (General Fund)	65,000	-	-	-	-	-
Installment Financing	-	-	62,000	65,000	65,000	65,000
<b>TOTAL AVAILABLE</b>	<b>\$ 65,000</b>	<b>\$ 129,400</b>	<b>\$ 165,000</b>	<b>\$ 85,000</b>	<b>\$ 143,000</b>	<b>\$ 100,000</b>
<b>TOTAL REQUESTED</b>	<b>\$ 65,000</b>	<b>\$ 129,400</b>	<b>\$ 165,000</b>	<b>\$ 85,000</b>	<b>\$ 143,000</b>	<b>\$ 100,000</b>
<b>Net Overage/ (Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Aquatics & Fitness Center**

Treadmill replacements 8 @ \$5,251/ea.	\$ 42,008	\$ 250,000	\$ 65,000	\$ 70,000	\$ 70,000	\$ -
HVAC replacements	25,000	15,000	-	20,000	-	-
Replace School Bus	12,000	-	-	-	-	-
Install Front MAFC Sign	12,000	-	-	-	-	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

Item Description	Garage Class Score <sup>(1)</sup>						
		FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Industrial dryers		-	-	-	7,000	-	-
Security server		-	-	-	15,000	-	-
Fitness room lighting replacement		-	-	-	35,000	-	-
Waterpark beachfront replacement		-	-	-	35,000	-	-
Replace industrial washing machine		-	-	20,000	-	-	-
Resurfacing and stripping parking lots		-	-	-	-	20,000	-
Membership software replacement		-	25,000	-	-	-	-
Pool vacuum		-	-	-	5,500	-	-
Aerobic room floor replacement		-	-	11,000	-	-	-
Replace walking track floor		-	-	-	45,000	-	-
Replace Hot Water Boilers		-	-	-	40,000	-	-
		\$ 91,008	\$ 290,000	\$ 96,000	\$ 272,500	\$ 90,000	\$ -
Total Aquatics & Fitness Center 132		\$ 91,008	\$ 290,000	\$ 96,000	\$ 272,500	\$ 90,000	\$ -

**MAFC Funding Sources:**

Operating Revenue (annual)  
Fund Balance Appropriation  
Installment Financing  
**TOTAL AVAILABLE**  
**TOTAL REQUESTED**  
**Net Overage/ (Shortage)**

FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
\$ 91,008	\$ 290,000	\$ 96,000	\$ 272,500	\$ 90,000	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
\$ 91,008	\$ 290,000	\$ 96,000	\$ 272,500	\$ 90,000	\$ -
\$ 91,008	\$ 290,000	\$ 96,000	\$ 272,500	\$ 90,000	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Water Resources - Administration & Engineering**

Replace # 1164 '98 Ford Ranger	29 (yes)	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace #2145 Ford Explorer		-	-	30,000	-	-	-
		\$ 25,000	\$ -	\$ 30,000	\$ -	\$ -	\$ -

**Water Resources - Maintenance**

Replace #1163 '98 Ford Jet Vac Truck	37 (yes)	\$ 185,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace #2195 F250 Utility Truck	36 (yes)	30,000	-	-	-	-	-
Replace #1165 Honda ATV	29 (yes)	7,000	-	-	-	-	-
Replace #2317 Wachs Valve Machine <sup>(1)</sup>	17 (yes)	62,500	-	-	-	-	-
Replace #2279, 2WD Truck		-	-	-	-	25,000	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

Item Description	Garage Class	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
	Score <sup>(1)</sup>						
Replace #923 97 Thompson Trash Pump		-	-	-	-	20,000	-
Replace #2052 F550 Utility Truck		-	-	-	45,000	-	-
Replace #1701 New Holland Back hoe		-	-	-	80,000	-	-
Replace #936 Hudson Trailer		-	-	20,000	-	-	-
Replace Air Compressor 103		-	-	25,000	-	-	-
Replace #1489 Jet Sreco Trailer		-	-	40,000	-	-	-
Replace #2307 F250 Utility Truck		-	-	45,000	-	-	-
Replace #2000 Freightliner Jet Truck		-	250,000	-	-	-	-
		\$ 284,500	\$ 250,000	\$ 130,000	\$ 125,000	\$ 45,000	\$ -

<sup>(1)</sup> Approved in FY15. Department has requested it be delayed until FY16

**Water Resources - Construction**

Replace#0671 2000 4300 Link Belt Excavator (w/ mini excavator+ trade in allowance)	25 (yes)	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace# 4426 2002 Case Super M Backhoe		-	100,000	-	-	-	-
Replace#4913 2004 Chevy Flat Bed Dump		-	65,000	-	-	-	-
Replace#4881 2003 4WD Chevy Pick Up		-	30,000	-	-	-	-
Replace Wacker Roller Compactor		-	30,000	-	-	-	-
Replace #551 '95 Ingersoll Rand Compressor		-	25,000	-	-	-	-
Replace #549 '96 Samsung Loader		-	-	165,000	-	-	-
Replace#0001341 McLaughlin boring machine		-	-	70,000	-	-	-
Replace #1240 '98 Tandem Axle Dump Truck		-	-	-	165,000	-	-
Replace#4412 2001 Sterling Street Flusher		-	-	-	110,000	-	-
Replace #1241 '98 Tandem Axle Dump Truck		-	-	-	-	165,000	-
Rebuild #720 '91 Low Boy Tractor		-	-	-	-	30,000	-
Rebuild #720-2 '96 Low Boy Trailer		-	-	-	-	20,000	-
		\$ 70,000	\$ 250,000	\$ 235,000	\$ 275,000	\$ 215,000	\$ -

**Water Resources - Water Treatment Plant**

Replace Washwater Pump		\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Filter Control Valves and Meters #2 & 3		65,000	-	-	-	-	-
Security Camera Replacement		16,000	-	-	-	-	-
Replace # 680 Skid Steer Loader	31 (yes)	35,000	-	-	-	-	-
Replace Commercial Mower		-	13,000	-	-	-	-
Replace Asphalt at Sludge Truck Entrance Gate with Concrete		-	40,000	-	-	-	-
Replace Raw Water Pump VFD's		-	140,000	-	-	-	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

Item Description	Garage Class Score <sup>(1)</sup>						
		FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Replace Sludge Beds		-	-	84,000	84,000	84,000	-
Replace Coating on Sedimentation Basins		-	-	100,000	75,000	-	-
Remodel Control Building		-	-	-	50,000	-	-
Replace Asphalt at WTP		-	-	-	-	100,000	-
		\$ 206,000	\$ 193,000	\$ 184,000	\$ 209,000	\$ 184,000	\$ -
<b>Water Resources - Wastewater Treatment Plant</b>							
Replace (2 ) Aeration Blowers		\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Kubota mower		13,000	-	-	-	-	-
Replace #2135 '04 Chevy 1/2 Ton Pickup	26 (yes)	25,000	-	-	-	-	-
Replace 3rd Aeration Blower		-	250,000	-	-	-	-
Replace IPS Influent Pump #5		-	150,000	-	-	-	-
Replace RAS Pumps 1,2, 3 and Starters + Controls		-	150,000	-	-	-	-
Replace Influent Screens		-	50,000	-	-	-	-
Wastewater Plant 1600kW generator Replacement		-	-	800,000	-	-	-
Replace IPS Influent Pump #6		-	-	150,000	-	-	-
Repair Conduit/Settlement at IPS #2		-	-	100,000	-	-	-
Repair Filter Building Drainage		-	-	75,000	-	-	-
Replace Samsung loader		-	-	50,000	-	-	-
Replace skid steer loader		-	-	35,000	-	-	-
Replace #2251 3/4 Ton 4wd pickup		-	-	30,000	-	-	-
Replace Operator utility vehicle		-	-	13,000	-	-	-
Replace Belt Press		-	-	-	350,000	-	-
Replace/Rebuild Filter Blowers		-	-	-	45,000	-	-
Replace/Rebuild Backwash Supply Pumps		-	-	-	-	125,000	-
Replace Filter Media		-	-	-	-	100,000	-
		\$ 538,000	\$ 600,000	\$ 1,253,000	\$ 395,000	\$ 225,000	\$ -
<b>Total Water Resources 510</b>		<b>\$ 1,123,500</b>	<b>\$ 1,293,000</b>	<b>\$ 1,832,000</b>	<b>\$ 1,004,000</b>	<b>\$ 669,000</b>	<b>\$ -</b>

**WR Funding Sources:**

Operating Revenue (annual)  
Fund Balance Appropriation  
Installment Financing  
**TOTAL AVAILABLE**  
**TOTAL REQUESTED**  
**Net Overage/ (Shortage)**

FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
\$ 1,123,500	\$ 1,293,000	\$ 1,832,000	\$ 1,004,000	\$ 669,000	\$ -
-	-	-	-	-	-
-	-	-	-	-	-
<b>\$ 1,123,500</b>	<b>\$ 1,293,000</b>	<b>\$ 1,832,000</b>	<b>\$ 1,004,000</b>	<b>\$ 669,000</b>	<b>\$ -</b>
<b>\$ 1,123,500</b>	<b>\$ 1,293,000</b>	<b>\$ 1,832,000</b>	<b>\$ 1,004,000</b>	<b>\$ 669,000</b>	<b>\$ -</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

Item Description	Garage Class	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
	Score <sup>(1)</sup>						
<b>Stormwater</b>							
Mini-Excavator to replace #2398 (2009)		\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Tandem Truck to replace # 2185 (2004) Powell Bill		-	-	140,000	-	-	-
Street Sweeper to replace #2524 (2011)		-	-	-	275,000	-	-
Street Sweeper to replace #2525 (2011)		-	-	-	275,000	-	-
SUV to replace #2428 (2009)		-	-	-	-	35,000	-
Tractor to replace #2465 (2010)		-	-	-	-	-	40,000
Total Stormwater 520		\$ -	\$ 100,000	\$ 140,000	\$ 550,000	\$ 35,000	\$ 40,000

**SU Funding Sources:**

Operating Revenue (annual)  
Fund Balance Appropriation  
Installment Financing  
**TOTAL AVAILABLE**  
**TOTAL REQUESTED**  
**Net Overage/ (Shortage)**

FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
\$ -	\$ 100,000	\$ 140,000	\$ -	\$ 35,000	\$ 40,000
-	-	-	-	-	-
-	-	-	550,000	-	-
<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 140,000</b>	<b>\$ 550,000</b>	<b>\$ 35,000</b>	<b>\$ 40,000</b>
<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 140,000</b>	<b>\$ 550,000</b>	<b>\$ 35,000</b>	<b>\$ 40,000</b>
<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Electrical**

Replace vehicle # 2244 '06 line truck	27 (yes)	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace vehicle # 2179 '97 3 reel turret trailer	23 (yes)	50,000	-	-	-	-	-
Replace vehicle # 2353 '07 Chevy utility van	17 (no)	-	40,000	-	-	-	-
Replace vehicle # 2322 '07 Ford truck	33 (yes)	40,000	-	-	-	-	-
Replace Locator, Line and Fault 8-16-32 KV # 1016		-	25,000	-	-	-	-
Replace Locator Impulse Fault # 1023		-	35,000	-	-	-	-
Replace vehicle # 2212 '01 trailer, 10-ton Beavertail		-	40,000	-	-	-	-
Replace vehicle # 1817 '01 trencher		-	50,000	-	-	-	-
Replace Volt Recorder Units (3) Asset # 1029		-	21,000	-	-	-	-
Replace Sectionalizer & TDR Asset # 1028		-	35,000	-	-	-	-
Replace Oil Filter Pump Asset # 1030		-	30,000	-	-	-	-
Replace Locator HV Cable Fault Asset #1199		-	35,000	-	-	-	-
Replace vehicle # 2042 '92 equipment trailer		-	-	40,000	-	-	-
Replace vehicle # 2082 '90 equipment trailer		-	-	40,000	-	-	-
Replace Vehicle # 2464 '09 100 Ft. Bucket Truck		-	-	350,000	-	-	-
Replace vehicle # 2424 '09 Toyota Highlander Hybrid		-	-	-	50,000	-	-

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

<i>Item Description</i>	<i>Garage Class Score <sup>(1)</sup></i>						
		<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>FY 2020-21</i>
Replace vehicle # 2432 '09 Toyota Highlander Hybrid		-	-	-	50,000	-	-
Replace vehicle # 2434 '09 Toyota Highlander Hybrid		-	-	-	50,000	-	-
Replace vehicle # 2454 '09 bucket truck		-	-	-	200,000	-	-
Replace vehicle # 2466 '10 Mini Skid Loader w/Attachments		-	-	-	-	75,000	-
Replace vehicle #2504 '10 Cable Pusher		-	-	-	-	75,000	-
Replace vehicle # 2463 '10 85 Ft.Bucket Truck		-	-	-	-	300,000	-
Replace Vehicle # 2532, '11 4WD Pickup Truck w/Service Body		-	-	-	-	-	50,000
Replace Vehicle # 2559, '11 Mini Excavator		-	-	-	-	-	100,000
Replace Vehicle # 2529, '11 Backhoe		-	-	-	-	-	100,000
Replace Vehicle # 2502, '11 Knuckle Boom Crane		-	-	-	-	-	225,000
Replace Vehicle # 2499, '11 Digger Derrick		-	-	-	-	-	275,000
		\$ 340,000	\$ 311,000	\$ 430,000	\$ 350,000	\$ 450,000	\$ 750,000

Total Electric Fund 540

\$ 340,000 \$ 311,000 \$ 430,000 \$ 350,000 \$ 450,000 \$ 750,000

**EL Funding Sources:**

Operating Revenue (annual)  
Fund Balance Appropriation  
Installment Financing

**TOTAL AVAILABLE**

**TOTAL REQUESTED**

**Net Overage/ (Shortage)**

<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>FY 2020-21</i>
\$ 340,000	\$ 311,000	\$ 430,000	\$ 350,000	\$ 450,000	\$ 750,000
-	-	-	-	-	-
-	-	-	-	-	-
\$ 340,000	\$ 311,000	\$ 430,000	\$ 350,000	\$ 450,000	\$ 750,000
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

	Garage Class						
Item Description	Score <sup>(1)</sup>	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
<b>Natural Gas</b>							
F-150 #2379 Replacement, 1 Ton DRW 4x4 with KUV Van Body	27 (yes)	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace Hawk 46 Leak Detector SN#805216		11,000	-	-	-	-	-
F-250 Pickup Replacement, #2393		-	-	-	-	-	60,000
F-250 Pickup Replacement, #2394		-	-	-	-	-	60,000
F-350 Pickup Bi-Fuel Replacement, #2380		-	-	-	-	60,000	-
Replace Hawk 46 Leak Detector SN#810310		-	-	11,000	-	-	-
1500 Chevrolet Pickup Bi Fuel Replacement, #2266		-	-	75,000	-	-	-
Ford Service Truck Replacement, #1149		-	-	-	75,000	-	-
Replace Hawk 46 Leak Detector SN#805220		-	11,000	-	-	-	-
Lincoln Electric Welder Replacement, #2002		-	20,000	-	-	-	-
Welding Truck-F350 4x4 Replacement, #1995		-	75,000	-	-	-	-
Total Gas 560		\$ 91,000	\$ 106,000	\$ 86,000	\$ 75,000	\$ 60,000	\$ 120,000
<b>NG Funding Sources:</b>							
Operating Revenue (annual)		\$ 91,000	\$ 106,000	\$ 86,000	\$ 75,000	\$ 60,000	\$ 120,000
Fund Balance Appropriation		-	-	-	-	-	-
Installment Financing		-	-	-	-	-	-
TOTAL AVAILABLE		\$ 91,000	\$ 106,000	\$ 86,000	\$ 75,000	\$ 60,000	\$ 120,000
TOTAL REQUESTED		\$ 91,000	\$ 106,000	\$ 86,000	\$ 75,000	\$ 60,000	\$ 120,000
Net Overage/ (Shortage)		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Airport</b>							
15K gal fuel tank & leak protection		\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -
Service truck replacement # 1849		-	25,000	-	-	-	-
Replace GPU		-	10,000	-	-	-	-
Total Airport 580		\$ 250,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**EQUIPMENT REPLACEMENTS**

		Garage Class						
Item Description		Score <sup>(1)</sup>	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
AP Funding Sources:			FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Operating Revenue (annual)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants / Oth External Funding			-	-	-	-	-	-
Subsidy from General Fund			-	35,000	-	-	-	-
Fund Balance Appropriation (General Fund)			250,000	-	-	-	-	-
Installment Financing			-	-	-	-	-	-
TOTAL AVAILABLE			\$ 250,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
TOTAL REQUESTED			\$ 250,000	\$ 35,000	\$ -	\$ -	\$ -	\$ -
Net Overage/ (Shortage)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Solid Waste								
Replace #1336 '99 Ford Ranger (wrecked per garage)		Yes	\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -
Total Solid Waste 590			\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -
GA Funding Sources:			FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Operating Revenue (annual)			\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance Appropriation			-	-	-	-	-	-
Installment Financing			-	-	-	-	-	-
TOTAL AVAILABLE			\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL REQUESTED			\$ 24,000	\$ -	\$ -	\$ -	\$ -	\$ -
Net Overage/ (Shortage)			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand Total - All Funds			\$ 4,425,708	\$ 7,123,100	\$ 4,909,900	\$ 4,665,400	\$ 2,792,500	\$ 2,236,000

<sup>(1)</sup> Garage evaluation score and class descriptions:

<18 Points    28-30 Points  
 18-22 Points    > 30 Points  
 23-27 Points



**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b><u>City Manager</u></b>						
Downtown parking structure*	\$ -	\$ -	\$ -	\$ 5,800,000	\$ -	\$ -
* Contingent upon participation by Union County	\$ -	\$ -	\$ -	\$ 5,800,000	\$ -	\$ -
Total City Administration	\$ -	\$ -	\$ -	\$ 5,800,000	\$ -	\$ -
<b><u>Economic Development</u></b>						
Land options for future industrial area(s) - Industrial Park #3	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Speculative building (30,000 SF - AeroPointe Industrial Park)	-	1,800,000	-	-	-	-
Industrial Park #3 planning and infrastructure development	-	350,000	2,000,000	2,000,000	2,000,000	-
Industrial pad development - Monroe Corp Ctr & AeroPointe Phs I	-	300,000	300,000	-	-	-
Monroe Corporate Ctr Phs I-II Sidewalk/Landscape Completion	-	180,000	-	-	-	-
Speculative building #4 (100,000 SF - MCC Industrial Park)	-	-	3,000,000	-	-	-
Total Economic Development	\$ 150,000	\$ 2,780,000	\$ 5,300,000	\$ 2,000,000	\$ 2,000,000	\$ -
<b><u>Finance &amp; Administration - Garage</u></b>						
Concrete Pads for portable mobile lifts	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -
<b><u>Finance &amp; Administration - Warehouse</u></b>						
Air curtains (ES Bldg.)		\$ 13,000	\$ -	\$ -	\$ -	\$ -
Add on to wire storage shed	-	60,000	-	-	-	-
	\$ -	\$ 73,000	\$ -	\$ -	\$ -	\$ -
Total Finance	\$ -	\$ 88,000	\$ -	\$ -	\$ -	\$ -
<b><u>Engineering - Engineering Services</u></b>						
New Sidewalk Construction & Sidewalk Maintenance	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
MCC lower parking lot resurfacing	72,000	-	-	-	-	-
Parking lot resurfacing (City Hall - Crowell St)	48,000	-	-	-	-	-
Public Parking Lot off Morgan St. (btw. Customer Service & Hayne)	30,000	-	-	-	-	-
Winchester Center Parking lot repair	26,000	-	-	-	-	-
MCC Road resurfacing (that serves middle & upper prkg lots)	21,000	-	-	-	-	-
Parking lot resurfacing (Church St at RR Depot)	-	158,000	-	-	-	-
Pave parking lot at homeless shelter	-	20,000	-	-	-	-
	\$ 397,000	\$ 378,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b><u>Engineering - Street</u></b>						
Resurface city streets (\$5 vehicle tax) (\$300K FB approp FY14-FY18)	\$ 442,323	\$ 442,323	\$ 442,323	\$ 142,323	\$ 142,323	\$ 142,323
Resurface city streets- local residential to 20 yr. cycle	-	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Salt/sand storage shed	-	75,000	-	-	-	-
	<u>\$ 442,323</u>	<u>\$ 1,517,323</u>	<u>\$ 1,442,323</u>	<u>\$ 1,142,323</u>	<u>\$ 1,142,323</u>	<u>\$ 1,142,323</u>
<b><u>Engineering - Powell Bill</u></b>						
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Total Engineering	<u>\$ 839,323</u>	<u>\$ 1,895,323</u>	<u>\$ 1,642,323</u>	<u>\$ 1,342,323</u>	<u>\$ 1,342,323</u>	<u>\$ 1,342,323</u>
<b><u>Police</u></b>						
Land for new PD Bldg	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
New Police Dept Bldg	-	500,000	500,000	4,900,000	-	-
Total Police	<u>\$ -</u>	<u>\$ 500,000</u>	<u>\$ 800,000</u>	<u>\$ 4,900,000</u>	<u>\$ -</u>	<u>\$ -</u>
<b><u>Fire</u></b>						
New Emergency Traffic Signal Station 5	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -
All Terrain Vehicle	25,000	-	-	-	-	-
New 4 wheel drive pickup for new Asst Fire Marshall	50,000	-	-	-	-	-
Fire Station 6 (additional station in northwest area)	-	3,500,000	-	-	-	-
Fire Administration renovation at City Hall (Old Station 1)	-	1,484,760	-	-	-	-
Fire Engine for Station 6	-	500,000	-	-	-	-
New Fire Station 1	-	450,000	3,300,000	-	-	-
Medic Unit for Station 6	-	75,000	-	-	-	-
4WD Pickup w/emergency equip. for Asst. Fire Marshal (new)	-	50,000	-	-	-	-
New Opticom Traffic Control Devices (3 intersections @ \$6K ea.)	-	45,000	45,000	45,000	-	-
Breathing apparatus for new staff at station 6 (4 @ \$7,500)	-	30,000	-	-	-	-
Live burn bldg. at Fire Training Ctr (possible cost share w/Union Co)	-	-	1,000,000	-	-	-
Fire Station renovations (bathrooms -Stations 2,3 & 5)	-	-	150,000	-	-	-
HazMat ID / Gas ID Package for HazMat Unit	-	-	125,000	-	-	-
Fire Safety / Emergency Preparedness Unit for Adult Public Ed	-	-	-	80,000	-	80,000
Total Fire	<u>\$ 125,000</u>	<u>\$ 6,134,760</u>	<u>\$ 4,620,000</u>	<u>\$ 125,000</u>	<u>\$ -</u>	<u>\$ 80,000</u>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b><u>Information Technology (City Wide - All Funds)</u></b>						
Time and Attendance System	\$ 61,000	\$ -	\$ -	\$ -	\$ -	\$ -
HTE OneSolution (Community, Financial, Work orders & Fleet)	-	-	-	600,000	-	-
HTEOneSolution (Utilities) estimate	-	-	-	100,000	-	-
HTEOneSolution (Tax) estimate	-	-	-	75,000	-	-
Total IT (City Wide)	\$ 61,000	\$ -	\$ -	\$ 775,000	\$ -	\$ -
<b><u>Information Technology (Division)</u></b>						
Tier Two Storage	\$ 20,000	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ 15,000
Fire Suppression Data Center CH	20,000	-	-	-	-	-
Tier Three Storage	20,000	-	20,000	20,000	-	20,000
Tier Three Storage	-	60,000	-	60,000	-	-
Tier Three Storage	-	-	5,000	-	-	5,000
Tier Three Storage	-	-	-	20,000	-	-
Tier Three Storage	-	-	-	-	-	2,300,000
Tier Four Storage	5,000	-	-	-	-	-
Total IT (Division)	\$ 65,000	\$ 75,000	\$ 25,000	\$ 115,000	\$ -	\$ 2,340,000
Total IS	\$ 126,000	\$ 75,000	\$ 25,000	\$ 890,000	\$ -	\$ 2,340,000
Total General Fund	\$ 1,240,323	\$ 11,473,083	\$ 12,387,323	\$ 9,257,323	\$ 3,342,323	\$ 3,762,323
<b><u>General Fund Funding Sources:</u></b>						
Operating Revenue (annual)	\$ 50,000	\$ 8,368,083	\$ 9,957,323	\$ 4,227,323	\$ 3,212,323	\$ 3,632,323
\$5 Vehicle Tax	142,323	130,000	130,000	130,000	130,000	130,000
Grants / Oth External Funding	-	-	-	-	-	-
Fund Balance Appropriation	547,109	-	-	-	-	-
GO Bond Issue	-	-	-	-	-	-
Fund Balance - Formal Assignment for Streets	300,000	300,000	300,000	-	-	-
Electric Fund	150,000	2,100,000	2,000,000	-	-	-
Allocation to Enterprise Funds	50,891	-	-	-	-	-
Installment Financing	-	575,000	-	4,900,000	-	-
<b>TOTAL AVAILABLE</b>	<b>\$ 1,240,323</b>	<b>\$ 11,473,083</b>	<b>\$ 12,387,323</b>	<b>\$ 9,257,323</b>	<b>\$ 3,342,323</b>	<b>\$ 3,762,323</b>
<b>TOTAL REQUESTED</b>	<b>\$ 1,240,323</b>	<b>\$ 11,473,083</b>	<b>\$ 12,387,323</b>	<b>\$ 9,257,323</b>	<b>\$ 3,342,323</b>	<b>\$ 3,762,323</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b><u>Parks &amp; Recreation - Recreation</u></b>						
Greenway Capital Reserve Fund	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -
Aquatic Center-Parks Williams Greenway <sup>(1)(2)</sup>	-	GW Reserves	-	-	-	-
Winchester Teen Center (GB1501)	-	TBD	-	-	-	-
Phase I Entry Way Park Skyway, may chg. based on new master plan	-	-	1,500,000	-	-	-
New Senior Center (sell existing bldg.)	-	3,300,000	-	-	-	-
Phase III Parks Williams Athletic Complex	-	2,000,000	-	-	-	-
Dog Park	-	30,000	-	-	-	-
Creft Park-Don Griffin Greenway Phase I(1)	-	-	-	-	-	GW Reserves
Creft Park-Don Griffin Greenway Phase II(1)	-	-	-	-	-	GW Reserves
Phase III Historic Greenway(1)	-	-	-	-	-	GW Reserves
Phase II Historic Greenway(1)	-	-	-	-	-	GW Reserves
Phase II Entry Way Park	-	-	-	-	-	1,500,000
Phase I Westside Park	-	-	-	-	-	1,500,000
Phase II Old Rolling Hills Neighborhood Park	-	-	-	-	-	1,500,000
Phase II Westside Park	-	-	-	-	-	1,500,000
Phase I Old Rolling Hills Neighborhood Park	-	-	-	-	-	750,000
Phase IV Parks Williams Athletic Cmplx (Miracle Field) PARTF Match	-	-	1,000,000	-	-	-
<b>Total P&amp;R Recreation</b>	<b>\$ 100,000</b>	<b>\$ 5,430,000</b>	<b>\$ 2,600,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 6,750,000</b>
<i>(1) To be paid for with funds accumulated in the Greenways Reserve Fund and grants.</i>						
<i>(2) See Aquatic Center for additional \$100K in funding</i>						
<b><u>Parks &amp; Recreation - Parks Maintenance</u></b>						
Belk-Tonawanda Comprehensive Renovation	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
Maintenance office for Parks Maintenance Superintendent	-	10,000	-	-	-	-
	<b>\$ 200,000</b>	<b>\$ 10,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Parks and Recreation</b>	<b>\$ 300,000</b>	<b>\$ 5,440,000</b>	<b>\$ 2,600,000</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 6,750,000</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<i>Parks &amp; Recreation</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Operating Revenue	\$ 100,000	\$ 1,040,000	\$ 2,600,000	\$ 100,000	\$ -	\$ 6,750,000
Grants / Oth External Funding	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -
Sale or Trade-in	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -
Installment Financing	\$ -	\$ 2,800,000	\$ -	\$ -	\$ -	\$ -
Transfer from Other Funds	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -
Greenway Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gen Fund Balance Appropriation	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	\$ 300,000	\$ 5,440,000	\$ 2,600,000	\$ 100,000	\$ -	\$ 6,750,000
<b>TOTAL REQUESTED</b>	\$ 300,000	\$ 5,440,000	\$ 2,600,000	\$ 100,000	\$ -	\$ 6,750,000
<b>Net Overage/(Shortage)</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**Parks & Recreation - Golf Course**

Upgrade Irrigation Control System	\$ 58,000	\$ -	\$ -	\$ -	\$ -	\$ -
Small Sprayer for Greens	-	35,000	-	-	-	-
3 Bay Landscape Material Storage Bin with Privacy Fencing	-	-	12,000	-	-	-
New Irrigation System Front Nine	-	-	262,000	-	-	-
Single Wash Bay	-	-	35,000	-	-	-
New Irrigation System Back Nine	-	-	-	315,000	-	-
Pave Equipment Storage Area and Parking area at Maint. Shop	-	-	-	60,000	-	-
Enclose Two Outdoor Bays at Shop with and add Garage Doors	-	-	-	-	350,000	-
Replace Fertilizer and Tool Sheds	-	-	-	-	45,000	-
Add Greens Roller	-	-	-	-	30,000	-
	\$ 58,000	\$ 35,000	\$ 309,000	\$ 375,000	\$ 425,000	\$ -
<b>Total Golf Course</b>	<b>\$ 58,000</b>	<b>\$ 35,000</b>	<b>\$ 309,000</b>	<b>\$ 375,000</b>	<b>\$ 425,000</b>	<b>\$ -</b>

<i>MCC (Golf Course)</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy from the General Fund	\$ -	\$ 35,000	\$ 309,000	\$ 375,000	\$ 425,000	\$ -
Installment Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gen Fund Balance Appropriation	\$ 58,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	\$ 58,000	\$ 35,000	\$ 309,000	\$ 375,000	\$ 425,000	\$ -
<b>TOTAL REQUESTED</b>	\$ 58,000	\$ 35,000	\$ 309,000	\$ 375,000	\$ 425,000	\$ -
<b>Net Overage/(Shortage)</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b><u>Aquatics &amp; Fitness Center</u></b>						
Replacement roof sections	\$ 10,000	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -
Greenway MAFC to Parks Williams contribution	-	100,000	-	-	-	-
Waterpark renovation	-	-	-	-	-	1,500,000
	\$ 10,000	\$ 150,000	\$ 50,000	\$ -	\$ -	\$ 1,500,000
<b>Total Aquatics &amp; Fitness Center</b>	<b>\$ 10,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>

<i>MAFC (Aquatic Center)</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Operating Revenue	\$ 10,000	\$ 150,000	\$ 50,000	\$ -	\$ -	\$ -
Fund Balance Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Installment Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ 10,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>
<b>TOTAL REQUESTED</b>	<b>\$ 10,000</b>	<b>\$ 150,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,500,000</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Occupancy Tax Capital Project Fund**

Purchase 122 and 124 S. Main Street (adjacent to Center Theater)	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Occ Tx Project Fund</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

<i>Occupancy Tax Capital Project Fund</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Fund Reserves	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>TOTAL REQUESTED</b>	<b>\$ 300,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Downtown Monroe**

Decorative Crosswalks:Jefferson & Church; Franklin & Church; Windsor & Stewart	\$ 51,903	\$ -	\$ -	\$ -	\$ -	\$ -
Hayne Street Lane to Morrow sidewalk	42,740	-	-	-	-	-
Decorative Street furniture, benches and trash receptacles	-	120,000	-	-	-	-
Roundabout @ Charlotte Avenue & Lancaster Avenue	-	-	1,991,440	-	-	-
Skyway Drive Pedestrian Bridge across RR	-	-	500,000	-	-	-
Jefferson & Franklin Two Way traffic conversion	-	-	-	-	-	3,000,000
Jefferson & Franklin Roundabout (Peanut, w/conversion)	-	-	-	-	-	2,600,000
Main Street Sidewalk improvements per Master Plan	-	-	-	-	-	2,200,000
Charlotte Avenue Road Diet	-	-	-	-	-	1,050,000
Five Points area Improvements, eliminates two traffic signals	-	-	-	-	-	970,000
Jefferson Connector	-	-	-	-	-	830,000

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Alley for general purpose utility easements	-	-	-	-	-	50,000
Property Acquisitions	-	-	-	-	-	-
Gateway Park at Lancaster Ave	-	-	-	-	-	-
<b>Total Downtown Monroe</b>	<b>\$ 94,643</b>	<b>\$ 120,000</b>	<b>\$ 2,491,440</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,700,000</b>

<b>DMI (Downtown)</b>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Operating Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy from General Fund	\$ -	\$ 120,000	\$ 2,491,440	\$ -	\$ -	\$ 10,700,000
Appropriation for Fund Balance (Gen Fund)	\$ 94,643	\$ -	\$ -	\$ -	\$ -	\$ -
Grants / Oth External Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ 94,643</b>	<b>\$ 120,000</b>	<b>\$ 2,491,440</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,700,000</b>
<b>TOTAL REQUESTED</b>	<b>\$ 94,643</b>	<b>\$ 120,000</b>	<b>\$ 2,491,440</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,700,000</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Water Resources - Proposed New Equipment**

**Engineering Division**

New 1/2 Ton Pickup (for New Inspector Position)	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ -

**Construction Division**

New Traffic Control Message Board	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ 21,000	\$ -	\$ -	\$ -	\$ -	\$ -

**Water Resources - Water Capital Projects**

Catawba WTP Non Capacity Upgrades	\$ 450,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -
Water Treatment Plant sodium hypochlorite conversion	-	1,250,000	-	-	-	-
West Zone Water Main Loop (w/ possible developer cost share)	-	750,000	-	-	-	-
WTP High Service Pumps MCC Upgrade	-	100,000	-	-	-	-
Lagoon cleaning	-	100,000	-	-	-	-
John Glen Water Treatment Plant Clearwell Addition	-	-	1,500,000	-	-	-
500,000 gallon thickener addition for required reliability	-	-	1,500,000	-	-	-
Sludge dewatering belt press + Drying bed conversion	-	-	250,000	-	-	-
Water Treatment Plant Basins Coatings	-	-	-	500,000	-	-
Highway 74 12-Inch Water Main Replacement (Hospital to Tyson)	-	-	-	100,000	1,250,000	-
Water Master Plan	-	-	-	-	250,000	-
Goldmine Pumps Upgrade	-	-	-	-	250,000	-
Distribution system water quality & security monitoring sites	-	-	-	-	100,000	-
	<b>\$ 450,000</b>	<b>\$ 2,200,000</b>	<b>\$ 4,250,000</b>	<b>\$ 600,000</b>	<b>\$ 1,850,000</b>	<b>\$ -</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b>Water Resources - Wastewater Capital Projects</b>						
Wastewater Plant sodium hypochlorite/bisulfite conversion	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -
<b>Total Water Resources</b>	<b>\$ 496,000</b>	<b>\$ 3,450,000</b>	<b>\$ 4,250,000</b>	<b>\$ 600,000</b>	<b>\$ 1,850,000</b>	<b>\$ -</b>

<b>Water Res. Funding Sources:</b>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Operating Revenue (annual)	\$ 496,000	\$ 950,000	\$ 250,000	\$ 600,000	\$ 1,850,000	\$ -
Fund Balance Appropriation	\$ -	\$ -	\$ -	\$ -		\$ -
Revenue Bonds	\$ -	\$ 2,500,000	\$ 4,000,000	\$ -		\$ -
Installment Financing	\$ -	\$ -	\$ -	\$ -		\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ 496,000</b>	<b>\$ 3,450,000</b>	<b>\$ 4,250,000</b>	<b>\$ 600,000</b>	<b>\$ 1,850,000</b>	<b>\$ -</b>
<b>TOTAL REQUESTED</b>	<b>\$ 496,000</b>	<b>\$ 3,450,000</b>	<b>\$ 4,250,000</b>	<b>\$ 600,000</b>	<b>\$ 1,850,000</b>	<b>\$ -</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Stormwater - New**

Equipment wash down facility (new)	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -
Ann Street/Walter Street area drainage study	-	35,000	-	-	-	-
Fire Station No. 1 Stormwater BMP (best management practices)	-	30,000	-	-	-	-
Downtown drainage study (east side of Hayne Street)	-	-	30,000	-	-	-
	85,000	65,000	30,000	-	-	-

**Stormwater - Capital Projects**

Oak Hill Dr. Drainage Improvements Phase I (Culvert Replacement)	\$ 85,000	\$ -	\$ -	\$ -	\$ -	\$ -
Oak Hill Drive Drainage Improvements Project, Phase II	-	135,000	-	-	-	-
Church Street drainage improvement project	-	-	91,000	-	-	-
Brookgreen Drive Drainage Improvement Project	-	-	-	90,000	-	-
Water Quality CIP (capital improvement plan) projects	-	-	-	-	100,000	100,000
Pinedell Road Culvert Replacement Project	-	-	-	-	-	520,000
James Hamilton Road Culvert Replacement Project	-	-	-	-	-	417,000
Davenport drainage improvement project	-	-	-	-	-	67,000
	\$ 85,000	\$ 135,000	\$ 91,000	\$ 90,000	\$ 100,000	\$ 1,104,000
<b>Total Stormwater</b>	<b>\$ 170,000</b>	<b>\$ 200,000</b>	<b>\$ 121,000</b>	<b>\$ 90,000</b>	<b>\$ 100,000</b>	<b>\$ 1,104,000</b>



**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b>Stormwater</b>	<b>FY 2015-16</b>	<b>FY 2016-17</b>	<b>FY 2017-18</b>	<b>FY 2018-19</b>	<b>FY 2019-20</b>	<b>BEYOND</b>
Operating Revenue (annual)	\$ -	\$ 200,000	\$ 121,000	\$ 90,000	\$ 100,000	\$ 1,104,000
Fund Balance Appropriation	170,000	-	-	-	-	-
Revenue Bonds	-	-	-	-	-	-
Installment Financing	-	-	-	-	-	-
<b>TOTAL AVAILABLE</b>	<b>\$ 170,000</b>	<b>\$ 200,000</b>	<b>\$ 121,000</b>	<b>\$ 90,000</b>	<b>\$ 100,000</b>	<b>\$ 1,104,000</b>
<b>TOTAL REQUESTED</b>	<b>\$ 170,000</b>	<b>\$ 200,000</b>	<b>\$ 121,000</b>	<b>\$ 90,000</b>	<b>\$ 100,000</b>	<b>\$ 1,104,000</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Electrical Capital Projects**

4 kV Retirement	\$ 350,000	\$ -	\$ -	\$ -	\$ -	\$ -
Replace/retire uptown vault switches and cables	100,000	100,000	100,000	100,000	100,000	100,000
2nd Entrance to Goldmine Substation	90,000	-	-	-	-	-
Add Additional Rock to Substation Yards	25,000	-	-	-	40,000	40,000
2201 Walkup Ave Warehouse yard additions	100,000	-	-	-	-	-
Replace/retire old underground primary	60,000	60,000	60,000	60,000	60,000	60,000
Extend 13.2 kV Ckt along Lancaster Ave to MLK Blvd	250,000	-	-	-	-	-
Extend 13.2 kV Ckt from Goldmine Sub to MLK Blvd	150,000	-	-	-	-	-
Substation Transformer Painting	50,000	50,000	50,000	50,000	50,000	50,000
Extend 35 kV Ckt from Stafford St to Camp Sutton	300,000	300,000	300,000	250,000	250,000	-
Substation Wildlife Protection	25,000	25,000	25,000	25,000	25,000	25,000
Westwood Industrial Park - Complete UG Loop	25,000	-	-	-	-	-
Reconductor 13.2 kV Ckt #3 from 601S Sub to Cindy Dr	-	125,000	100,000	-	-	-
Reconductor 13.2 kV Ckt #1 from Walkup & McIntyre	-	150,000	100,000	-	-	-
Goldmine Additional Exit Circuit on 13.2 kV	-	150,000	150,000	-	-	-
601 North Territory line extensions	-	150,000	150,000	-	-	-
Telecommunications	-	200,000	-	200,000	200,000	-
Subdivision Construction	-	250,000	-	250,000	-	250,000
Extend 35 kV Ckt from Airport sub to Rocky River Rd	-	-	100,000	-	150,000	-
	<b>\$ 1,525,000</b>	<b>\$ 1,560,000</b>	<b>\$ 1,135,000</b>	<b>\$ 935,000</b>	<b>\$ 875,000</b>	<b>\$ 525,000</b>
<b>Total Electric</b>	<b>\$ 1,525,000</b>	<b>\$ 1,560,000</b>	<b>\$ 1,135,000</b>	<b>\$ 935,000</b>	<b>\$ 875,000</b>	<b>\$ 525,000</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b>Electric</b>	<b><i>FY 2015-16</i></b>	<b><i>FY 2016-17</i></b>	<b><i>FY 2017-18</i></b>	<b><i>FY 2018-19</i></b>	<b><i>FY 2019-20</i></b>	<b><i>BEYOND</i></b>
Operating Revenue (annual)	\$ 1,525,000	\$ 1,560,000	\$ 1,135,000	\$ 935,000	\$ 875,000	\$ 525,000
Fund Balance Appropriation	\$ -	\$ -	\$ -	\$ -		\$ -
Revenue Bonds	\$ -	\$ -	\$ -	\$ -		\$ -
Installment Financing	\$ -	\$ -	\$ -	\$ -		\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ 1,525,000</b>	<b>\$ 1,560,000</b>	<b>\$ 1,135,000</b>	<b>\$ 935,000</b>	<b>\$ 875,000</b>	<b>\$ 525,000</b>
<b>TOTAL REQUESTED</b>	<b>\$ 1,525,000</b>	<b>\$ 1,560,000</b>	<b>\$ 1,135,000</b>	<b>\$ 935,000</b>	<b>\$ 875,000</b>	<b>\$ 525,000</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Natural Gas**

Purchase New Compact Excavator (45 HP - 50 HP)	-	50,000	-	-	-	-
Purchase New Hudson Trailer for Excavator Transportation	-	15,000	-	-	-	-
<b>\$</b>	<b>\$ -</b>	<b>\$ 65,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Natural Gas Capital Projects**

Monroe Bypass	\$ 220,000	\$ 220,000	\$ -	\$ -	\$ -	\$ -
System Reinforcement Uprate Projects	100,000	100,000	-	-	-	-
Transmission Pipeline Integrity Management Assessment	47,025	47,025	17,900	17,900	17,900	17,900
System Reinforcement Projects-Miscellaneous	400,000	400,000	500,000	500,000	500,000	500,000
Subdivision Fund	100,000	100,000	200,000	200,000	200,000	200,000
Distribution Integrity Management Program	125,000	125,000	125,000	125,000	125,000	125,000
Industrial Meter Rebuilds	50,000	50,000	50,000	50,000	50,000	50,000
Groundbed Replacement	-	40,000	-	40,000	-	40,000
<b>\$</b>	<b>\$ 1,042,025</b>	<b>\$ 1,082,025</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>

**Total Gas**

<b>\$</b>	<b>1,042,025</b>	<b>\$ 1,147,025</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>
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<b>N Gas</b>	<b><i>FY 2015-16</i></b>	<b><i>FY 2016-17</i></b>	<b><i>FY 2017-18</i></b>	<b><i>FY 2018-19</i></b>	<b><i>FY 2019-20</i></b>	<b><i>BEYOND</i></b>
Operating Revenue (annual)	\$ 1,042,025	\$ 1,147,025	\$ 892,900	\$ 932,900	\$ 892,900	\$ 932,900
Fund Balance Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Installment Financing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ 1,042,025</b>	<b>\$ 1,147,025</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>
<b>TOTAL REQUESTED</b>	<b>\$ 1,042,025</b>	<b>\$ 1,147,025</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>	<b>\$ 892,900</b>	<b>\$ 932,900</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**CITY OF MONROE**  
**FY 2016 CAPITAL IMPROVEMENT BUDGET AND**  
**5 YEAR CAPITAL IMPROVEMENT PLAN**  
**STRATEGIC PLAN / CAPITAL PROJECTS**

<i>Item Description</i>	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
<b>Airport</b>						
Awning cover for mobile fuelers	\$ -	\$ 62,500	\$ -	\$ -	\$ -	\$ -
External Enhancements <sup>(1)</sup>	-	60,000	-	-	-	-
6-passager golf cart with side curtains (for customers)	-	-	7,305	-	-	-
Quonset Building demolition	-	-	-	-	1,000,000	-
Tractor/ multipurpose maintenance equipment	-	-	-	-	30,000	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 122,500</b>	<b>\$ 7,305</b>	<b>\$ -</b>	<b>\$ 1,030,000</b>	<b>\$ -</b>

<sup>(1)</sup> Enhancements include: seal & restripe parking lot; roof guttering and terminal landscaping

**Airport Capital Projects**

Terminal Remodeling/ Furniture Replacement	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -
New Bulk Storage Hangar (10,000 sf)	-	1,000,000	-	-	-	-
Corporate Aviation Center site development	-	1,000,000	-	-	-	-
Hangar construction - Condo Hangar	-	-	-	2,100,000	-	-
Control Tower (contract)	-	-	1,000,000	1,000,000	-	-
<b>Total</b>	<b>\$ -</b>	<b>\$ 2,250,000</b>	<b>\$ 1,000,000</b>	<b>\$ 3,100,000</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Total Airport</b>	<b>\$ -</b>	<b>\$ 2,372,500</b>	<b>\$ 1,007,305</b>	<b>\$ 3,100,000</b>	<b>\$ 1,030,000</b>	<b>\$ -</b>

**CMEA (Airport) Funding Sources**

	<i>FY 2015-16</i>	<i>FY 2016-17</i>	<i>FY 2017-18</i>	<i>FY 2018-19</i>	<i>FY 2019-20</i>	<i>BEYOND</i>
Operating Revenue (annual)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subsidy from General Fund	\$ -	\$ 2,372,500	\$ 1,007,305	\$ 1,000,000	\$ 1,030,000	\$ -
Sale to External Parties	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants / Oth External Funding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fund Balance Appropriation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Revenue Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Installment Financing	\$ -	\$ -	\$ -	\$ 2,100,000	\$ -	\$ -
<b>TOTAL AVAILABLE</b>	<b>\$ -</b>	<b>\$ 2,372,500</b>	<b>\$ 1,007,305</b>	<b>\$ 3,100,000</b>	<b>\$ 1,030,000</b>	<b>\$ -</b>
<b>TOTAL REQUESTED</b>	<b>\$ -</b>	<b>\$ 2,372,500</b>	<b>\$ 1,007,305</b>	<b>\$ 3,100,000</b>	<b>\$ 1,030,000</b>	<b>\$ -</b>
<b>Net Overage/(Shortage)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Grand Total - All Funds**      **\$ 5,235,991**   **\$ 25,947,608**   **\$ 25,243,968**   **\$ 15,390,223**   **\$ 8,515,223**   **\$ 25,274,223**

**CITY OF MONROE**  
**OUTSIDE AGENCY FUNDING HISTORY**  
**2013 - 2016**

<b>ORGANIZATION NAME</b>	<b>2013 Actual</b>	<b>2014 Actual</b>	<b>2015 Adj Budget</b>	<b>2016 Requested</b>	<b>2016 Approved</b>
Alliance for Children (U Smart Start/ UC Partnership for Children)	0	5,000	5,000	5,000	5,000
American Red Cross- Union County Chapter	5,000	5,000	5,000	5,000	5,000
Arc of Union County Inc	1,500	1,500	1,500	1,500	1,500
Central Academy of Technology and Art (Band Boosters)	0	3,000	3,000	3,000	3,000
Central Academy of Technology and Art (Theater Dept)	0	3,000			
Community Health Services of Union County, Inc.	1,500	1,500	3,000	5,000	5,000
Council on Aging of Union County	4,000	4,000	4,000	4,000	4,000
HealthQuest	0	200	200	400	400
HealthQuest- (Utility Subsidy)	2,412	2,543	2,700		2,750
Literacy Council of Union County	1,500	1,500	2,000	2,500	2,000
Monroe Athletic Association/Monroe High Boosters Club	5,000	5,000	15,600	5,000	5,000
Monroe High School Band		3,000			
Monroe-Union County CDC – Administration	15,000	15,000	15,000	17,000	17,000
Monroe-Union County CDC – Down payment Assistance	29,500	14,500	0	10,000	
Police Athletic League	7,000	7,000	7,000	7,000	7,000
Safe Alliance (formerly United Family Services)	0	0	0	10,000	
Turning Point, Inc. – Operating	12,000	12,000	12,000	12,000	12,000
Union County Community Action, Inc.	25,000	25,000	25,000	25,000	25,000
Union County Community Arts Council	32,500	32,500	32,500	35,000	32,500
Union County Community Shelter – Utility Subsidy	21,218	21,787	23,000	23,000	25,500
Union County Crisis Assistance Ministry	25,000	25,000	25,000	30,000	25,000
Union County District Court Judge's Office- Special Services			500		
Union County Education Foundation**		2,500			
Union County Historic Preservation Commission	12,000	12,000	12,000	14,500	12,000
Union Symphony Society, Inc	0		0	15,000	
<b>TOTAL ANNUAL REQUEST</b>	<b>200,130</b>	<b>202,530</b>	<b>194,000</b>	<b>229,900</b>	<b>189,650</b>
<b><u>PRIOR YEAR ROLLOVER ACCOUNTS</u></b>					
East Village Subdivision	9,396	0	8,409		
Utility Fees Waived/ Shining Light Baptist	7,860	11,762	17,805		
Monroe-Union County CDC – Down payment Assistance	0	0	39,096		
<b>TOTAL ROLLOVER AMOUNT</b>	<b>17,256</b>	<b>11,762</b>	<b>65,310</b>	<b>0</b>	<b>0</b>
<b>Total Funding:</b>	<b>217,386</b>	<b>214,292</b>	<b>259,310</b>	<b>229,900</b>	<b>189,650</b>
<b>General Fund Contribution</b>	<b>217,386</b>	<b>214,292</b>	<b>259,310</b>	<b>229,900</b>	<b>189,650</b>
<b>Community Development Fund Contribution</b>					

\*\* Received City Manager Discretionary Funding 4/14 -Golf Tournament

***Summary of Proposed Changes to the  
2015 – 2016 Fees Schedule***

April 22, 2015

**Chapter I. Administrative.** The proposed airport fee schedule addition is to account for revenue we receive when we support aircraft that depart and/or arrive between 10 pm and 6 am (this is outside the airport's normal hours of operations). Formally capturing this revenue will also help offset any additional expenditures to the airport budget such as overtime, cost of equipment operations, etc. The monthly lease fee for Hangar 3 was increased to \$4/sq. ft. making it consistent with the other monthly hanger leases. As part of the Customs processing service, a new fee is required to offset the expenditure of regulated garbage pick-up service. This service is federally mandated and is for food waste that arrives on these international flights and cannot be disposed as normal garbage. Since this is a pass-through charge, there is no impact to revenue.

**Chapter II. Building Standards.** Staff proposes increasing fees to help offset the cost of providing good inspection service to customers. Permit fees do not cover the total cost of the Building Standards budget but they do cover the salary. Fees have not changed since 2007 and the stand-alone fees have not been increased since before that time. Single-family residential fees are still well below Union and Mecklenburg and commercial fees have always been higher as they provide the bulk of the permit revenue. We seek to increase stand-alone fees \$10 across the board and the commercial multiplier 5%.

**Chapter III. Electric.** There are no overall increases or decreases to the electric rates. There are several revenue neutral rate structure changes and four rates adjusted to better match our cost of service. Basic Customer Charges have been raised on all rates with subsequent energy and demand rate reductions resulting in no overall change to each rate's revenue recovery with the exception of the following rates. The Small Commercial Rate, Large Commercial Time-of Use Rate, Coordinated Peak Demand-NC Rate, and Large Industrial CPNC Rate all have slight adjustments to bring them closer in line with our most recent cost of service study. The Small Commercial and Large Commercial Time of Use Rates are being reduced about 3.25% to bring their revenues more in line with cost of service. The Coordinated Peak Demand-NC and Large Industrial CPNC Rates, which are no longer open to new customers, are being raised 5.0% and 2.95% respectfully. These rate increases are to bring these rates more in line with cost of service.

**Chapter VI. Natural Gas.** There were no changes to the rates in the Natural Gas Chapter this year. The Public Vehicle Fueling Rate is being added to provide for service to public Compressed Natural Gas vehicle fueling facilities. In Article B. Natural Gas Rates, Section 1. Residential Natural Gas Service, A. Natural Gas Rate Schedule R-1, the word "farms" was removed. The rate was revised to read, "This Residential Rate is applicable to all gas service for domestic purposes to individual private residences and apartments."

**Chapter VII. Parks and Recreation Fees.** The membership fees at the Senior Center for non-residents have not increased since implementation in 1998. In reviewing what other facilities of this type in our area charge for memberships and services, Staff feels the proposed fees will continue to offer a great value for what is provided and will not represent any undue financial burden for our current or future members.

In our continued effort to increase play and reduce our deficit at the Monroe County Club, it is important to make every effort to grow the game and our customer base through competitive junior pricing and programs. Family membership policy changes are proposed in an effort to maintain consistency, where possible, with the other facilities within the Department.

**Chapter VIII. Planning and Zoning.** The proposed revisions are being made to prepare for future changes in the City's solid waste Bulk service. The Solid Waste department is considering a change from every other week to weekly pick up.

**Chapter X. Taxes: Official Schedule of Privilege License Tax.** This chapter was renamed and rewritten to reflect the recent changes to privilege licenses based on NC General States Session Law 2014-3, House Bill 1010.

**Chapter XI. Water & Sewer.**

Staff recommendations:

- Water and sewer rate increases = 2.0% pursuant to 15 year rate model.
- Consumer Price Index - increase for administrative and non-construction fees = 1.7% (based on US Bureau of Labor, South Urban region)

NOTE: Categories have been rearranged and minor changes made to text for clarity.

## CHAPTER I. ADMINISTRATIVE

### Section 11. Charlotte-Monroe Executive Airport

#### EARLY CALL OUT OR LATE ARRIVAL FEE

- For up to two (2) hours	\$0	\$75	\$900
- More than two (2) hours	\$0	\$150	\$900
Hangar 3	\$1,450/month	\$1,500/month	\$600
Regulated Garbage Pickup Service	\$0	\$400	\$0

## CHAPTER II. BUILDING STANDARDS

**NOTE: Minor changes were made to text within this Chapter for clarity.**

### Article A. BUILDING STANDARDS

#### Section 1. Residential

Permits/new and additions (attached, heated, or unheated and heated detached): Permit fees for building, electrical, plumbing, and mechanical permits shall be determined by multiplying the total gross building floor area, (under roof) by a cost per square foot	\$ 0.419	\$ 0.450
Minimum permit fee for any residential project	\$40.00	\$50.00
Permits/new and additions (detached, unheated): Permit fees for building and electrical permits shall be determined by multiplying the total gross building floor area by a cost per square foot of Other stand alone permits may apply.	\$0.168	\$0.180
Permits for swimming pools determined by multiplying gross area of pool and concrete or decking around pool by a cost per square foot of dollars	\$0.128	\$0.137

#### Section 1. Commercial

City of Monroe Square Foot Multiplier to figure permit cost*	> 5%
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#### Section 3. Power Service or Sub Panel

0 - 100 AMPS 1 & 2 Family Dwellings	\$50	\$60
101 - 200 AMPS 1 & 2 Family Dwellings	\$75	\$85
201 - 600 AMPS 1 & 2 Family Dwellings	\$150	\$160
601 - 1200 AMPS 1 & 2 Family Dwellings	\$175	\$185
1201 - 2000 AMPS 1 & 2 Family Dwellings	\$200	\$210
2001 - Above AMPS 1 & 2 Family Dwellings	\$225	\$235
0 - 100 AMPS Commercial	\$75	\$85
101 - 200 AMPS Commercial	\$125	\$135
201 - 600 AMPS Commercial	\$175	\$185
601 - 1200 AMPS Commercial	\$250	\$260
1201 - 2000 AMPS Commercial	\$300	\$310
2001 - Above AMPS Commercial	\$400	\$410
Minimum Residential Electrical Fee	\$40	\$50
Minimum Commercial Fee	\$75	\$85
Alarm System, Special Door Locking Systems	\$75	\$85
Load Control Devices (per dwelling unit)	\$40	\$50
Pools: Commercial or 1 & 2 Family Dwelling	\$100	\$110
Temporary Saw Pole - New Residential (existing buildings and farm buildings	\$40	\$50



Temporary Saw Pole - New Commercial (existing buildings and farm buildings)	\$75	\$85
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#### Section 4. Mechanical Schedule

Minimum 1 & 2 Family Dwelling Fee & Townhouses	\$40	\$50
Minimum Commercial Fee	\$75	\$85
Mechanical unit change out residential	\$40	\$50
(each additional unit, same trip - residential)	\$20	\$25
Mechanical Unit Change Out Commercial	\$75	\$85
(each additional unit, same trip - Commercial)	\$0	\$25
Radiant Heat Systems, Wall Furnace, Unit Heater, Fireplace Insert, Gas Logs, Gas Light, Gas Grill, etc (Residential)	\$40	\$50
Range Hood (Commercial)	\$75	\$85
Refrigeration (\$25 each additional unit, same trip commercial)	\$0	\$85

#### Section 5. Plumbing Schedule

Minimum 1 & 2 Family Dwelling Fee	\$40	\$50
Minimum Commercial Fee	\$75	\$85
Gas Line (only)	\$40	\$50
Water Heater 1 & 2 Family Dwelling (Change out)	\$40	\$50
(each additional unit, same trip)	\$20	\$25
Water Heater-Commercial (Change out)	\$75	\$85
(each additional unit, same trip)	\$20	\$25
Fire Sprinkler	\$125	\$135

#### Section 6. Schedule of Permit Fees

Archive Research	\$20	\$30
Temporary Certificate of Occupancy 30 day	\$75	\$85
Temporary Certificate of Occupancy 60 day	\$125	\$135
Temporary Certificate of Occupancy 90 day	\$175	\$185
Change of Occupancy Permit (Change of Use)	\$75	\$85
Day Care, Therapeutic Home and Group Home Inspections	\$75	\$85
Demolition Permit 1-2 Family Dwelling	\$50	\$60
Demolition Permit - Commercial	\$150	\$160
After Hours Inspection (Not regular business hours- when available Per inspection)	\$200	\$250
Mobile Home Setup – Single wide	\$200	\$210
Mobile Home Setup – Double wide	\$250	\$260
Re-inspection Fee Residential	\$60	\$70
Re-inspection Fee Commercial	\$100	\$110
Residential Renovations (sq ft of existing Residence times ____ times 65%)	\$.381	\$.450
Signs Attached	\$50	\$70
Signs Ground Supported	\$0	\$120
Public & Private School Electrical Inspections (2 per year)	\$0	\$125

## Section 8. General Information

Minimum Fee for any residential permit	\$40	\$50
Minimum Fee for any commercial permit	\$75	\$85
Additional Inspection Trips designated as "Extra Inspections"		
Residential	\$60	\$70
Additional Inspection Trips designated as "Extra Inspections"		
Commercial	\$100	\$110
New Permit expiring after 6 months – Residential	\$40	\$50
New Permit expiring after 6 months – Commercial	\$75	\$85

**TOTAL ESTIMATED EFFECT ON REVENUE**

**\$16,847**

## \*Section 1. Commercial (proposed increases in multipliers)

Table A. City of Monroe Square Foot Multiplier										
Group (b)	2012 International Building Code	Type of Construction								
		IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB
A-1	Assembly, theaters with stage	1.169	1.131	1.103	1.058	0.981	0.975	1.023	0.907	0.873
	Assembly, theaters without stage	1.078	1.041	1.012	0.967	0.890	0.885	0.932	0.817	0.782
A-2	Assembly, nightclubs	0.900	0.875	0.853	0.820	0.760	0.759	0.791	0.699	0.676
A-2	Assembly, restaurants, bars, banquet	0.895	0.869	0.841	0.793	0.749	0.753	0.784	0.688	0.670
A-3	Assembly, churches	0.649	0.627	0.610	0.582	0.536	0.533	0.936	0.491	0.471
A-3	Assembly, community halls, libraries	0.921	0.883	0.849	0.810	0.727	0.728	0.775	0.653	0.625
A-4	Assembly, arenas	1.072	1.034	1.001	0.961	0.878	0.879	0.926	0.804	0.776
B	Business	0.701	0.676	0.655	0.625	0.559	0.555	0.800	0.500	0.479
E	Educational	0.496	0.479	0.465	0.444	0.411	0.400	0.860	0.440	0.423
F-1	Factory and industrial, moderate hazard	0.390	0.372	0.352	0.340	0.294	0.298	0.466	0.251	0.237
F-2	Factory and industrial, low hazard	0.385	0.368	0.352	0.336	0.294	0.294	0.461	0.251	0.233
H-1	High Hazard, explosives	0.522	0.497	0.474	0.452	0.393	0.393	0.432	0.331	N.P.
H234	High Hazard,	0.522	0.497	0.474	0.452	0.393	0.393	0.432	0.331	0.306
H-5	HPM	0.935	0.902	0.874	0.833	0.746	0.740	0.800	0.666	0.639
I-1	Institutional, supervised environment	0.460	0.444	0.433	0.415	0.381	0.381	0.824	0.351	0.336
I-2	Institutional, incapacitated	0.777	0.760	0.747	0.726	0.680	N.P.	1.420	0.641	N.P.
I-3	Institutional, restrained	0.530	0.515	0.500	0.480	0.440	0.435	0.927	0.400	0.380
I-4	Institutional, day care facilities	0.460	0.444	0.433	0.415	0.381	0.381	0.824	0.526	0.505
M	Mercantile	0.502	0.483	0.462	0.441	0.395	0.399	0.560	0.350	0.336
R-1	Residential, hotels	0.923	0.891	0.868	0.834	0.765	0.765	0.828	0.705	0.677
R-2	Residential, multiple family	0.774	0.742	0.719	0.684	0.617	0.616	0.679	0.555	0.528
R-3 (d)	Residential, one and two family	0.733	0.713	0.695	0.676	0.645	0.644	0.665	0.611	0.575
R-4	Residential, care/assisted living facilities	0.920	0.888	0.865	0.831	0.762	0.761	0.824	0.700	0.673
S-1	Storage, moderate hazard	0.310	0.294	0.277	0.267	0.229	0.232	0.425	0.191	0.180
S-2	Storage, low hazard	0.306	0.291	0.277	0.264	0.229	0.228	0.419	0.191	0.176
U	Utility, miscellaneous (a)	0.394	0.372	0.350	0.333	0.289	0.289	0.311	0.237	0.226

**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u><b>FY2014 - 2015</b></u>	<u><b>FY2015 - 2016</b></u>	<u><b>Effect on Revenue</b></u>
<b>CHAPTER III. ELECTRIC</b>			
<b>ARTICLE B. ELECTRIC RATES</b>			
<b><u>CUSTOMER AREA LIGHT SERVICE - SCHEDULE AL</u></b>			
High Pressure Sodium Vapor			
100 Watt/9,500 Lumen/47 kWh	\$13.40	\$13.55	\$0
250 Watt/27,500 Lumen/104 kWh	\$19.02	\$19.35	
400 Watt/36,000 Lumen Decorative/156 kWh	\$33.80	\$34.37	
Metal Halide Decorative Fixture			
100 Watt/9,500 Lumen/47 kWh	\$17.50	\$17.65	
400 Watt/36,000 Lumen Decorative/156 kWh	\$33.80	\$34.37	
1,000 Watt/104,000 Lumen/250 kWh	\$73.92	\$74.72	
Telephone Booth	\$8.47	\$8.57	
Semi-enclosed Luminaire with Mercury Lamp*			
175 Watt/7,200 Lumen	\$13.40	\$13.66	
Enclosed Luminaire			
175 Watt/7,200 Lumen/82kWh	\$14.34	\$14.60	
LED Fixture			
213 Watt Input/17,679 Lumen/83 kWh	\$36.99	\$37.25	
Poles			
Black Aluminum Fluted Finish 14 ft.	\$16.75	\$16.75	
Decorative Fiberglass under 20 ft.	\$4.80	\$4.80	
Decorative Fiberglass over 20 ft.	\$8.41	\$8.41	
Steel 39 ft.	\$21.79	\$21.79	
Wood	No Charge	No Charge	
			\$0
<b><u>CUSTOMER FLOOD LIGHT SERVICE - SCHEDULE FL</u></b>			
High Pressure Sodium Vapor			
250 Watt/27,500 Lumen/104 kWh	\$28.13	\$28.46	
400 Watt/50,000 Lumen/156 kWh	\$33.80	\$34.37	
Metal Halide			
400 Watt/34,000 Lumen/180 kWh	\$33.80	\$34.37	
400 Watt/50,000 Lumen/156 kWh	\$33.80	\$34.37	
1,000 Watt/107,800 Lumen/250 kWh	\$73.92	\$74.72	
Poles			
Decorative Fiberglass under 20 ft.	\$4.80	\$4.80	
Decorative Fiberglass over 20 ft.	\$8.41	\$8.41	
Steel	\$21.79	\$21.79	
Wood	No Charge	No Charge	

*Effective for service as determined by meter readings  
on and after July 1, 2015*

**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u><b>FY2014 - 2015</b></u>	<u><b>FY2015 - 2016</b></u>	<u><b>Effect on Revenue</b></u>
<b><u>COMMERCIAL TIME OF USE SERVICE – SCHEDULE CTOU</u></b>			
A. Basic Customer Charge	\$48.50	\$50.00	\$0
B. Demand Charge			
On-Peak Demand Charge per Month	\$17.33/kW	\$17.25/kW	
Economy Demand Charge per Month	\$2.45/kW	\$2.50/kW	
C. Energy Charge			
All On-Peak Energy per Month	\$0.0812/kWh	\$0.0855/kWh	
All Off-Peak Energy per Month	\$0.0580/kWh	\$0.0611/kWh	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			
<b><u>COORDINATED PEAK DEMAND – SCHEDULE CP</u></b>			
A. Basic Customer Charge			
B. Demand Charge	\$369.50	\$500.00	\$0
Annual Coincident Peak Demand-All kW	\$1.46/kW	\$1.50/kW	
Excess Demand	\$2.46/kW	\$2.45/kW	
Monthly Coincident Peak Demand			
June through September	\$20.71/kW	\$19.75/kW	
October through May	\$11.14/kW	\$11.15/kW	
C. Energy Charge			
June – September: On-Peak Energy	\$0.0811/kWh	\$0.0729/kWh	
June - September: Off-Peak Energy	\$0.0536/kWh	\$0.0474/kWh	
October – May: On-Peak Energy	\$0.0666/kWh	\$0.0619/kWh	
October - May: Off-Peak Energy	\$0.0505/kWh	\$0.0416/kWh	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			
<b><u>COORDINATED PEAK DEMAND RATE-NEW CONSTRUCTION – SCHEDULE CPNC</u></b>			\$49,600
A. Basic Customer Charge	\$320.00	\$500.00	
B. Demand Charge			
Monthly Billing Demand			
Summer (June through September)	\$16.40/kW	\$18.37/kW	
Winter (October through May)	\$2.52/kW	\$10.37/kW	
Excess Demand (all months)	\$2.23/kW	\$2.35/kW	
Annual Coincident Peak Demand-All kW	\$0.00/kW	\$0.75/kW	
C. Energy Charges			
June – September: On-Peak Energy	\$0.0680/kWh	\$0.0729/kWh	
June – September: Off-Peak Energy	\$0.0604/kWh	\$0.0474/kWh	
October – May: On-Peak Energy	\$0.0587/kWh	\$0.0619/kWh	
October - May: Off-Peak Energy	\$0.0562/kWh	\$0.0416/kWh	

**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u>FY2014 - 2015</u>	<u>FY2015 - 2016</u>	<u>Effect on Revenue</u>
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			
<b><u>INDUSTRIAL COORDINATED PEAK DEMAND – SCHEDULE ICP</u></b>			
A. Basic Customer Charge	\$353.00	\$500.00	\$0
B. Demand Charge			
Annual Coincident Peak Demand-All kW	\$1.39/kW	\$1.50/kW	
Excess Demand	\$2.35/kW	\$2.35/kW	
Monthly Coincident Peak Demand			
June through September	\$19.78/kW	\$19.75/kW	
October through May	\$10.64/kW	\$11.15/kW	
C. Energy Charge			
June – September: On-Peak Energy	\$0.0770/kWh	\$0.0685/kW	
June – September: Off-Peak Energy	\$0.0500/kWh	\$0.0448/kW	
October – May: On-Peak Energy	\$0.0666/kWh	\$0.0577/kW	
October - May: Off-Peak Energy	\$0.0472/kWh	\$0.0387/kW	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			

**INDUSTRIAL SERVICE – SCHEDULE IND**

A. Basic Customer Charge	\$320.00	\$500.00	\$0
B. Demand Charge			
First 50 kW	\$11.21/kW	\$10.25/kW	
Over 50 kW	\$11.72/kW	\$10.25/kW	
C. Energy Charge			
First 100 kWh/kW			
First 150,000 kWh	\$0.0822/kWh	\$0.0795/kW	
Over 150,000 kWh	\$0.0677/kWh	\$0.0737/kWh	
Next 200 kWh/kW	\$0.0617/kWh	\$0.0684/kWh	
Over 300 kWh/kW	\$0.0574/kWh	\$0.0650/kWh	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			

**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u>FY2014 - 2015</u>	<u>FY2015 - 2016</u>	<u>Effect on Revenue</u>
<b><u>LARGE INDUSTRIAL COORDINATED PEAK DEMAND RATE- NEW CONSTRUCTION SCHEDULE LICPNC</u></b>			
A. Basic Customer Charge	\$320.00	\$500.00	\$169,300
B. Demand Charge			
Monthly Billing Demand			
Summer (June through September)	\$17.66/kW	\$19.75/kW	
Winter (October through May)	\$13.38/kW	\$11.15/kW	
Annual all months	\$2.52/kW	\$1.50/kW	
Excess Demand	\$0.00/kW	\$2.35/kW	
C. Energy Charges			
June – September: On-Peak Energy	\$0.0582/kWh	\$0.0685/kWh	
June – September: Off-Peak Energy	\$0.0538/kWh	\$0.0448/kWh	
October – May: On-Peak Energy	\$0.0520/kWh	\$0.0577/kWh	
October – May: Off-Peak Energy	\$0.0505/kWh	\$0.0387/kWh	

*Effective for service as determined by meter readings  
on and after July 1, 2015*

**LARGE COMMERCIAL TIME OF USE SERVICE – SCHEDULE LCTOU**

A. Basic Customer Charge	\$46.73	\$250.00	\$42,800
B. Demand Charge			
On-Peak Demand Charge per Month	\$16.70/kW	\$16.70/kW	
Economy Demand Charge per Month	\$2.36/kW	\$2.50/kW	
C. Energy Charge			
All On-Peak Energy per Month	\$0.0742/kWh	\$0.0782/kW	
All Off-Peak Energy per Month	\$0.05720/kWh	\$0.0560/Kw	

*Effective for service as determined by meter readings  
on and after July 1, 2015*

**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u>FY2014 - 2015</u>	<u>FY2015 - 2016</u>	<u>Effect on Revenue</u>
<b><u>LARGE GENERAL SERVICE – SCHEDULE LG</u></b>			
A. Basic Customer Charge	\$79.01	\$85.00	\$0
B. Demand Charge			
First 30 kW	\$6.30/kW	\$3.95/kW	
Over 30 kW	\$10.76/kW	\$6.75/kW	
C. Energy Charge			
First 100 kWh/kW	\$0.0848/kWh	\$0.1006/kWh	
Next 200 kWh/kW	\$0.0720/kWh	\$0.0855/kWh	
Over 300 kWh/kW	\$0.0672/kWh	\$0.0749/kWh	

*Effective for service as determined by meter readings  
on and after July 1, 2015*

**LARGE POWER SERVICE – SCHEDULE LP**

A. Basic Customer Charge	\$163.00	\$250.00	\$0
B. Demand Charge			
First 50 kW	\$6.77/kW	\$9.75/kW	
Over 50 kW	\$10.85/kW	\$9.75/kW	
C. Energy Charge			
First 100 kWh/kW	\$0.0700/kWh	\$0.0757/kWh	
Next 200 kWh/kW	\$0.0628/kWh	\$0.0682/kWh	
Over 300 kWh/kW	\$0.0581/kWh	\$0.0614/kWh	

*Effective for service as determined by meter  
readings on and after July 1, 2015*

**MEDIUM POWER SERVICE – SCHEDULE MP**

A. Basic Customer Charge	\$166.00	\$175.00	\$0
B. Demand Charge			
First 50 kW	\$6.88/kW	\$8.75	
Over 50 kW	\$11.02/kW	\$8.75	
C. Energy Charge			
First 100 kWh/kW	\$0.0781/kWh	\$0.0865	
Next 200 kWh/kW	\$0.0689/kWh	\$0.0757	
Over 300 kWh/kW	\$0.0630/kWh	\$0.0680	

*Effective for service as determined by meter readings  
on and after July 1, 2015*

**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u>FY2014 - 2015</u>	<u>FY2015 - 2016</u>	<u>Effect on Revenue</u>
<b><u>RESIDENTIAL SERVICE – SCHEDULE R</u></b>			
A. Basic Customer Charge	\$7.04	\$12.00	\$0
B. Energy Charge			
First 300 kWh	\$0.1242/kWh	\$0.1220/kWh	
Next 700 kWh	\$0.1186/kWh	\$0.1149/kWh	
Over 1,000 kWh	\$0.1125/kWh	\$0.1149/kWh	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			

**SMALL COMMERCIAL SERVICE – SCHEDULE SC**

A. Basic Customer Charge	\$21.00	\$25.00	\$176,500
B. Energy Charge			
First 1,250 kWh	\$0.1394/kWh	\$0.1380/kWh	
Next 1,750 kWh	\$0.1185/kWh	\$0.1173/kWh	
Over 3,000 kWh	\$0.1066/kWh	\$0.0997/kWh	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			

**TRAFFIC SIGNAL SERVICE – SCHEDULE TS**

A. Basic Customer Charge	\$8.40	\$10.00	\$0
B. Energy Charge			
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>	\$0.1037/kWh	\$0.0984/kWh	

**ARTICLE C. ELECTRIC RATE RIDERS**

**RENEWABLE ENERGY PORTFOLIO STANDARDS (REPS) CHARGE**

Residential Account	\$0.54	\$0.56	\$847
Commercial Account	\$2.61	\$2.69	
Industrial Account	\$26.94	\$27.75	

*Effective for service as determined by meter readings on and after July 1, 2015*



**CITY OF MONROE**  
**Proposed FY2015-2016**

**Fees Schedule**

	<u>FY2014 - 2015</u>	<u>FY2015 - 2016</u>	<u>Effect on Revenue</u>
<b><u>RENEWABLE ENERGY CREDIT RATE RIDER Electric Rate Rider RECR-1</u></b>			
Wind and Biomass Energy Credit (\$ Per kWh) – Fixed Long-term Rate			
On-peak energy*			
Variable*	\$0.0306	\$0.0315	\$0
5 Years	\$0.0314	\$0.0326	
10 Years	\$0.0349	\$0.0348	
15 Years	\$0.0382	\$0.0372	
Off-peak energy*			
Variable	\$0.0097	\$0.0103	
5 Years	\$0.0103	\$0.0108	
10 Years	\$0.0110	\$0.0112	
15 Years	\$0.0115	\$0.0116	
Solar Photovoltaic Energy Credit (\$ Per kWh) – Fixed Long-term Rate			
All energy*			
Variable	\$0.0327	\$0.0334	
5 Years	\$0.0337	\$0.0345	
10 Years	\$0.0371	\$0.0367	
15 Years	\$0.0402	\$0.0390	
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			
<b><u>PURCHASED POWER ADJUSTMENT RIDER – PP-1</u></b>			
Purchase Power Adjustment	\$0.00318/kWh	\$0.00/kWh	\$0
<i>Effective for service as determined by meter readings on and after July 1, 2015</i>			

## CHAPTER VI. NATURAL GAS

### ARTICLE B. NATURAL GAS RATES

#### CHANGE:

##### Section 1. Residential Natural Gas Service

###### A. Natural Gas Rate Schedule R-1

The word “farms” was removed. Rate was revised to read “This Residential Rate is applicable to all gas service for domestic purposes to individual private residences and apartments.

#### ADD:

##### Section 2. Non-residential Commodity Gas Service

###### G. Public Vehicle Fueling Service VF-1

A. Basic Customer Charge	\$0	\$75	\$0
B. Margin	\$0	\$.3520/ccf	\$0

## CHAPTER VII. PARKS AND RECREATION FEES

### ARTICLE A. FACILITY AND PROGRAM FEES

#### Section 2. Program/Individual Use/Membership Fees

Change text for Senior Center

from Senior Center

to Senior Center (Ages 55 yrs and older)

Individuals

City Resident	\$0	\$0	\$0
Non Resident	\$25	\$60	\$6,265.00
Couple (Two adults living at the same address. Both must be 55 yrs old to qualify. *)	\$37.50	\$90	\$1,733.00

Add text: \* Proof of residency required for couple membership; either drivers license, bank statement, voided check, or utility bill

### ARTICLE B. MONROE COUNTRY CLUB

#### Section 1. Golf Course

Change text for Family Annual Green Passes

from Family (Children under 23 years of age)

to Family (4 individuals permanently residing at same address)

Extra Members in conjunction with Family Annual Membership

(Annual Pay)

Ages 23 yrs and older

City Resident	Add	\$230	\$1,150.00
Non Resident	Add	\$290	\$1,450.00

Age Under 23 yrs old

City Resident	Add	\$116	\$580.00
Non Resident	Add	\$174	\$870.00

(Monthly Bank Draft)

Ages 23 yrs and older

City Resident	Add	\$20	\$1,200.00
Non Resident	Add	\$25	\$1,500.00

Age Under 23 yrs old

City Resident	Add	\$10	\$600.00
Non Resident	Add	\$15	\$900.00

Change age on Junior Rates

from 15 yrs and under

to 17 yrs and under

Junior Green Fees

9 Holes	½ Adult Rate	Age x \$.50	\$0
18 Holes	½ Adult Rate	Age x \$1	\$0

Junior Tournament Fees				
Weekdays				
9 Holes	Add	\$8		\$0
18 Holes	Add	\$14		\$0
Weekends after 12 p.m.				
9 Holes	Add	\$10		\$0
18 Holes	Add	\$16		\$0
School Team Usage Rate				
School Team Mon – Fri Practice/Matches	\$315	\$350		\$0

## CHAPTER VIII. PLANNING AND ZONING

### ARTICLE B. SANITATION SERVICE

#### Section 2. Customer Charges

Outside City Residential	34.50	35.50	\$276.00
Residential	17.25	18.25	\$121,116.00

*Note: Commercial did not increase because they do not have bulky pickup.*

CHAPTER X. TAXES: OFFICIAL SCHEDULE OF PRIVILEGE  
LICENSE TAXES

Deleted (\$859,510)

*The name of this Chapter has been changed based on NC General Statutes Session Law 2014-3, House Bill 1050.*

**NEW:**

CHAPTER X. BUSINESS FEES

Article A. FEES AND LICENSES CHARGES

Section 1. Business Fees

City Beer and Wine Licenses § 105-113.77

(Must have ABC permit for establishment.)

On-premises malt beverage	\$15	\$15
Off-premises malt beverage	\$5	\$5
On-premises unfortified wine, or both	\$15	\$15
Off-premises unfortified wine, off-premises fortified wine, or both	\$10	\$10

Taxicabs; limousines § 20-97

\$15 \$15 \$0

(Per cab or other vehicle for hire operating in  
City limits, and not pro-rated.)

- \* Upon satisfactory proof that a license or registration has been lost or destroyed, the tax collector will furnish a duplicate for a \$5 fee.

## CHAPTER XI. WATER & SEWER

### Article A. Water Connection Fees

#### Section 1. New Water connection Fees

##### Inside City Limits

#### Complete Service Connection Installation (Potable or Irrigation)

¾" Tap and Service Connection	\$ 1,276.00	\$ 1,276.00	Article A - Section 1 \$0.00
1" Tap and Service Connection	\$ 1,694.00	\$ 1,694.00	

#### Meter Only Installation for Developer or Contractor Installed Service Connections

¾" Tap and Service Connection	\$ 300.00	\$ 300.00
1" Tap and Service Connection	\$ 417.00	\$ 417.00
1½" Inch Tap and Service Connection	\$ 723.00	\$ 723.00
2" Inch Tap and Service Connection	\$ 989.00	\$ 989.00
Live Tap / Contractor	\$ 198.00	\$ 380.00

#### Section 2. Renewal/Replacement Water Connection Fees

Deposit with 6-month Financing	\$ 149.00	\$ 151.50
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### ARTICLE B. WATER RATES

#### Section 1. Water Rates

Usage Charge Per 1,000 Gallons	\$ 2.39	\$ 2.44
Customer Charge Per Month	Inside City	

##### Meter Size

¾ inch meter	\$ 10.26	\$ 10.47
1 inch meter	\$ 19.39	\$ 19.78
1½ inch meter	\$ 43.63	\$ 44.50
2 inch meter	\$ 92.09	\$ 93.93
3 inch meter	\$ 145.40	\$ 148.31
4 inch meter	\$ 208.42	\$ 212.59
6 inch meter	\$ 373.22	\$ 380.68
8 inch meter	\$ 547.93	\$ 558.89

#### Customer Charge Per Month

##### Outside City

##### Meter Size

¾ inch meter	\$ 20.52	\$ 20.94
1 inch meter	\$ 38.78	\$ 39.56
1½ inch meter	\$ 87.26	\$ 89.00
2 inch meter	\$ 184.19	\$ 187.86
3 inch meter	\$ 290.80	\$ 296.62
4 inch meter	\$ 416.84	\$ 425.18
6 inch meter	\$ 746.44	\$ 761.36
8 inch meter	\$ 1,095.86	\$ 1,117.78

Fire Hydrant Bulk Rate per 1,000 gallons	\$ 2.86	\$ 2.92
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Reclaimed Water Bulk Rate per 1,000 gallons	\$ 2.39	\$ 2.44
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Article A –  
Section 2 \$0.00

Article B –  
Section 1  
Increase  
Revenue  
\$124,750 per  
year

## Section 2. Resale Water Rate - Union County

Resale Water Rate per 1,000 gallons	\$ 2.39	\$ 2.44
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No Customer Charge Per Month

## Section 3. Fire-Line Availability Charges

Size of Connection

Inside City

2 inch or 3 inch	\$ 4.41	\$ 4.50
4 inch	\$ 7.53	\$ 7.68
6 inch	\$ 17.22	\$ 17.56
8 inch	\$ 34.44	\$ 35.13
10 inch	\$ 67.26	\$ 68.61
12 inch	\$ 100.09	\$ 102.09

Article B –  
Section 2 \$0.00

Size of Connection

Outside City

2 inch or 3 inch	\$ 8.82	\$ 9.00
4 inch	\$ 15.07	\$ 15.36
6 inch	\$ 34.44	\$ 35.12
8 inch	\$ 68.88	\$ 70.26
10 inch	\$ 134.52	\$ 137.22
12 inch	\$ 200.17	\$ 204.18

Article B –  
Section 3  
\$1,040.00

## Section 4. Temporary Water Connection from a Fire Hydrant

Deposit	\$ 630.50	\$ 641.00
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Refund	\$ 60.00	\$ 61.00
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## ARTICLE C. SEWER CONNECTION FEES.

### Section 1. New Sewer Connection Fees.

4 Inch Tap and Service Connection	\$ 1,128.00	\$ 1,128.00
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### Section 2. Renewal/Replacement Sewer Connection Fees

	\$ 1,128.00	\$ 1,128.00
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Deposit with 6-month Financing	\$ 147.00	\$ 149.00
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## ARTICLE D. SEWER RATES

### Section 1. Sewer Rates

Usage Charge

Usage Charge Per 1,000 Gallons	\$ 3.42	\$ 3.49
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Customer Charge Per Month

Water Meter Size

Inside City

¾ inch meter	\$ 13.68	\$ 13.95
1 inch meter	\$ 22.84	\$ 23.30
1½ inch meter	\$ 45.43	\$ 46.44
2 inch meter	\$ 89.34	\$ 91.13
3 inch meter	\$ 145.91	\$ 148.83
4 inch meter	\$ 227.97	\$ 232.53
6 inch meter	\$ 455.77	\$ 464.89
8 inch meter	\$ 729.55	\$ 744.14

Article B –  
Section 4  
Increase  
Revenue  
\$105.00 per  
year

Article C –  
Section 1 \$0.00  
per year

Article C –  
Section 2 \$0.00



Water Meter Size	Outside City		Article D – Section 1 Increase Revenue \$148,534 per year
¾ inch meter	\$ 27.36	\$ 27.90	
1 inch meter	\$ 45.67	\$ 46.60	
1½ inch meter	\$ 91.07	\$ 92.88	
2 inch meter	\$ 178.68	\$ 182.26	
3 inch meter	\$ 291.81	\$ 297.66	
4 inch meter	\$ 455.93	\$ 465.06	
6 inch meter	\$ 911.55	\$ 929.80	
8 inch meter	\$ 1,459.09	\$ 1,488.28	
Customer Charge per Month for Metered Sewer Accounts			
Meter Capacity @ Required Accuracy**	Inside City		
¾ inch meter equivalent	\$ 13.68	\$ 13.95	
1 inch meter equivalent	\$ 22.84	\$ 23.30	
1 ½ inch meter equivalent	\$ 45.53	\$ 46.44	
2 inch meter equivalent	\$ 89.34	\$ 91.13	
3 inch meter equivalent	\$ 145.91	\$ 148.83	
4 inch meter equivalent	\$ 227.97	\$ 232.53	
6 inch meter equivalent	\$ 455.77	\$ 465.89	
8 inch meter equivalent	\$ 729.55	\$ 744.14	
10 inch meter equivalent	\$ 1,048.72	\$ 1,069.69	
12 inch meter equivalent	\$ 1,459.09	\$ 1,488.27	
Meter Capacity @ Required Accuracy**	Outside City		
¾ inch meter equivalent	\$ 27.36	\$ 27.90	
1 inch meter equivalent	\$ 45.67	\$ 46.60	
1 ½ inch meter equivalent	\$ 91.07	\$ 92.88	
2 inch meter equivalent	\$ 178.68	\$ 182.26	
3 inch meter equivalent	\$ 291.81	\$ 297.66	
4 inch meter equivalent	\$ 455.93	\$ 465.06	
6 inch meter equivalent	\$ 911.55	\$ 929.80	
8 inch meter equivalent	\$ 1,459.09	\$ 1,488.28	
10 inch meter equivalent	\$ 2,097.43	\$ 2,139.38	
12 inch meter equivalent	\$ 2,918.18	\$ 2,976.54	
Flat Rate Sewer Service Charge (no water service)			
Inside City Limits	\$ 32.79	\$ 33.45	
Outside City Limits	\$ 65.58	\$ 66.89	
Section 2. Union County East Side Sewer System Treatment Rate/Established by Annual Contract			
Section 3. Sewer High Strength Surcharges			
Minimum Surcharge per calendar quarter	\$ 11.50	\$ 11.50	

STANDARD STRENGTH – Lower Limit (milligrams/liter)

5-Day Biochemical Oxygen Demand - 250	\$ 289.50	\$ 289.50
Total Suspended Solids - 200	\$ 104.50	\$ 104.50
Total Ammonia-Nitrogen - 18	\$ 1,540.00	\$ 1,540.00

STANDARD STRENGTH - Upper Limit (milligrams/liter)

5-Day Biochemical Oxygen Demand - 180	\$ 289.50	\$ 289.50
Total Suspended Solids - 150	\$ 104.50	\$ 104.50
Total Ammonia-Nitrogen - 14	\$ 627.00	\$ 627.00

Section 4. Discharge of Residential Septic Tank Wastes and Domestic Portable Toilet Waste

Hauled residential septic tank wastes or domestic portable toilet wastes per 1,000 gallons	\$ 78.75	\$ 80.50
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ARTICLE E. CAPACITY FEES

Section 1: Capacity Fee Schedule for New or Expanded Development

Article D –  
Section 2 \$0.00

Water Capacity Fees

Meter Size	Inside City	
¾ inch meter	\$ 2,525.00	\$ 2,525.00
1 inch meter	\$ 4,217.00	\$ 4,217.00
1½ inch meter	\$ 8,409.00	\$ 8,409.00
2 inch meter	\$ 13,460.00	\$ 13,460.00
3 inch meter	\$ 26,941.00	\$ 26,941.00
4 inch meter	\$ 42,094.00	\$ 42,094.00
6 inch meter	\$ 87,238.00	\$ 87,238.00
8 inch meter	\$ 134,708.00	\$ 134,708.00

Article D –  
Section 3 \$0.00

Meter Size	Outside City	
¾ inch meter	\$ 5,050.00	\$ 5,050.00
1 inch meter	\$ 8,434.00	\$ 8,434.00
1½ inch meter	\$ 16,818.00	\$ 16,818.00
2 inch meter	\$ 26,290.00	\$ 26,920.00
3 inch meter	\$ 53,882.00	\$ 53,882.00
4 inch meter	\$ 84,188.00	\$ 84,188.00
6 inch meter	\$ 174,476.00	\$ 174,476.00
8 inch meter	\$ 269,416.00	\$ 269,416.00

Article D –  
Section 4 \$0.00

Wastewater Capacity Fees

Meter Size	Inside City	
¾ inch meter	\$ 2,211.00	\$ 2,211.00
1 inch meter	\$ 3,689.00	\$ 3,689.00
1½ inch meter	\$ 7,359.00	\$ 7,359.00
2 inch meter	\$ 11,779.00	\$ 11,779.00
3 inch meter	\$ 23,580.00	\$ 23,580.00
4 inch meter	\$ 36,843.00	\$ 36,843.00

Article E –  
Section 1 \$0.00  
per year

6 inch meter	\$ 73,658.00	\$ 73,658.00
8 inch meter	\$ 117,902.00	\$ 117,902.00
Meter Size	Outside City	
¾ inch meter	\$ 4,422.00	\$ 4,422.00
1 inch meter	\$ 7,378.00	\$ 7,378.00
1½ inch meter	\$ 14,718.00	\$ 14,718.00
2 inch meter	\$ 23,558.00	\$ 23,558.00
3 inch meter	\$ 47,160.00	\$ 47,160.00
4 inch meter	\$ 73,686.00	\$ 73,686.00
6 inch meter	\$ 147,316.00	\$ 147,316.00
8 inch meter	\$ 235,804.00	\$ 235,804.00
Sewer per gallon	\$ 5.75	\$ 5.75
Water per gallon	\$ 4.50	\$ 4.50

#### ARTICLE F. MISCELLANEOUS CHARGES

##### Section 1. Pretreatment Program Administration Charges

###### PERMITTED FLOW (million gallons per day)

0 - 0.1	\$ 842.00	\$ 857.00
0.1 - 0.5	\$ 1,673.00	\$ 1,702.00
Greater than 0.5	\$ 2,494.50	\$ 2,536.50
Annual Inspection	\$ 127.50	\$ 129.50

##### Section 2. Application Fees for Industrial User Permit or Domestic Septage Discharge Permit

Industrial User Permit Application Fee	\$ 405.50	\$ 412.50
Discharge domestic septic Application Fee	\$ 86.00	\$ 87.50

##### Section 3. Fees for Water Meter Re-reads or Water Meter Testing

second or subsequent tests	\$ 59.00	\$ 60.00
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##### Section 4. Fees for Authorized Recreational Use of City Lakes

###### Fishing per person, per day

From Shore	\$ 1.50	\$ 1.50
From Boat	\$ 1.50	\$ 1.50
Boat Launching	\$ 3.00	\$ 3.00

###### Annual Dock and/or Access Permit

Inside City	\$ 74.00	\$ 75.50
Outside City	\$ 148.00	\$ 151.00

##### Section 5. Charges for Reproduction of Documents

Specifications for Water Main Construction per copy	\$ 10.00	\$ 10.25
Specifications for Sewer Main Construction per copy	\$ 10.00	\$ 10.25

##### Section 6. Charges for Sewer Television Inspections

Hourly Rate	\$ 74.00	\$ 75.50
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##### Section 7. Water and Sewer Extension Permits

Water Main Extensions	\$	265.50	\$	270.00	Article F – Section 1 and 2 Increase Revenue \$380 per year
Sewer Main Extensions	\$	265.50	\$	270.00	

Article F –  
Section 3 \$0.00

Article F –  
Section 4  
\$182.00

Article F –  
Section 5 \$0.00

Article F –  
Section 6 \$0.00

Article F –  
Section 7  
Increase  
Revenue  
\$40.00 per year

Summary of changes:

Water rate increase = 2.0% pursuant to 15 year rate model.

Sewer rate increase = 2.0% pursuant to 15 year rate model.

Consumer Price Index - increase for administrative and non-construction fees = 1.7% (based on US Bureau of Labor, South Urban region)

**CITY OF MONROE RENEWABLE ENERGY CREDIT RATE RIDER**  
**Electric Rate Rider RECR-1**

**AVAILABILITY**

This optional rate rider is available to customers on any City of Monroe (“City”) rate schedule who operate solar photovoltaic, wind powered, or biomass-fueled generating systems, without battery storage, located and utilized at the customer’s primary residence or business. To qualify for this rate rider, the customer must have complied with the City’s Interconnection Standards and have an approved Interconnection Request Form. As part of the Interconnection Request Form approval process, the City retains the right to limit the number and size of renewable energy generating systems installed on the City’s System. The generating system that is in parallel operation with service from the City and located on the customer’s premises must be manufactured, installed, and operated in accordance with all governmental and industry standards, in accordance with all requirements of the local code official, and fully conform with the City’s applicable renewable energy interconnection interface criteria. Qualified customers must be generating energy for purposes of a “buy-all/sell-all” arrangement to receive credits under this rate rider. That is, the City agrees to buy all and the customer agrees to sell all of the energy output and associated energy from the renewable energy resource. Customers with qualified systems may also apply for NC GreenPower credits or North Carolina Municipal Power Agency 1 (“NCMPA1”) Renewable Energy Certificate (“REC”) credits.

The Fixed Long-Term Rates on this Rider are available only to Customers who have executed a Power Purchase Agreement with the City on or before July 1, 2014 [or other date determined by City] for delivery of power beginning on or before the earlier of thirty (30) months from the date of execution of the Power Purchase Agreement

Notwithstanding the above, all qualifying facilities have the option to sell energy to the City on an “as available” basis and receive energy credits based on the Variable Rates identified in this Rider for the delivered energy.

**MONTHLY CREDIT**

Monthly credits are paid according to the type of renewable generation.

**Wind and Biomass Energy Credit (\$ Per kWh):**

	<u>Variable</u>	<u>Fixed Long-term Rate</u>		
		<u>5 Years</u>	<u>10 Years</u>	<u>15 Years</u>
On-peak energy*	\$0.0315	\$0.0326	\$0.0348	\$0.0372
Off-peak energy	\$0.0103	\$0.0108	\$0.0112	\$0.0116

**Solar Photovoltaic Energy Credit (\$ Per kWh):**

	<u>Variable</u>	<u>Fixed Long-term Rate</u>		
		<u>5 Years</u>	<u>10 Years</u>	<u>15 Years</u>
All energy*	\$0.0334	\$0.0345	\$0.0367	\$0.0390

\* These energy credits include a capacity component.

**MONTHLY ENERGY**

Monthly Energy shall be the total kWh of energy produced by the generating facility during the current calendar month. All energy produced by the Customer’s renewable energy generating system must be delivered to the City, since the city does not offer net metering at this time.

**Electric Rate Rider RECR-1**  
**Page 2**

**ON-PEAK ENERGY**

On-Peak Energy shall be the metered energy during the On-Peak Energy Period of the current calendar month, whereby the On-Peak Energy Period is defined as non-holiday weekdays from 7:00 AM to 11:00 PM EPT.

**OFF-PEAK ENERGY**

Off-Peak Energy shall be the Monthly Energy less the amount of energy billed as On-Peak Energy.

**CONTRACT PERIOD**

Prior to receiving service under this Rider, the City and the customer shall have entered either an Interconnection Agreement or executed a Certificate of Completion (inverter-based generators less than 10 kW) and a Power Purchase Agreement which covers the special terms and conditions for the customer's requirements related to the interconnection of the customer's renewable energy generating system.

Each of these agreements shall have a minimum term of one (1) year. Either party may terminate the agreements after one year by giving at least thirty (30) days previous notice of such termination in writing.

**GENERAL**

Service under this Rider is subject to the provisions of the Service Regulations of the City contained in the City Code of Ordinances.

**SPECIAL CONDITIONS**

The customer's service shall be metered with two meters, one of which measures all energy provided by the City and used by the customer, and the other measures the amount of energy generated by the customer's renewable energy generator which is provided to the City.

In the event that the City determines that it is necessary to install any additional equipment to protect the safety and adequacy of electric service provided to other customers, the customer shall pay for the cost of such equipment in accordance with the terms of its Power Purchase Agreement.

*Effective July 1, 2015.*

**CITY OF MONROE ELECTRIC RATE RIDER – RHP  
RESIDENTIAL HIGH EFFICIENCY HEAT PUMP REBATE PROGRAM**

**AVAILABILITY.** This rate rider is available to all City of Monroe electric customers receiving or applying for permanent electric service under residential rate schedule.

**ELIGIBILITY REQUIREMENTS.** A \$400 rebate will be paid to the City of Monroe residential electric customers installing an energy efficiency heat pump. The minimum Seasonal Energy Efficiency Ratio (SEER) of 15 and minimum size of 1 ton, up to maximum of 5 tons.

- 1) In a new installation; or
- 2) To replace an existing heating/air conditioning system. (Existing heating air-conditioning system can be any energy source, i.e., electric, natural gas, propane, fuel oil, etc.).

In addition the following standards must be met:

- 1) The heat pump will have at least 15 SEER rating. There is no maximum to the SEER rating.
- 2) The heat pump must be residentially sized (five tons and under, minimum size of 1 ton), but may be installed in any type of dwelling.
- 3) The customer will choose the HVAC contractor of their choice to install the new heat pump. All future service requirements can be arranged with that contractor or any other of the customer's choice.
- 4) The customer should expect to pay the contractor the fair market price for the purchase and installation costs. The City will verify the unit (s) qualifies per the rebate program.
- 5) Since the heat pump remains the customer's property, all future service is at the customer' expense. The city makes no guarantee, express or implied, about the quality of the heat pump or its installation.
- 6) The manufacturer, not the city, guarantees the customer's heat pump against defects.
- 7) After the customer has the heat pump installed, a representative from the city will inspect the installation of the heat pump. The customer will use a paid receipt to apply for his heat pump on an existing dwelling. A visual inspection of any new home will serve as verification.
- 8) The heat pump rebate will be \$400.00 per unit installed with no maximum number of units to a customer/builder/developer. The program is subject to continued annual approval.
- 9) A customer may be denied rebate under these and other conditions determined by the city:
  - a. Incomplete rebate application,
  - b. No copy of dated sales invoice included with application,
  - c. Manufacturer documentation of efficiency ratings is not correct or unavailable.

The city will list on the application form any reason a rebate is denied.

*Effective rendered on and after May 31, 2015.*



## ARTICLE B. NATURAL GAS RATES

### Section 1. Residential Natural Gas Service.

#### A. Natural Gas Rate Schedule R-1.

AVAILABILITY. This schedule is available only to domestic gas customers within the territory served by the City. The Residential Rate is applicable to all gas service for domestic purposes to individual private residences or apartments. Natural gas furnished under this Schedule is firm commodity gas service subject to Natural Gas Division General Rules and Regulations for all natural gas service from the City of Monroe.

TYPE OF SERVICE. Natural Gas with a nominal heating value of not less than 1,000 British Thermal Units (BTU's) per cubic foot, at a delivery pressure of 7" water column. Delivery pressures in excess of 7" water column must be approved by the City on an individual basis.

#### MONTHLY RATE.

A.	Basic Customer Charge	\$10.00
B.	Margin	\$.5430 per CCF
C.	Commodity Charge (per CCF)	<i>Note 1</i>

*Note 1:* The Commodity Charge is the weighted average cost of gas and gas transportation, computed monthly, plus any adjustment for over or under recovery of previous months' costs prorated over the remaining months of the fiscal year. The Commodity Charge shall include allocated demand costs prorated over total energy use in the months of November-April.

SERVICE REGULATIONS. The applicable provisions of the current City of Monroe Natural Gas General Rules and Regulations are made a part of this Schedule.

*Effective for service as determined by meter readings on and after July 1, 2015.*

**2016 PROPOSED BUDGET**  
**General Fund Balance Activity**

	Restricted (Powell Bill)	Formal Assignment	Unassigned	Total Above Policy
<b>As of April 30, 2015</b>				
Unassigned	\$563,797		\$5,250,772	
Airport Grant Acceptance		\$1,265,679		
Funding for Street Resurfacing		\$900,000		
Funding for Airport Operational Subsidy		\$750,000		
<b>Total</b>	<b>\$563,797</b>	<b>\$2,915,679</b>	<b>\$5,250,772</b>	<b>\$8,166,451</b>
<b>Projected Activity Remainder of Fiscal Year 2015</b>				
Addition at Fiscal Year End - Revenue Sales Tax			\$300,000	
Addition at Fiscal Year End - Revenue Sweepstakes Privilege Licenses			\$900,000	
Addition at Fiscal Year End - Expenditures Vacancies			\$450,000	
<b>As of June 30, 2015</b>	<b>\$563,797</b>	<b>\$2,915,679</b>	<b>\$6,900,772</b>	<b>\$9,816,451</b>
<b>Proposed Activity for Fiscal Year 2016 - to be used in budget</b>				
Funding for Street Resurfacing (Year 3 of 5)		(\$300,000)		
Funding for Airport Operational Subsidy (Year 3 of 5)		(\$250,000)		
Use of Powell Bill Reserves	(\$43,213)			
New Sidewalks/Maintenance			(\$200,000)	
Winchester Ctr Parking Repair			(\$26,000)	
Public Parking-Morgan St			(\$30,000)	
Mcc Lower Lot			(\$72,000)	
City Hall - Parking			(\$48,000)	
Mcc Road Resurface			(\$21,000)	
Repl Truck #1598 W/4 Wheel Dr & Light Bar			(\$33,200)	
Repl Vehicle Exhaust Equip(St.1,2,3 & 5)			(\$60,000)	
Repl Main Gate-Fire Training Security Fence			(\$60,000)	
Repl # 4835 - 2003 Chevy Tahoe - Car 10			(\$60,000)	
New All Terrain Vehicle			(\$25,000)	
New Emergency Traffic Signal Station 5			(\$50,000)	
Belk Tonawanda Comprehensive Renovation			(\$200,000)	
Replace Roof At Parks Maint. Bldg			(\$200,000)	
Replace Toro 2001 455D Rough Mower			(\$65,000)	
Upgrade Irrigation Control System			(\$58,000)	
Fuel Farm Tank (At Airport)			(\$250,000)	
Decorative Crosswalks:Jefferson & Church			(\$21,923)	
Franklin & Church			(\$16,590)	
Lane To Morrow Sidewalk (New)			(\$42,740)	
Decorative Crosswalks Windsor & Stewart			(\$13,390)	
12 Tasers			(\$12,230)	
50 Body Cameras (5010) \$ For Cameras Only			(\$34,000)	
Firearms - 11 Rifles, 20 Magazines, 10 Sling Back 10 Carrying Cases			(\$12,150)	
12 Radio Replacements 800 Mhz			(\$66,000)	
Replace 2 Thermal Imaging Cameras			(\$24,000)	
Fire Suppression Data Center Ch			(\$14,473)	
Tier Two Storage			(\$14,473)	
Tier 4 Storage			(\$3,620)	
Tier Three Storage			(\$14,473)	
Sql Refresh			(\$10,857)	
Remote Access Refresh			(\$12,089)	
Time & Attendance: E-Version (City			(\$28,070)	
Replace Truck 2147			(\$30,000)	
Replace Trucks #1691& 1692			(\$80,000)	
Replace Infield Pro			(\$15,000)	
New Signage-Parks			(\$30,000)	
Baseball Fencing Replaced			(\$45,000)	
Hog Barn Demo Parks-Williams			(\$10,000)	
Parks-Williams Ground Stabilized			(\$15,000)	
Roof Audit			(\$27,000)	
Cart Path Surfacing			(\$50,000)	
Replace Hustler Mower			(\$15,000)	
New vehicle for Asst. Fire Marshall position			(\$50,000)	
<b>Projected Total as of July 1, 2015</b>	<b>\$520,584</b>	<b>\$2,365,679</b>	<b>\$4,734,494</b>	<b>\$7,100,173</b>